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2003

Annual Report
Town of Hudson, New Hampshire



for year ending June 30, 2003

OFFICE HOURS

Assessor	Monday through Friday 8:00 am – 4:30 pm
Community Development (Building/Zoning/Planning)	Monday through Friday 8:00 am – 4:30 pm
Engineering	Monday through Friday 8:00 am – 4:30 pm
Finance	Monday through Friday 8:00 am – 4:30 pm
Selectmen/Town Administrator	Monday through Friday 8:00 am – 4:30 pm
Sewer Utility/Water Utility	Monday through Friday 8:00 am – 4:30 pm
Town Clerk/Tax Collector	Monday through Friday 8:30 am – 4:30 pm
Hills Memorial Library	Monday through Thurs. 9:30 am – 9:00 pm Friday and Saturday 9:30 am – 5:00 pm

SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

Selectmen	7:30 pm –- 2nd & 4th Tuesday of each month (Town Hall)
Budget Committee	7:30 pm ---3rd Thursday of each month (Town Hall)
Conservation Commission	7:30 pm –--3rd Monday of each month (Town Hall)
Library Trustees	7:30 pm ---3rd Tuesday of each month (49 Ferry Street Annex)
Recreation Committee	6:30 pm –--2nd Thursday of each month (Recreation Center)
Planning Board	7:00 pm –-1st, 2nd & 4th Wednesday of each month (Town Hall)
Sewer Utility	7:00 pm –2nd Thursday of each month (Town Hall)
Zoning Board of Adjustment	7:30 pm – 2nd & 4th Thursday of each month (Town Hall)

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Annual Report
Town of Hudson, New Hampshire



for year ending
June 30, 2003

Leon Hammond

Age 92
(12/23/1910) - (4/29/2003)

Leon Hammond served the Hudson community in several capacities; his most cherished service was being a member of the Hudson Fire Department for 50 years. He served numerous terms on the Board of Directors of the Hudson Firefighters Relief Association. Because of Leon's volunteer involvement with the Fire Department and community, the Leon Hammond Community Service Award was named for him, with Leon being the first recipient of this honor. He served as Assistant Town Moderator and worked at the polls each election, where he collected ballots. He also served on the Budget Committee for several years. Leon was an active member of the Hudson Historical Society, serving both as past Director and past Director Emeritus, and spent many years cooking at the grill at Old Home Days. Known for his great corned beef dinners, he spent countless years preparing dinners for his church and many Fire department gatherings. Leon's commitment to the Town of Hudson spans over 50 years. His time and service protecting the lives and property of its residents is unequaled. With his passing, the Town has lost a dedicated servant, a good friend, and a remarkable man.



Gertrude (Gerry) Hammond

Age 92
(09/12/1910) - (06/10/2003)

Gertrude (Gerry) Hammond devoted a good portion of her life working as a dedicated Town Employee and active community volunteer. She served as the first secretary to the Town of Hudson, also assisting as a dispatcher for the Fire Department and secretary for the Police Department. Gerry served as the secretary for Hudson Chamber of Commerce. During her many community group activities Gerry always thought of herself as in a support member role. But those who worked with her knew she was much more than a support person; she was a team leader, builder, and at all times impressing everyone with her hard work and dedication. Gerry was a member of the Hudson Historical Society, serving on the Board of Directors and as Treasurer. She was also a very active member of the Hudson Baptist Church, and was a key person for the church's Ham & bean Suppers. Gerry also was a member of the Be A Friend To All Club, the Fortnightly Club and the Alethea Woman's Club. The Town of Hudson was fortunate to have had Gerry in its midst, and she will always be in the hearts of those she touched.



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TOWN OFFICERS

SELECTMEN

William P. Cole, Chairman, 2006
Terry Stewart, Vice-Chairman, 2006
Shawn N. Jasper, 2004
Ken Massey, 2005
Ann Seabury, 2004

MODERATOR

William Arseneault, 2004

TOWN CLERK/TAX COLLECTOR

Cecile Nichols, 2005

TREASURER

Karen Burnell, 2006

REPRESENTATIVES TO THE GENERAL COURT

Jean-Guy J. Bergeron
Lars T. Christiansen
James H. Lawrence III
Russell T. Ober III
David M. Bouchard
Peter R. Goyette, Jr.
Rudy Lessard
Joan C. Tate
David L. Buhlman
Shawn N. Jasper
Chris Malloy

STATE SENATOR

Robert Clegg, Jr.

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, 2008
Karen Knox, 2006
Kevin Riley, 2004

BUDGET COMMITTEE

Howard L. Dilworth, Jr., Chairman, 2004 (Appointed 10-03)
Thaddeus Luszey, 2005
Raymond Rowell, 2004
Robert H. Haefner, 2006
John M. Drabinowicz, 2004
Terry Stewart, Selectman Member
Ann Seabury, Selectman Alt.
John Beike, 2006
Joyce Goodwin, 2004
Alfred Giuffrida, 2005
Leo C. Bernard, 2006
Lynne Ober, School Board Rep
David Bouchard, School Board Alt
Charlotte S. Schweiss, Chairman, 2005 (Resigned 9-03)

BUILDING BOARD OF APPEALS

Michael Pitre, 2005
Jay Gove, 2004
Michael R. Brodeur, 2003
Vincent Russo, 2005
Jeffrey Emanuelson, 2004

CABLE COMMITTEE

Coleman Kelly, Chairman, 2004
John Beike, 2004
Denise Babcock, 2005
Shawn N. Jasper, Selectman Liaison
Michael O'Keefe, 2003
Harry Schibanoff, 2003
Steve Boucher, 2005

CEMETERY TRUSTEES

David J. Alukonis, 2004
Pat Hetzer, 2006
Ruth Servant, 2005

CODE OF ETHICS COMMITTEE

Daniel Hodge, Chairman, 2006
Douglas Robinson, 2005
Abbott Rice, Sr. 2004
Lars T.Christiansen, 2004
Diane Emanuelson, 2005

CONSERVATION COMMISSION

Kenneth Dickinson, Chairman, 2004
Timothy Quinn, 2005
James Battis, 2004
Donald Gowdy, Alt., 2003
Linda Walkley-Kipnes, 2005
Ken Massey, Selectman Liaison
Michelle Champion, 2004
Robert Haefner, 2003
Sandra Rumbaugh, 2003
Mike Redding, 2003
(Resigned 9-03)

PLANNING BOARD

Richard J. Maddox, Chairman, 2003
Jeff Rider, 2004
George R. Hall, Jr., 2003
William Tate, Alt., 2004
Vincent Russo, Alt., 2003
Ken Massey, Selectman Member
Marilyn McGrath, 2005
James Barnes, 2005
Suellen Seabury Quinlan, 2004
Karl Bond, Alt., 2005
Shawn N. Jasper, Selectman Alt.

RECREATION COMMITTEE

Keith Bowen, Chairman, 2005 (Resigned, 10-03)
Edward W. Caban, Jr., 2003
Robert Logano, Alt., 2004
David Yates, Director
Patti Barry, Part-time Secretary
Michael Regan, 2003
Jeremy Griffus, 2005
Alfred T. Simms, 2004
Terry Stewart, Selectman Liaison

SEWER UTILITY COMMITTEE

Catherine Valley, Chairman, 2003
Howard L. Dilworth, Jr., 2004
Doris Ducharme, 2005
Anne Engelhardt, Alt., 2005
William Abbott, 2004
Donald Gowdy, 2003
Shawn N. Jasper, Selectman Liaison

TRUSTEES OF HILLS MEMORIAL LIBRARY

Mary "Toni" Weller, Library Director
Mary Ann Knowles, Chairman, 2005
John Knowles, 2005
Ann Seabury, Selectman Liaison
Arlene Creeden, 2006
Jane Bowles, 2004
Sherri Hamilton-Lavoie, 2004

TRUSTEES OF THE TRUST FUNDS

Ray Noel, 2006
Kenneth Massey, 2004 (Resigned 3-03)
Joseph Wozniak, 2005
Gerald Dearborn, 2004

ZONING BOARD OF ADJUSTMENT

J. Bradford Seabury, Chairman, 2003
Charles Brackett, 2003
Marilyn McGrath, Alt., 2004
Maryellen Davis, Alt., 2004
Kenneth Dickinson, Alt., 2003
Richard Botteron, 2004
James Pacocha, 2005
Leo Fauvel, 2005
Michael Pitre, Alt. 2005
Tammy McNulty, Alt. 2005

ASSESSOR'S OFFICE

James Michaud, Assessor
Kathleen Nealon, Assessment Technician
Sally Jeglinski, Part-time Secretary
Amy McMullen, Part-time Secretary

BUILDING/ZONING

William Oleksak, Building Inspector/Health Officer
Robert Sousa, Code Enforcement Officer

COMMUNITY DEVELOPMENT

Sean T. Sullivan, Director of Community Development
Susan Fiorenza, Secretary
Abigail Golliver, Secretary
Juliette Kennedy, Administrative Aide

COMPUTER SERVICES
Catherine Hawkins, Data Processing Manager
John Sauter, Computer Systems Operator

ENGINEERING
Thomas J. Sommers, Town Engineer
Gary L. Webster, Civil Engineer
Elizabeth J. Holt, Administrative Aide

FINANCE DEPARTMENT
Kathryn Carpentier, Finance Director (as of 6-29-03)
Lisa Labrie, Town Accountant (as of 10-14-03)
Joyce Pike, Senior Accounting Clerk
Kathleen Wilson, Administrative Aide

PLANNING
John Cashell, Town Planner
Pamela Lavoie, Administrative Aide

SELECTMEN'S OFFICE
Stephen A. Malizia, Town Administrator
Priscilla Boisvert, Executive Assistant
Linda Corcoran, Administrative Aide

SEWER DEPARTMENT
Donna Staffier-Sommers, Sewer Utility Billing Clerk

TOWN CLERK/TAX COLLECTOR
Barbara Locke, Deputy Clerk
Nancy Meier, Deputy Clerk
Donna Melanson, Clerk
Kathleen Voisine, Assistant Town Clerk/Tax Collector

WATER DEPARTMENT
Christine Curtin, Water Utility Clerk

Hudson Fire Department Employee Roster

(As of October 2003)

Full Time Personnel

Acting Fire Chief
Shawn Murray - FF/EMT-I

Assistant Chief
Open

Deputy Chief
Gary Rodgers – FF/EMT

Executive Secretary
Torrey Demanche

Secretary
Helen Cheyne

Fire Prevention
Charles Chalk, Fire Marshal
Steve Dube, Fire Prevention Officer – FF/EMT
J. Triolo, Inspector – FF/EMT-I

Firefighters / EMT's

Group 1	Group 2	Group 3	Group 4
	Central Station		
Capt. C. Weaver, EMT	Capt. S. Tice, EMT-P	Capt. J. Brewer, EMT	Capt. S. Gannon, EMT-P
FF. P. Robertson, EMT-I	FF. T. Sullivan, EMT-P	FF A. Dube, EMT-I	FF. J. Paquette, EMT-P
FF. D. Cormier, EMT-I	FF. D. Brideau, EMT-I	FF. J. Sands EMT-I	FF. E. Lambert, EMT-I
FF. T. Berube, EMT-I	FF. M. Conlon, EMT-I	FF. S. Mamone, EMT-I	FF. M. Mallen, EMT-I
FF. E. Weeks, EMT-P	FF M Armand, EMT-I	FF. K. Blinn, EMT-I	FF. J. Bavaro, EMT-I
	Burns Hill Station		
Lt. T. Kearns, EMT-P	Lt.. E. Chaput, EMT-I	Lt. D. Morin. EMT-I	Lt. T. Hansen, EMT
FF. S. Benton, EMT	FF. N. Pike, EMT	FF. J. Sliver, EMT-P	FF. G. Carrier, EMT-I
FF. J Lappin, EMT-I	FF. J. Fritz, EMT-I	FF A. Winsor, EMT-I	FF. D. Sulin, EMT-I

Full Time Dispatchers

Disp. S. Abbott	Disp. V. Mastropieri	Disp. A. Clarke	Disp. J. Ricard

Call Department

Company 1	Company 3	Company 4
Lt. Open Position	Act. Lt. M. Rudolph, EMS Sup	Lt. Brough
FF. B. Jobin	FF. P. Laine, EMT-I	FF. E. Kraus
FF. A. Simms	FF. J. Wilcox	FF. T. Trost
FF. B. Surette	FF. D. Pierpont	FF. R. Haggerty
FF. R. Coffill	FF. D. Haerinck	FF. T. Provencal
FF. J. Richardson		

HIGHWAY DEPARTMENT

ROAD AGENT
Kevin Burns

HIGHWAY SUPERVISOR
Jess Forrrence

Priscilla Zakos, Operation Assistant/Dispatcher
Pam Bisbing, Receptionist

STREET DIVISION
Tim Lamper, Foreman
Kenneth Adams, Equipment Operator
Alfred Bastien
John Cesana
John Cialek
Bruce Daigle
John Dowgos
Gilles Dube
Jeremy Faulkner
Jeff Ferentino, Equipment Operator
Kevin Hussey
Brian Lessard
Jay Twardosky, Traffic Technician

DRAIN/SEWER DIVISION
Joseph Anger, Equipment Operator
Derek Desrochers
Eric Dionne, Equipment Operator
Gregory Egdorf
Albert Kidder
Duane Morin, Equipment Operator
Thomas Ricker

MAINTENANCE DIVISION
Claude Coulombe, Jr., Chief Mechanic
Richard Melanson, Mechanic

HUDSON POLICE DEPARTMENT

(as of November 2003)

Chief of Police

Richard E. Gendron (1979)

Administrative Secretary

Dorothy Carey (1986)

Department Chaplain

Reverend David Howe

Field Operations

Captain Raymond Mello (1985)

Patrol Division

Lieutenant Donald Breault (1989)
Sergeant David Bianchi (1996)
Officer Gregory Katsohis (1987)
Officer Michael Gosselin (1995)
Officer Scott MacDonald (1998)
Officer Rachelle Allen (2000)
Officer Stephen Puopolo (2001)
Officer Allison Cummings (2001)
Officer Kevin Pucillo (2002)
Officer Christopher Cavallaro (2002)

Lieutenant Jason Lavoie (1991)
Sergeant Charles Dyac (1993)
Officer Kevin Sullivan (1988)
Officer James Stys (1996)
Officer Tad Dionne (1998)
Officer Michael Davis (2000)
Officer Joseph Hoebeke (2001)
Officer Matthew Solari (2001)
Officer Kevin Riley (2002)
Officer Thomas Scotti (2003)

Sergeant Robert Tousignant (1980)
Sergeant Donna Briggs (1993)
Officer William Emmons (1993)
Officer James Connor (1998)
Officer Matthew Keller (2000)
Officer Jason Downey (2000)
Officer Pharith Deng (2001)
Officer Jessica Roy (2002)
Officer David Cayot (2002)
Officer Justin Mangum (2003)

Criminal Investigation

Sergeant William Avery (1996)
Detective Kevin DiNapoli (1998)

Detective Jason Lucontoni (1996)
Detective Michael Niven (1998)

Detective Daniel Dolan (1996)

Legal Division

Attorney John Dolan (2000)
Officer John McGregor (1998)
Tracy Carney, Legal Clerk (1987)
Cheryl Talarico, VWA (2003)

Animal Control Division

Jana McMillan (1998)
* Carole Whiting (2001)

Facilities Management

Daniel Clarke (1995)
* Timothy Sawyer (2003)

Support Services Bureau

Captain William Pease (1984)
Sergeant Michael Smith (1991)
Officer Paul Balukonis (1987)
Officer Charles Gilbert (1990)
Officer Douglas Dubuque (1989)

School Crossing Guards

* Yolande Rowell (1992)
* Denise Pettinato (1992)
* Ellen Dalessio (1995)
* Theresa Evans (1996)
* Georgia Palmer (1997)
* Katherine Cardinal (1999)
* Pauline Lankford (1999)
* Michael Piper (2000)
* Robert Nutile (2001)
* Tammy Bourbeau (2002)
* Allan Tastula (2002)
* Albert Conaty (2003)
* Cecile Brown (2003)
* Lisa Moreau (2003)
* Leo Bernard (2003)

Information Services Bureau

Lisa Nute (1984)
* John Beike, Information Technician (1998)

Records Division

Michelle Vachon, Records Clerk (1995)
Debra Graham (1998)

Communications Division

Heather Poole (1995)
Brian DePloey (1998)
Angela Allen (2001)
Leonard Mannino (2001)
Amy Cormier (2001)
Jamie Lee Allain (2002)
* Brian Landry (1998)
* Gladys MacDonald (1998)
* Joseph Simone (2001)
* Daniel Collinge (2001)
* Bryan Smith (2003)

* Indicates Part-Time

TOWN OF HUDSON

Board of Selectmen

12 School Street Hudson, New Hampshire 03051 603/886-6024 FAX 603/598-6481

Adoption of New Name

At the annual town meeting at the North Meeting house, March 9, 1830, the warrant contained the following article: "To see, if the town will request the selectmen in behalf of the town to petition the next General Court to alter the name of this town. "If so to see if the town will vote that the same be called by the name of Auburn, if not to designate some other name by which it shall be called."

Under the article it was "voted to request the selectmen to petition the legislature to alter the name of the town. "Chose a committee consisting of Col. Joseph Greeley, Dea. Moses Greeley, Col. William Hills, Dea. Asa Blodgett and James Tenney to report a name. "Voted to adjourn this meeting to next Saturday at 10 o'clock in the forenoon. * * * * "Met according to adjournment. * * * "Voted to accept the report of the committee chosen to designate a name by which to call the town, which name was that of Hudson.

"Reuben Greeley,
Town Clerk."

July 1, 1830, Thomas B. Wason, Representative, an act was passed by the state legislature in answer to the request of the town to change the name from Nottingham West, which it had borne for eighty-four years, to Hudson.

TOWN OF HUDSON

Office of the Assessor

Jim Michaud
Town Assessor, CAE
email: jmichaud@seresc.net

www.ci.hudson.nh.us

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6009 • Fax 603-594-1160

This past year has been one of significant growth for the Assessing Department and the Town's residents, both in terms of property values and real estate activity and in population. The completion of the 2002 revaluation is now over a year old. In the meantime, the real estate market has continued to substantially increase in value and construction activity has remained very strong.

The overall fiscal health of the Town is heavily dependent upon maintaining a program of regular property value updates. In addition, and as importantly, State statutes and laws require us to maintain fair and equitable property values. Subsequently, along with the growth and increase in property values discussed above, we need to provide a valuation update in 2004. (Actual value levels have increased at approximately ¾% per month since April 1, 2002 – the last revaluation year.)

The Assessing Department is not seeking to hire any additional employees for 2004 in spite of the increasing demands placed on us by the growth and property value increases discussed above. We continue to provide quality, compassionate, and timely service to the taxpayers that come into the office for help with applying for elderly exemptions, veteran's credits, disability exemptions, etc., as well as to work on the myriad of processes that are part of the Assessing Departments responsibilities.

The Assessing Department has submitted three (3) Assessing Department-related warrant articles for the 2004 Town Meeting which support increasing the Veteran's Tax Credit, the Disabled Veteran's Tax Credit and the Surviving Spouses of a Veteran Tax Credit. The Town last adjusted veteran's credits in 1991 and is now able to raise the credits due to recently enacted laws by the NH State Legislature.

The Assessing Department has been turned down on requests for more full-time staff for the past four (4) years. One result of this situation is that we have had to hire an outside contractor to perform the valuation update – at a higher cost than would have been true if we were staffed appropriately.

In summary, this department prides itself on providing the best service and support to its constituency, mainly the taxpayers of Hudson. As always, the public is invited to visit our office to access the assessment data available on PCs. In addition, we have been able to institute public access via the internet at no additional manpower costs, providing for access to the data to those who may be homebound or not easily mobile. (Go to http://hudsonassessing.com.)

Recycled Paper

The Assessing Department would not be as responsive to your needs and questions without the valued assistance of its current Assessment Technician, Kathy Nealon, and both of our part-time Secretaries, Sally Jeglinski and Amy McMullen. Their skills have saved both time and money for the Town's taxpayers before, during, and after the tax bills go out.

I have been fortunate to have the support of the Board of Selectmen, the Town Administrator, other elected officials, all Town Departments as well as the citizens of the Town of Hudson over the past year. Thank you for the opportunity to assist you during the prior year.

Sincerely,

Jim Michaud, C.N.H.A., CAE, Town Assessor

EXEMPTIONS

Effective with the 1996 property tax year, the law governing the various forms of property tax relief available to landowners had been standardized. Under the new system, a taxpayer will have until March 1 after the final tax bill to file any application for exemption, credit, or tax deferral.

Blind Exemption

1. Determined legally blind by the Administrator of Blind Services of the Vocational Rehabilitation Division of the State of New Hampshire Education Department.
2. Exempt each year on assessed value for property tax purposes of his/her residential real estate to the value of $75,000 (approved March 11, 2003 Town Meeting).

Elderly Exemption

1. Have to reside in the State of New Hampshire for at lease five (5) years preceding April 1st in which the exemption is claimed.
2 Have a net income from all sources of less than $26,000 including Social Security, or if married, less than $34,000 including Social Security.
3. Applicant's net assets shall not exceed $100,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. An asset is everything you own i.e.: car, furniture, jewelry, stocks, bonds, savings/checking accounts, tools/equipment, etc. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes.
4. Additional requirements for an exemption under RSA 72:39-b shall be that the property is:
 (a) Owned by the applicant; or
 (b) Owned by the applicant jointly or in common with the resident's spouse, either of whom meets the age requirement for the exemption claimed; or
 (c) Owned by the applicant joint or in common with a person not the applicant's spouse, if the applicant meets the applicable age requirements for the exemption claimed; or
 (d) Owned by a resident, or the resident's spouse, either of whom meets the age requirement for the exemption claimed, and when they have been married to each other for at least five (5) years.
5. Is at least 65 years of age or older on or before April 1st. An exemption of $75,000 for residents 65 years of age up to 75; $90,000 from 75 years of age up to 80; and $115,000 from 80 years of age and older is applied to the assessed value of the property. Approved at Town Meeting on March 11, 2003.

Totally and Permanently Disabled Exemption

1. Any person determined eligible under the federal Social Security Act for benefits to the totally and permanently disabled shall receive a yearly exemption in the amount of $75,000 off of the assessed value of the residential property.

2. Have a net income, from all sources, of less than $26,000 including Social Security, or if married a net income of less than $34,000 including Social Security. Approved at Town Meeting on March 11, 2003.

Veteran's Credit

1. Have to be a resident of the State of New Hampshire for at least one (1) year previous to April 1st in the year which the credit is applied for.
2. Have to have served not less than ninety (90) days in the Armed Forces of the United States in a war or conflict as outlined in RSA 72:28. The credit in the amount of $100.00 is applied to the amount of taxes owed. A credit of $1,400 is also available to the Veteran if he/she is permanently disabled as a result of a service-connected injury. A copy of the DD214, a discharge paper and any other sufficient proof is required when applying for these credits.

Current Use

In order to encourage appreciation for the environment, conserve land and other resources, and to maintain open space, there are provisions for placing land in Current Use status where it is assessed at significantly lower values. Many requirements must be met and various restrictions do apply, including, in most cases, a 10 acre minimum requirement. If you desire to investigate further, you will want to look up RSA 79-A and/or also stop in the Assessing Department to get assistance.

Assessor's Office Statistics

Year	Net Valuation	Increase in Assessed Value	Tax Rate Per $1,000	Assessment Ratio - %
2003	$1,935,485,773	$13,465,104	**$19.18**	N/A
2002	$1,922,020,669	$648,423,756	$17.45	92.1%
2001	$1,273,596,913	$26,313,058	$25.41	67%
2000	$1,247,283,855	$45,062,041	$23.04	80%
1999	$1,202,221,814	$41,083,322	$21.18	90%
1998	$1,161,138,502	$15,145,860	$25.73	99%
1997	$1,145,992,642	$30,409,969	$25.17	104%

Tax Rate Summary

	School		County	Town	Total
1996	$16.62		$1.98	$7.02	$25.62
% of Rate	(64.9%)		(7.7%)	(27.4%)	(+4.02%)
1997	$16.09		$1.90	$7.18	$25.17
% of Rate	(63.9%)		(7.5%)	(28.5%)	(-1.76%)
1998	$16.92		$1.93	$6.88	$25.73
% of Rate	(65.76%)		(7.5%)	(26.74%)	(+2.2%)
	State	Local			
1999	$6.73	$5.24	$1.89	$7.32	$21.18
% of Rate	(31.78%)	(24.47%)	(8.92%)	(34.56%)	($-17.7%)
2000	$6.49	$7.41	$1.98	$7.16	$23.04
% of Rate	(28.17%)	(32.16%)	(8.59%)	(31.08%)	($+8.07%)
2001	$7.21	$8.84	$2.10	$7.26	$25.41
% of Rate	(28.37%)	(34.79%)	(8.26%)	(28.58%)	(+10.3%)
2002	$4.85	$6.71	$1.44	$4.45	$17.45
% of Rate	(27.80%)	(38.45%)	(8.25%)	(25.50%)	(-31.3%)
2003	**$4.92**	**$7.54**	$1.37	$5.35	$19.18
% of rate	**(25.66%)**	**(39.31%)**	(7.14%)	(27.89%)	+ 9%

Valuation Summary

	2003	2002
Land – Value Only	$621,942,073	$627,506,569
Residential Buildings	$1,044,457,388	$991,197,038
Commercial/Industrial Bldgs.	$252,452,812	$278,201,362
Utilities	$64,201,500	$63,751,700
Manufactured Housing	$7,090,300	$7,059,700
Exempt Properties	$80,363,100	$80,319,500
Gross Valuation	$2,070,507,173	$2,048,035,869
Exempt Properties (Minus)	($111,362,000)	($111,310,800)
Exemptions (Minus)	($23,659,700)	($14,704,400)
Net Valuation	$1,935,485,473	$1,922,020,669

Form MS-1 2003

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
COMMUNITY SERVICES DIVISION
MUNICIPAL FINANCE BUREAU
PO BOX 487
CONCORD NH 03302-0487
Email Address: nduffy@rev.state.nh.us
For assistance call : (603) 271-2687

Original Date: _____
Copy (check box if copy) ☐
Revision Date: _____

DO NOT FAX!!

SUMMARY INVENTORY OF VALUATION

Form MS-1 for 2003

CITY/TOWN OF Hudson IN Hillsborough COUNTY

Revised

CERTIFICATION

This is to certify that the information provided in this report was taken from the official records and is correct to the best of our knowledge and belief. RSA 21-J:34

PRINT NAMES OF city/town OFFICIALS	SIGNATURES OF city/town OFFICIALS* (Sign in ink)
William P. Cole	
Terry Stewart	
Shawn Jasper	
Ann Seabury	
Ken Massey	

Date Signed 10/2/03

City/Town Telephone # 603-886-6009

*Check one:
Selectmen X
Assessors ☐

Due date: September 1, 2003

Complete the above required certification by inserting the name of the city/town officials, the date on which the certificate is signed, and have the majority of the members of the board of selectmen/assessing officials sign in ink (RSA 41:15 & Rev. Rule 105.02).

REPORTS REQUIRED: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon forms prescribed for that purpose

NOTE: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7. Please complete all applicable pages and refer to the instructions tab for individual items.

THIS FORM MUST BE RECEIVED BY THE DRA NO LATER THAN SEPTEMBER 1ST TO AVOID LATE FILING PENALTIES. (RSA 21-J:34 & 36.)

RETURN THIS SIGNED AND COMPLETED INVENTORY FORM TO N.H. DEPARTMENT OF REVENUE ADMINISTRATION, COMMUNITY SERVICES DIVISION, MUNICIPAL FINANCE BUREAU, PO BOX 487, CONCORD, NH 03302-0487.

FOR DRA USE ONLY

Contact Person: Jim Michaud
(Print/type)
Note office hours: 8:00Am to 4:30PM

See Instructions, Tax Increment Finance District Tab & Utilities A & B, of this set as needed

Form
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Hudson

LAND	Lines 1 A, B, C, D, E & F List all improved and unimproved land	NUMBER OF ACRES	2003 ASSESSED VALUATION BY CITY/TOWN
	- include wells, septic & paving.		
BUILDINGS	Lines 2 A, B & C List all buildings.		
1. VALUE OF LAND ONLY - Exclude Amount Listed in Lines 3A 1, 2 & 3, 3B & 4			
A. Current Use **(At Current Use Values)** RSA 79-A (See Instruction #1)		3,779.68	$794,389
B. Conservation Restriction Assessment **(At Current Use Values)** RSA 79-B		0.00	$0
C. Discretionary Easement RSA 79-C		10.95	$984
D. Discretionary Preservation Easement RSA 79-D	Number of Structures	0	$0
E. Residential Land (Improved and Unimproved Land)		7,640.93	$470,557,359
F. Commercial/Industrial Land (Do Not include Public Utility Land)		2,603.16	$119,770,441
G. Total of Taxable Land (Sum of Lines 1A + 1B + 1C + 1D + 1E + 1F)		14,034.72	$591,123,173
H. Tax Exempt & Non-Taxable Land		2,969.91	$30,998,900
2. VALUE OF BUILDINGS ONLY - Exclude Amounts Listed on Lines 3A 1, 2 & 3 & 3B			
A. Residential			$1,044,457,388
B. Manufactured Housing as defined in RSA 674:31			$7,090,300
C. Commercial/Industrial **(DO NOT Include Public Utility Buildings)**			$252,452,812
D. Total of Taxable Buildings (Sum of lines 2A + 2B + 2C)			$1,304,000,500
E. Tax Exempt & Non-Taxable Buildings			$80,363,100
3. PUBLIC UTILITIES (see RSA 83-F:1 V for complete definition)		TOTALS PG 4	
A. Public Utilities		A.1.	$54,574,000
(Real estate/buildings/structures/machinery/dynamos/apparatus/poles/		A.2.	$9,447,500
wires/fixtures of all kinds and descriptions/pipelines etc.)		A.3.	$0
B. Other Public Utilities		B.	$0
4. MATURE WOOD and TIMBER RSA 79:5			$0
5. VALUATION BEFORE EXEMPTIONS (Total of Lines 1G + 2D + 3A 1, 2 & 3, + 3B + 4)			
This figure represents the gross sum of all taxable property in your municipality.			$1,959,145,173
		# Granted	
6. Certain Disabled Veterans RSA 72:36 - a			
(Paraplegic & Double Amputees Owning Specially Adapted Homesteads with V.A. Assistance)		4	$886,900
7. Improvements to Assist Persons with Disabilities RSA 72:37 - a		0	$0
8. School Dining/Dormitory/Kitchen Exemption RSA 72:23 IV			
(Standard Exemption Up To $150,000 for each)		0	$0
9. Water and Air Pollution Control Exemptions RSA 72:12 - a		0	$0

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	# GRANTED	
10. MODIFIED ASSESSED VALUATION OF ALL PROPERTIES (Sum of Line 5 minus Lines 6, 7, 8 & 9) This figure will be used for calculating the total equalized value for your municipality)		**$1,958,258,273**
11. Blind Exemption RSA 72:37	12	$855,400
12. Elderly Exemption RSA 72:39 - a & b	210	$19,326,400
13. Disabled Exemption RSA 72:37 - b	38	$2,591,000
14. Wood-Heating Energy Systems Exemption RSA 72:70	0	$0
15. Solar Energy Exemption RSA 72:62	0	$0
16. Wind Powered Energy Systems Exemption RSA 72:66	0	$0
17. Additional School Dining/Dormitory/Kitchen Exemptions RSA 72:23 IV	0	$0
18. TOTAL DOLLAR AMOUNT OF EXEMPTIONS (Sum of Lines 11 thru 17)		**$22,772,800**
19. NET VALUATION ON WHICH THE TAX RATE FOR MUNICIPAL, COUNTY & LOCAL EDUCATION TAX IS COMPUTED (Line 10 minus Line 18)		**$1,935,485,473**
20. Less Public Utilities (Line 3A 1, 2, & 3) Do NOT include the value of OTHER public utilities listed in Line 3B.		**$64,021,500**
21. NET VALUATION WITHOUT UTILITIES ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED (Line 19 minus Line 20)		**$1,871,463,973**

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UTILITY SUMMARY: ELECTRIC, GAS, OIL, PIPELINE, WATER & SEWER RSA 83-F

List by individual company/legal entity the valuation of operating plants employed in the production, distribution, and transmission of electricity, gas pipeline, water and petroleum products. Include ONLY the names of the companies listed on the Instruction Sheets. (See Instruction #3 & Utilities Tabs)

SECTION A: ELECTRIC COMPANIES, GENERATING PLANTS, ETC: (Attach additional sheet if needed.) (See Instruction #4 Tab & Utilities - A Tab)	2003 VALUATION
New England Power	$1,961,800
New England Hydro-Transmission	$10,314,600
PSNH	$42,297,600
Name	$0
Name	$0
A1. TOTAL OF ALL ELECTRIC COMPANIES LISTED IN THIS SECTION: (See Utilities - A Tab for the names of the limited number of companies)	**$54,574,000**

GAS, OIL & PIPELINE COMPANIES	
Keyspan	$8,178,500
Tenneco	$1,269,000
Name	$0
A2. TOTAL OF ALL GAS, OIL & PIPELINE COMPANIES LISTED: (See Utilities - A Tab for the names of the limited number of companies)	**$9,447,500**

WATER & SEWER COMPANIES	
Name	$0
Name	$0
Name	$0
A3. TOTAL OF ALL WATER & SEWER COMPANIES LISTEO: (See Utilities - A Tab for the names of the limited number of companies)	**$0**

SECTION B: LIST OTHER UTILITY COMPANIES (Exclude telephone companies): (Attach additional sheet if needed.) (See Instruction & Utilities - B Tab)	2003 VALUATION
Name	$0
Name	$0
Name	$0
Name	$0
Name	$0
TOTAL OF ALL OTHER COMPANIES LISTED IN THIS SECTION B: (See Utilities - B Tab for the names of the limited number of companies)	**$0**

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TAX CREDITS	LIMITS	*NUMBER OF INDIVIDUALS	ESTIMATED TAX CREDITS
Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty. RSA 72:35	$700	0	$0
	$1,400	25	27,800 ~~$35,000~~
Other war service credits. RSA 72:28	$50	0	$0
	$100	1010	100,950 ~~$101,000~~
TOTAL NUMBER AND AMOUNT		1035	128,750 ~~$136,000~~

*If both husband & wife qualify for the credit they count as 2.
*If someone is living at a residence as say brother & sister, and one qualifies count as 1, not one-half.

TAX INCREMENT FINANCING DISTRICTS RSA 162-K (See Tax Increment Finance Dist Tab for instructions)	TIF #1	TIF#2	TIF#3	TIF#4
Date of Adoption				
Original assessed value	$0	$0	$0	$0
+ Unretained captured assessed value	$0	$0	$0	$0
= Amounts used on page 2 (tax rates)	$0	$0	$0	$0
+ Retained captured assessed value	$0	$0	$0	$0
Current assessed value	$0	$0	$0	$0

LIST REVENUES RECEIVED FROM PAYMENTS IN LIEU OF TAX Amounts listed below should not be included in assessed valuation column on page 2.	MUNICIPALITY	LIST SOURCE(S) OF PAYMENT In Lieu of Taxes
State & Federal Forest Land, Recreation, and/or Flood Control Land from MS-4, acct. 3356 & 3357.	$0	
Other from MS-4, acct. 3186	$400,000	Town-owned Water Utility
Other from MS-4, acct. 3186	$0	
Other from MS-4, acct. 3186	$0	
Other from MS-4, acct. 3186	$0	
Other from MS-4, acct. 3186	$0	
TOTALS	$400,000	

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ELDERLY EXEMPTION REPORT - RSA 72:39-a						
NUMBER OF FIRST TIME FILERS GRANTED ELDERLY EXEMPTION FOR THE CURRENT YEAR		PER AGE CATEGORY	TOTAL NUMBER OF INDIVIDUALS GRANTED AN ELDERLY EXEMPTION FOR THE CURRENT YEAR & TOTAL AMOUNT OF EXEMPTION GRANTED			
AGE	NUMBER	AMOUNT PER INDIVIDUAL	AGE	NUMBER	MAXIMUM ALLOWABLE EXEMPTION AMOUNT	TOTAL ACTUAL EXEMPTION AMOUNT
65 - 74	22	$75,000	65 - 74	74	$5,550,000	$5,418,000
75 - 79	6	$90,000	75 - 79	56	$5,040,000	$4,909,100
80 +	4	$115,000	80 +	80	$9,200,000	$8,999,300
			TOTAL	210	$19,790,000	$19,326,400

CURRENT USE REPORT - RSA 79-A				
	TOTAL NUMBER ACRES RECEIVING CURRENT USE ASSESSMENT	ASSESSED VALUATION	OTHER CURRENT USE STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND	1,749.48	$679,547	RECEIVING 20% RECREATION ADJUSTMENT	0.00
FOREST LAND	975.89	$101,381	REMOVED FROM CURRENT USE DURING CURRENT YEAR	134.27
FOREST LAND WITH DOCUMENTED STEWARDSHIP	0.00	$0		
UNPRODUCTIVE LAND	1,054.31	$13,461		TOTAL NUMBER
WET LAND	0.00	$0	TOTAL NUMBER OF OWNERS IN CURRENT USE	81
TOTAL	3,779.68	$794,389	TOTAL NUMBER OF PARCELS IN CURRENT USE	174

CONSERVATION RESTRICTION ASSESSMENT REPORT - RSA 79-B				
	TOTAL NUMBER ACRES RECEIVING CONSERVATION RESTRICTION ASSESSMENTS	ASSESSED VALUATION	OTHER CONSERVATION RESTRICTION ASSESSMENT STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND	0.00	$0	RECEIVING 20% RECREATION ADJUSTMENT	0.00
FOREST LAND	0.00	$0	REMOVED FROM CONSERVATION RESTRICTION DURING CURRENT YEAR	0.00
FOREST LAND WITH DOCUMENTED STEWARDSHIP	0.00	$0		
UNPRODUCTIVE LAND	0.00	$0		TOTAL NUMBER
WET LAND	0.00	$0	TOTAL NUMBER OF OWNERS IN CONSERVATION RESTRICTION	0
TOTAL	0.00	$0	TOTAL NUMBER OF PARCELS IN CONSERVATION RESTRICTION	0

Hudson

DISCRETIONARY EASEMENTS - RSA 79-C		
TOTAL NUMBER OF ACRES IN DISCRETIONARY EASEMENTS	TOTAL NUMBER OF OWNERS GRANTED DISCRETIONARY EASEMENTS	DESCRIPTION OF DISCRETIONARY EASEMENTS GRANTED: (ie.: Golf Course, Ball Park, Race Track, etc.) MAP & LOT - PERCENTAGE GRANTED
10.95	5	Wildlife , bidlife, sanctuaries-M39 L5,6 & 17
ASSESSED VALUATION		Ball field M51 L163
$984		Historic Land Area, M37 L4
		All at current use values

DISCRETIONARY PRESERVATION EASEMENTS - RSA 79-D Historic Agricultural Structures		
TOTAL NUMBER OF STRUCTURES IN DISCRETIONARY PRESERVATION EASEMENTS	TOTAL NUMBER OF OWNERS GRANTED DISCRETIONARY PRESERVATION EASEMENTS	DESCRIPTION OF DISCRETIONARY PRESERVATION EASEMENTS GRANTED: (BARN'S, SILO'S ETC.) MAP & LOT - PERCENTAGE GRANTED
0	0	DESCRIPTION
ASSESSED VALUATION		DESCRIPTION
$0		DESCRIPTION
		DESCRIPTION
		DESCRIPTION
		DESCRIPTION
		DESCRIPTION
		DESCRIPTION
		DESCRIPTION
		DESCRIPTION

State Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
0025-0029-0000	2 BARRETTS HILL RD	87,300	0	87,300
0025-0027-0000	4 BARRETTS HILL RD	123,100	0	123,100
0026-0025-0000	261 CENTRAL ST	53,000	0	53,000
0032-0034-0002	361 CENTRAL ST	414,000	0	414,000
0032-0034-0001	367 CENTRAL ST	192,000	0	192,000
0033-0008-0000	8 R CIRCLE DR	14,200	0	14,200
0029-0021-0000	179 DERRY RD	117,800	800	118,600
0025-0217-0000	64 GREELEY ST	57,700	0	57,700
0020-0025-0000	27 KIMBALL HILL RD	1,874,900	93,200	1,968,100
0026-0001-0000	75 KIMBALL HILL RD	120,900	0	120,900
0026-0017-0001	76 KIMBALL HILL RD	80,000	0	80,000
0026-0001-0001	89 KIMBALL HILL RD	129,000	0	129,000
0010-0047-0000	232 LOWELL RD	68,000	0	68,000
0011-0056-0001	5 MUSQUASH RD	87,900	0	87,900
0033-0039-0025	OLD DERRY RD	108,100	0	108,100
0007-0002-0000	1 RIVER RD	55,500	0	55,500
0011-0057-0000	21 TRIGATE RD	80,000	0	80,000
0012-0037-0001	25 TRIGATE RD	35,600	0	35,600
0012-0037-0000	26 TRIGATE RD	80,800	0	80,800
0015-0017-0002	121 R WASON RD	17,300	0	17,300
0051-0008-0001	9 WEBSTER ST	6,000	0	6,000
0026-0026-0000	41 WINDHAM RD	90,900	0	90,900
Count =22		3,894,000	94,000	3,988,000

Town of Hudson, New Hampshire
INVENTORY OF TOWN OWNED PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
92 RIVER RD	0002	0013	0000	0	41,200	2.46	41,200
37 WINSLOW FARM RD	0002	0020	0000	0	124,600	12.00	124,600
10 SCHAEFER CIR	0003	0003	0075	0	56,700	.00	56,700
3 CHESTNUT ST	0005	0019	0001	0	61,200	.50	61,200
17R EAYERS POND RD	0005	0032	0000	0	72,000	1.00	72,000
8 PINE RD	0005	0052	0000	0	61,100	1.21	61,100
33R DRACUT RD	0005	0075	002A	0	2,500	.11	2,500
33R DRACUT RD	0005	0075	002B	0	2,500	.11	2,500
52 DRACUT RD	0005	0078	0001	0	5,700	.50	5,700
4 CHESTNUT ST	0005	0109	0000	0	77,300	2.00	77,300
9 SCHAEFER CIR	0006	0003	0000	0	41,900	20.58	41,900
9 GOWING RD	0006	0039	0035	0	37,500	.00	37,500
45 SAGAMORE PARK RD	0007	0081	0005	0	10,900	.00	10,900
1R ROSE DR	0008	0021	0000	0	3,100	.28	3,100
12 RENA AVE	0008	0027	0000	0	20,500	1.20	20,500
288R LOWELL RD	0008	0047	0002	0	14,300	3.00	14,300
25 DAVENPORT RD	0008	0109	0000	0	51,200	.00	51,200
74 MUSQUASH RD	0009	0002	0000	0	648,500	189.00	648,500
86 MUSQUASH RD	0009	0003	0000	0	27,300	6.50	27,300
74R MUSQUASH RD	0009	0005	0000	0	68,000	18.00	68,000
5 BROOK DR	0009	0034	0015	0	75,200	6.63	75,200
49R GOWING RD	0009	0086	0000	0	28,400	.00	28,400
90R MUSQUASH RD	0009	0087	0000	0	37,600	.00	37,600
30R RICHMAN RD	0009	0088	0000	0	5,500	1.00	5,500
204 LOWELL RD	0010	0018	0000	700	186,300	1.30	187,000
88 BURNS HILL RD	0011	0035	0001	279,800	78,200	.00	358,000
55 WASON RD	0011	0039	0000	0	83,900	4.00	83,900
20 MUSQUASH RD	0011	0059	0000	0	132,600	49.97	132,600
75 GOWING RD	0012	0034	0000	0	63,500	10.08	63,500
67 TRIGATE RD	0012	0036	0002	0	769,200	203.50	769,200
65 GLEN DR	0014	0043	0000	0	9,000	1.00	9,000
66 GLEN DR	0014	0052	0000	0	95,900	.00	95,900
17 WOODRIDGE DR	0014	0101	0000	0	8,900	.00	8,900
15 WOODRIDGE DR	0014	0102	0000	0	7,600	.47	7,600
13 WOODRIDGE DR	0014	0103	0000	0	7,600	.47	7,600
20 PARKHURST DR	0014	0125	0000	0	7,600	.47	7,600
22 PARKHURST DR	0014	0126	0000	0	7,700	.00	7,700
33 GLEN DR	0014	0161	0003	0	87,600	.00	87,600
4 PELHAM RD	0014	0178	0000	0	75,200	.00	75,200
62 BURNS HILL RD	0015	0007	0000	0	132,000	.00	132,000
113 WASON RD	0015	0017	0003	0	4,700	.00	4,700
99 WASON RD	0015	0019	0000	0	72,300	1.05	72,300
179R BUSH HILL RD	0016	0002	0000	0	2,900	1.10	2,900
51R TRIGATE RD	0016	0003	0000	0	189,000	50.00	189,000
1R WOODLAND DR	0016	0005	0009	0	21,100	.00	21,100
65R PELHAM RD	0018	0031	0000	0	132,100	139.80	132,100
112 BUSH HILL RD	0019	0017	0000	0	47,400	.00	47,400
45 BUSH HILL RD	0021	0001	0001	0	79,700	.00	79,700
33 BEAR PATH LANE	0021	0006	0014	0	87,600	.00	87,600
8 GREELEY ST	0025	0003	0001	0	175,800	.00	175,800

Town of Hudson, New Hampshire
INVENTORY OF TOWN OWNED PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
70 RANGERS DR	0025	0030	0001	0	201,300	29.10	201,300
11R DANIEL WEBSTER DR	0025	0158	0000	0	72,800	1.30	72,800
239 CENTRAL ST	0025	0211	0000	0	81,200	.00	81,200
2 CONSTITUTION DR	0026	0018	0000	1,329,700	788,800	.00	2,118,500
1 CONSTITUTION DR	0026	0018	0001	1,638,400	228,400	.00	1,866,800
49 RANGERS DR	0026	0030	0031	0	46,100	3.01	46,100
36 WINDHAM RD	0026	0090	0001	0	93,800	.00	93,800
35 MOBILE DR	0027	0015	0045	0	0	.00	0
142 KIMBALL HILL RD	0027	0052	0000	0	134,700	55.00	134,700
14 ADAM DR	0028	0014	0002	0	13,500	1.00	13,500
49 ADAM DR	0028	0014	0019	0	90,600	2.74	90,600
13 FOREST RD	0028	0020	0048	0	81,300	1.05	81,300
8 ALVIRNE DR	0028	0062	0000	0	73,700	.00	73,700
DERRY RD	0028	0093	0000	0	101,200	28.10	101,200
RANGERS DR	0031	0054	0031	11,800	0	.00	11,800
17 INDUSTRIAL DR	0032	0006	0000	0	145,400	1.32	145,400
19 INDUSTRIAL DR	0032	0006	0001	5,700	64,800	.00	70,500
9 INDUSTRIAL DR	0032	0007	0000	0	250,400	10.80	250,400
32 SULLIVAN RD	0032	0111	0000	0	3,200	.00	3,200
TERRA LANE EXT	0035	0067	0055	0	8,100	.00	8,100
41R BEECHWOOD RD	0035	0070	0000	0	41,100	41.50	41,100
19 WOODCREST AVE	0035	0073	0000	0	8,200	.69	8,200
52 ROBINSON RD	0036	0005	0000	699,100	373,400	.00	1,072,500
5 HOPKINS DR	0036	0042	0000	0	19,600	.94	19,600
415 CENTRAL ST	0036	0057	0000	0	14,800	.00	14,800
ROBINSON RD	0036	0071	0000	0	12,200	12.21	12,200
151 ROBINSON RD	0038	0008	0000	0	58,700	.00	58,700
149 ROBINSON RD	0038	0010	0000	0	60,000	1.00	60,000
8R HENRY DR	0038	0055	0000	0	81,600	.69	81,600
24 CHAGNON LANE	0038	0105	0000	0	67,500	1.00	67,500
126 OLD DERRY RD	0038	0134	0000	0	66,600	.44	66,600
40 KIENIA RD	0039	0063	0000	0	98,400	4.50	98,400
26 WEST RD	0041	0013	0000	18,000	219,900	38.00	237,900
25 SYCAMORE ST	0044	0018	0000	6,100	125,100	.00	131,200
4 WILLARD ST	0044	0110	0001	0	16,500	.00	16,500
36R ATWOOD AVE	0044	0132	0000	0	3,500	.17	3,500
34 ATWOOD AVE	0044	0133	0000	0	3,400	.11	3,400
8 WILLARD ST	0044	0134	0000	0	3,500	.17	3,500
14 WILLARD ST	0044	0135	0000	0	3,500	.17	3,500
5 WILLARD ST	0044	0136	0000	0	21,800	1.60	21,800
32 BRENTON AVE	0044	0137	0000	0	17,300	.75	17,300
37 ATWOOD AVE	0044	0138	0000	0	75,000	1.00	75,000
10 WILLARD ST	0044	0139	0000	0	3,500	.17	3,500
8 RADCLIFFE DR	0045	0009	0001	0	58,800	1.90	58,800
RIVERVIEW AVE	0045	0024	0001	0	80,300	.00	80,300
28 RADCLIFFE DR	0045	0025	0016	0	46,800	.44	46,800
21 BRENTON AVE	0045	0161	0003	0	18,800	1.00	18,800
8 BRENTON AVE	0045	0168	0002	0	5,600	.17	5,600
10 BRENTON AVE	0045	0168	0003	0	2,800	.17	2,800
12 BRENTON AVE	0045	0170	0000	0	5,800	.23	5,800

Town of Hudson, New Hampshire
INVENTORY OF TOWN OWNED PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
19 ATWOOD AVE	0045	0171	0000	0	5,600	.17	5,600
16 BRENTON AVE	0045	0172	0000	0	2,700	.11	2,700
14R ATWOOD AVE	0046	0007	0002	0	3,400	.06	3,400
16 ATWOOD AVE	0046	0008	0000	0	3,000	.00	3,000
20 COUNTY RD	0046	0119	0000	0	62,800	.00	62,800
20R COUNTY RD	0046	0120	0000	0	262,500	3.50	262,500
9 GILLIS ST	0047	0095	0000	0	73,100	1.20	73,100
15R REED ST	0047	0103	0001	0	3,000	.21	3,000
45R CENTRAL ST	0047	0108	0001	0	2,500	.21	2,500
23 MAPLE AVE	0047	0139	0000	0	175,000	.00	175,000
55 CENTRAL ST	0047	0146	0000	0	2,400	.13	2,400
5R D ST	0048	0075	0001	0	6,400	.00	6,400
15 WEBSTER ST	0051	0009	0002	0	100	.00	100
2 FERRY ST	0051	0010	0000	0	8,400	1.25	8,400
1 FERRY ST	0051	0011	0000	0	3,600	.00	3,600
3 FERRY ST	0051	0011	0001	0	6,700	.00	6,700
14 CHASE ST	0051	0051	0000	0	2,800	.14	2,800
12 SCHOOL ST	0051	0052	0000	950,300	175,000	1.40	1,125,300
39 FERRY ST	0051	0053	0000	102,600	73,200	.17	175,800
3 DERRY ST	0051	0100	0000	3,200	113,200	1.13	116,400
49 FERRY ST	0051	0112	0000	88,400	62,200	.00	150,600
47 FERRY ST	0051	0113	0000	105,000	59,900	.47	164,900
18 LIBRARY ST	0051	0114	0000	446,900	128,100	.00	575,000
2 OAKWOOD ST	0051	0147	0000	147,600	151,400	.00	299,000
8 MELENDY RD	0052	0001	0000	17,800	81,100	1.20	98,900
73 CENTRAL ST	0052	0013	0000	0	24,400	.17	24,400
7R LIONS AVE	0052	0060	0000	0	3,900	.75	3,900
15 HURLEY ST	0052	0064	0000	0	69,200	.00	69,200
12 LIONS AVE	0052	0072	0000	258,700	175,400	.00	434,100
13 LIONS AVE	0052	0072	0001	0	20,500	1.15	20,500
2 MERRILL ST	0053	0014	0000	0	58,000	.00	58,000
11 GORDON ST	0053	0068	0000	0	68,000	.50	68,000
8R GORDON ST	0053	0078	0000	0	1,500	.28	1,500
88 WEBSTER ST	0054	0001	0000	0	3,400	.00	3,400
78 WEBSTER ST	0054	0003	0000	0	4,600	1.18	4,600
16 CAMPBELLO ST	0054	0006	0002	0	26,100	.00	26,100
1 KENYON ST	0054	0016	0000	0	5,800	.23	5,800
17 MERRIMACK ST	0054	0027	0001	0	44,700	.00	44,700
19 MERRIMACK ST	0054	0027	0002	0	39,800	.00	39,800
24 FEDERAL ST	0054	0036	0000	7,600	55,300	.00	62,900
17 FEDERAL ST	0054	0046	0000	0	43,100	.22	43,100
16 TOLLES ST	0055	0005	0000	0	37,200	.31	37,200
8 RIDGE AVE	0057	0008	0000	0	12,300	.71	12,300
12 GEORGE ST	0057	0058	0000	0	56,200	.00	56,200
83R HIGHLAND ST	0057	0062	0001	0	2,900	.10	2,900
79 HIGHLAND ST	0057	0067	0000	0	66,400	4.50	66,400
LAKESIDE ST	0057	0101	0000	0	2,600	.00	2,600
LAKESIDE ST	0057	0105	0000	0	3,900	.00	3,900
10 WATER LILY PATH	0057	0112	0001	0	800	.02	800
11 CLIFF AVE	0058	0023	0001	0	5,800	.10	5,800

Town of Hudson, New Hampshire
INVENTORY OF TOWN OWNED PROPERTY

Description	Map	Lot	Sublot	Building Value	Land Value	Acreage	Assessed Valuation
8 CLIFF AVE	0058	0033	0001	0	65,400	.00	65,400
162 FERRY ST	0058	0043	0000	0	134,000	5.77	134,000
11 SUMMER ST	0059	0010	0000	0	63,000	.00	63,000
49R LEDGE RD	0060	0001	0000	0	64,300	17.00	64,300
6R POWER ST	0061	0005	0001	0	1,800	.34	1,800
14 MONROE DR	0062	0055	0000	0	7,400	.75	7,400
PHYSICAL PROPERTY	0UTL	0001	0000	16,325,300	0	.00	16,325,300
Total Properties	157			22,442,700	10,869,200	1,017.16	33,311,900

Benson's Committee
2003 Annual Town Report

The Benson Committee (Committee) was formed in early 2001 and is comprised of citizens, representatives from the Board of Selectmen, the Historical Society, the Recreation Department and a non-voting member from the Nashua Regional Planning Commission (NRPC). Work began work in May to study and recommend uses for 165 acres of the former Benson Wild Animal Farm that will be transferred to Town ownership from the Department of Transportation (NHDOT). The Committee was professionally assisted at that time by the NHDOT, Vanasse Hangen Brustlin, Inc., the New Hampshire Department of Historical Resources and NRPC to create a Master Plan and Capital Improvements Plan. This Master Plan was presented through numerous outreach activities to the community. The Selectmen adopted both documents in March 2002.

The Committee pursued and received two grants in 2002, one from the Land and Community Heritage Investment Program (LCHIP) and a NH Trails Bureau grant. The LCHIP funding enabled the Town to hire a professional preservationist to write Historical Structure Reports (HSRs) for the Haselton barn, the office/kitchen building and the former B&M Railroad Train Depot. The purpose of a HSR is to develop an understanding of a building's physical history and condition, and provide specific recommendations and cost estimates for treatment and future reuse. It should be noted that all of the buildings are under a preservation easement and all exteriors must be preserved. The completed HSRs were completed in June and adopted by the Selectmen in July.

The trail grant will be used to upgrade existing trails, build new segments and develop trail signage for use throughout the park. In the spring of 2003 the Perimeter Trail was mapped using Global Positioning System and Geographic Information System technology. In the late summer the Committee continued their community outreach at Old Home Days and at the Cleanup Day. Over a hundred volunteers cleared approximately 3500 feet of trail and surrounding areas. The train depot was completely secured with ventilated window and door panels.

In the fall the Town contracted with NRPC to serve as project manager for the stabilization needs identified in the HSRs. The stabilization work will include selective demolition of mechanical and electrical system no longer up to code, asbestos abatement, salvage of clay mission roofing tiles, temporary roofing (3-5 years), securing all windows/doors with ventilated panels and removal of moisture trapping trash. The barn cupola will be removed and stored for future restoration. Stabilization efforts will be complete in the winter of 2004.

The Committee submitted a federal Transportation Enhancement application in October for the complete restoration of the depot. This will include the relocation of the depot, a new slate roof, painting/plastering, and a ramp to make the building handicap accessible. If awarded the funding will be available in 2007.

Benson Park will be an asset for Hudson residents of all ages for generations to come and the Bensons Committee will continue to pursue grant opportunities to develop and preserve this passive use park. At the submission of this report, the Town and State have been negotiating the property deed for several months and it is anticipated that the deed will be finalized in 2004.

BENSON'S COMMITTEE

Established by the Board of Selectmen on January 23, 2001

Esther McGraw, Chairman
Laurie Jasper, Secretary
Ken Dickinson
Duane King
Kenneth Matthews
Ray Parker
Betsy Hahn, NRPC
William P. Cole, Selectman Member
Ann Seabury, Selectman Alternate

TOWN OF HUDSON

Cable Committee

Coleman Kelly, Chairman 883-4313

12 SCHOOL STREET HUDSON, NEW HAMPSHIRE 03051 603/886-6024 FAX 603/598-6481

2003 Annual Report

We have experienced another interesting year. The continuing negotiations for a franchise agreement with the cable provider, Adelphia, have proven to be extremely difficult. When an impasse was reached, the renewal was denied. Adelphia then brought suit against the Town in Federal District Court, which was their right, but also filed suit, as an exercise in spite, in the Bankruptcy Court, which they were in due to the malfeasance of the owners. As an expression of good faith, we continued negotiations while Adelphia operated under the protection of the Bankruptcy Court. As the fiscal year drew to a close it appeared a settlement could be reached.

The Cable Committee along with Hudson Community Television continued with the programming of Board of Selectmen and School Board meetings on a regular basis. Special attention was given to the production of the Annual Town and School District Meetings. In support of the Fire Department's safety program a number of information tapes were played. Additionally informational announcements for Police, DPW, Recreation and Library were shown. Alvirne High School's Studio 19 was shown on a recurring basis along with independently produced tapes of adjunct groups such as Friends of Music. A special production was made of the public hearing held in conjunction with the Police Department's national certification process.

As a courtesy to the Town of Litchfield, H C Tv has replayed tapes of their Selectmen, School Board and Budget Committee.

Respectfully Submitted

Coleman Kelly

COLEMAN J. KELLY
Chairman
3 February 2004

TOWN OF HUDSON

CEMETERY TRUSTEES

12 School Street, Hudson, New Hampshire 03051
FAX (603) 598-6481

Pat Hetzer, Chairman 880-7151 David Alukonis, 882-0017 Ruth Servant, 882-8253

Annual Report
2002-2003

Blodgett Cemetery—Lawn maintenance at this cemetery is a difficult job. To accommodate Hudson's Highway Department, the trustees transferred $1,200 as half payment for a heavy-duty leaf blower. Dave Cote of Hudson Monument Co. reported the large marble gravestone that he repaired twice before, is now beyond repair. The committee must determine how we can preserve the remaining pieces or to have it replaced with a reproduction stone. Vandalism at this cemetery is a constant problem.

Ford Cemetery—Thick vegetation surrounding this cemetery, has created conditions for moss and lichens to cover most of the stones. Poison ivy vines are also an on-going problem and downed dead branches from the surrounding trees always need to be dealt with. No destruction occurred this year.

Old Hudson Center Cemetery—The grounds of this site are well maintained also, although the moles are a nuisance problem. It is sadly noted the general condition of marble gravestones are deteriorating more rapid than in previous years. The committee has not made any future plans for this cemetery

Senter Burial Ground—General grounds maintenance has been preformed by the Town of Hudson's Highway Department again this year. Winter conditions caused several of the small field stone grave markers and footstones to fall over and needed to be reset. Vandalism has not occurred at this cemetery for the duration of this reporting period.

Dr. Paul Tenney's Tomb—Our periodical checking has observed a retaining wall has separated ten inches from the tomb's foundation. The problem is most likely aggravated by the heavy flow of traffic and vehicles using the front of this site as easy parking to access a nearby business. Monitoring of the wall will be conducted more frequently.

Hudson Poor Farm Cemetery—With the help from the Town of Hudson's attorney and a Nashua surveying company, the Cemetery Trustees have solved several legal technicalities. The committee will submit the proposed plans to Hudson's planning and zoning board. It is our expectations the purchase of the graveyard will be completed by February 2004.

Respectively submitted,

Illa Patricia Hetzer

Illa P Hetzer, Chairman
Hudson Cemetery Trustee

TOWN OF HUDSON

COMMUNITY DEVELOPMENT DEPARTMENT

12 School Street Hudson, New Hampshire 03051
Community Development Department 603-886-6005 • Engineering Division 603-886-6008 • Fax 603-594-1142

COMMUNITY DEVELOPMENT DEPARTMENT
2003 ANNUAL REPORT

Fiscal year 2003 was a busy year for the Community Development Department which is comprised of the Planning, Zoning, Building and Engineering divisions, and provides staff support for the Planning board, Zoning Board of Adjustment and Conservation Commission, all of which provide land use services to the residents of Hudson.

Land use applications such as building permits, site plan applications and zoning applications can be obtained at the Community Development Department which is located at the top of the ramp on the side of Town Hall. Building permit applications can also be accessed via the Town website @ www.ci.hudson.nh.us. The Community Development Department will also fax or mail land use applications to residents if requested.

Residents should be advised that, prior to any construction or reconstruction of any structure (including signs), a building permit is likely required. Any questions should be forwarded to the Community Development Department at 886-6005 during normal business hours, Monday through Friday.

Residents should also be aware the Hudson Zoning Ordinance contains a provision that there is a Wetland Conservation District which includes a Wetland buffer that is defined as "a zone of noninterference extending fifty (50) feet from the edge of a Wetland area, or area of poorly drained or very poorly drained soil, or from the top of the bank of a surface water body toward the adjacent upland environment." This also means that no site activity can take place within fifty feet of a wetland without an applicant having first applied for and been granted a Wetland Special Exception from the Zoning Board of Adjustment. Rigid enforcement of this regulation will be conducted regularly by the Code Enforcement Officer.

Zoning enforcement has also been a priority for the Community Development Department during the 2003 fiscal year. Over 70 code enforcement actions were initiated during the last year. Approximately five zoning enforcement actions initiated by the

Recycled Paper

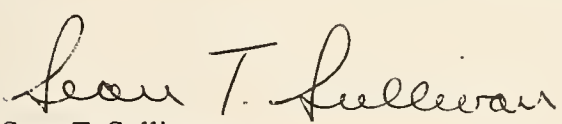
Town have been litigated with much success. Enforcement of the Zoning Ordinance helps all residents to enjoy a high quality of life in Hudson. If any resident has questions regarding land use issues please contact the Community Development Department for assistance and we will be happy to help you. Prompt, efficient customer service is a goal that the Community Development Department strives for.

During Fiscal Year 2003 727 building permits were issued by the Community Development Department (Please see the listing of types of permits on the following page). With this number of building permits issued, over 900 building, electrical and plumbing inspections were conducted by the Community Development Department. It is the policy of the Community Development Department that all building inspections be requested 24 hours in advance so that daily schedules can be assigned and scheduled accordingly. The Building Inspector is available daily to assist residents with building issues.

Also in Fiscal Year 2003 the Town hired John Cashell as Town Planner and Tom Sommers as Town Engineer, both of whom joined the existing Community Development Department team comprised of Building Inspector/Health Officer William Oleksak, Civil Engineer Gary Webster, Code Enforcement Officer Robert Sousa, Administrative Aides Pam Lavoie and Julie Kennedy, and Secretaries Betty Holt, Abigail Edwards and Susan Fiorenza.

Fiscal year 2003 was truly a productive year for the Community Development Department and with the support of the Town Administrator and Board of Selectmen, the land use process in Hudson has become user-friendly and efficient. I would like to thank all employees in the Community Development Department for a job well done.

Respectfully Submitted



Sean T. Sullivan
Community Development Director

FISCAL YEAR 2003
PERMITS ISSUED

Total number of Electrical Permits	554
Total number of Mechanical Permits	291
Total number of Plumbing Permits	282
Total number of Building Permits	727
Additions	63
Addition Foundations	3
Commercial Additions	2
Commercial Foundations	1
Commercial Renovations	23
Decks/Porch	65
Demolition	6
Foundations	5
Garage	58
Industrial Renovations	6
Pools	49
Mobile Home	3
New Commercial	4
New Home	232
Renovations	83
School/Municipality	1
Sheds	60
Signs	58
Special Construction	5

TOWN OF HUDSON

COMMUNITY DEVELOPMENT DEPARTMENT

12 School Street Hudson, New Hampshire 03051
Community Development Department 603-886-6005 • Engineering Division 603-886-6008 • Fax 603-594-1142

ENGINEERING DIVISION

The purpose of this report is to outline the broad responsibilities of the Engineering Division, and list the major projects in progress and/or completed.

The Engineering Division is part of the Community Development Department. The function of the Engineering Division is to (1) Manage and coordinate engineering and environmental programs to be carried out by the Town. (2) To coordinate or manage the design and permitting aspects of various construction programs being done by the Highway Department or through the construction bid process on behalf of the Town. (3) To provide technical and in some cases administrative support to various Town entities including the Water Utility, the Sewer Utility, the Conservation Commission, the Planning Board, Zoning Board, and the Board of Selectmen.

The status of major projects and programs are as follows:

- INDUSTRIAL DISCHARGE PROGRAM. This program monitors all sanitary sewer discharge, (excluding residential) into the Town sewer distribution system. This program is mandated by the Environmental Protection Agency, and is coordinated with the NHDES and Nashua Environmental Protection Division.

 This past year: 8 new permits were issued; 5 facilities have closed; there are 65 in the program.

THE LOWELL ROAD (RTE 3A) IMPROVEMENT PLAN, Executive Drive to Wason Road improvements continues. This project will receive an 80% grant from the Federal government. NHDOT work started in the fall of 2001 and completion is scheduled for fall of 2004. Project was delayed due to asbestos contamination in some areas of proposed work.

Recycled Paper

- Work completed this year (summer 2003) includes construction of a new driveway entrance for the PMA, which will provide a much safer entrance at the new Lowell Road/Industrial Drive intersection. This was "permitted" by the Engineer Division and constructed by the Highway Department.

 The NHDOT will continue to administer the overall construction project through completion, which appears likely in 2005.

- DERRY ROAD RECONSTRUCTION. Two reconstruction projects on Derry Road, Rte 102 are being designed by the NHDOT. The first of these is from Highland Street to McDonalds restaurant. This is presently scheduled for construction in 2006. The second is the Robinson Road West Road intersection. The first phase of this was completed in the fall of 2003. The remainder is scheduled to occur in 2005.

- THE TOWN WIDE GIS. Project is at a milestone. Town wide mapping with topography base map information and ortho photography has been completed. New assessors maps have also been completed. All of this data is being coordinated through a Web access computer program, which is scheduled to be available by winter 2003–2004 to many town departments.

- THE SEWER UTILITY - Glen Drive Sewer District. Is scheduled to be activated in the spring of 2004. The Glen Drive Pumping Station, the last part of a multi-phased construction program will be completed by the winter of 2003-2004.

- THE WATER UTILITY WATER METERING PITS. Have been installed through a joint effort with the Highway Department. These are at Adams Drive and Sullivan Road, and now monitor water supply flows to and from Litchfield, and to Pelham.

- THE WATER UTILITY SUPPLY WELLS – ENVIRONMENTAL MONITORING PROGRAM. This was established to determine a safe yield for the Hudson owned Dames/Ducharme and Weinstein wells (all located in Litchfield.) This is an ongoing operation of the Engineering Division. This requires monthly monitoring and bi-annual coordination with the Town of Litchfield.

- WATER UTILITY CAPITAL IMPROVEMENTS. In 2002 a Systems Master Plan was completed. It contained a list of recommended improvements. These included upgrades, i.e., storage tanks, transmission mains; booster station renovations which are needed to meet minimum requirements for the existing system. The most pressing needs are being brought forward as a warrant article for 2004-2005.

- THE BURNS HILL ROAD LANDFILL AND THE WEST ROAD LANDFILL. These continue to be monitored as per environmental requirements. Additional remediation is being scheduled for the Burns Hill Road Landfill. Both of these landfills are inactive.

- THE GREELEY STREET DRAINAGE PROJECT. This is being designed and permitted by the Engineering Division in anticipation of the Highway Departments construction effort next year (2004.)

- THE EPA STORMWATER PROGRAM. Know, as NPDES-II this is a federally mandated program, which is being administered by the Engineering Division. This is a comprehensive Best Management Practices (BMP) program, which requires significant annual documentation. We are in the first year of an aggressive 5-year implementation program. This program will be with us for the foreseeable future.

- STREET ACCEPTANCE. The Board of Selectmen accepted Woodland Drive on 2/11/03.

The Engineering Division plays an integral role with site plan, subdivision, planning, and construction activities. This roll includes plan review as required; inspections during construction; coordination of off-site Capitol Improvements; and administrations of driveway, sewer, and water permits and street acceptances.

This division is currently managing for the Town approximately $1,975,606.00 in performance securities and Letter of Credits relating to residential and commercial developments.

Action was taken on the following:

57 Driveway Permits	120 Sewer Permits
180 Building Permits	158 Water Permits

Respectfully submitted:

Thomas J. Sommers, P.E.
Town Engineer

TOWN OF HUDSON
CONSERVATION COMMISSION

12 School Street Hudson, New Hampshire 03051 603/886-6005

Conservation Commission

2003 Annual Report

Under RSA 36-A the Conservation Commission was established to ensure "the proper utilization and protection of natural resources and for the protection of watershed resources" in the town of Hudson. The Commission is authorized to conduct research into local land and water areas, to coordinate the activities of unofficial bodies organized for similar purposes, and to recommend to the selectmen "a program for the protection, development, and better utilization of all such areas".

The primary activity of the Commission is the review of site plans for their effect on wetlands and watershed areas for proposed development. A typical review involves an initial hearing, a Commission site walk, and a final hearing on the amended plan. In all cases, the Commission attempts to develop a mutually satisfactory solution to any environmental concerns noticed. As a result of these reviews, recommendations and/or a list of stipulations are provided to the Planning Board and the Zoning Board of Appeal for their action.

Overview:

During 2003 the Conservation Commission, as of November 25, 2003, held 11 monthly meetings and had reviewed applications for 11 different projects. Several applications were before the Board at multiple meetings and/or site walks. Positive recommendations were made for 7 out of 8 applications, however with numerous stipulations in several cases. One application was deferred due to lack of information, and another positively recommended application was later denied by the ZBA. The last three cases heard were regarding violations within the wetland buffer and/or wetlands.

One of the most significant non-application related activities was the purchase of the Ingersoll Land Trust that was inter-town conservation effort. Members of the Commission coordinated with both Windham and Londonderry, and SPNF (Society for the Protection of New Hampshire Forests) to create a significant area capable of supporting a large number of animal and plant species.

Membership and Reprsentation:

This year was very busy with several changes in membership and representation. Tom Sommers, who became our town engineer in May now attends regular meetings along with Elizabeth Holt, Engineering Dept. Secretary; and Ken Massey, the Board of Selectmen liasion to the Commission. Ken Dickinson was voted in as chairman in July, while former chairman Jim Battis remained on board as a regular member. In addition, Michelle Champion was voted in as vice-chairman. Both Sandra Rumbaugh and Timothy Quinn were voted in as new regular members. In total the Commission currently consists of seven regular members and one alternate member. Other members include: Robert Haefner, Linda Wakley Kipnes, and Donald Gowdy (alt.)

Non-Application Related Activity:

This year many new wetland regulations became effective on a nationwide basis. At several meetings Tom Sommers discussed the new NPDES Stormwater II requirements. Tom has involved the Commission to assist him in meeting the new compliancy efforts.

In its role as a coordinator for unofficial conservation bodies in Hudson, the Commission is continually updated on the activities of the Friends of Hudson Natural Resources involving the town-wide control of purple loosestrife and the clean up, monitoring and preservation of Robinson Pond. Efforts between the committees also involved an inventory of the existing natural resources and deed research of town owned land, the formation of an open space protection subcommittee, and watershed and outfall GIS mapping. We also worked with NRPC to update the Nashua Regional Environmental Plan and conduct initial deed research of town owned conservation easements. The Commission continued to work together with of the Friends of Hudson Natural Resources with several Commission members in regular attendance at their monthly meetings. On September 13, Commission members helped manage volunteer trail clearing crews on the former Bensons' Wildlife Park that will soon become an official town park. In the final months of the year members of both committees implemented measures to inventory and better manage town owned land.

APPLICATION REVIEWS:

Commercial development:

1. 207 Central Street, Map 20, Lot 13 which included a 500 sf proposed wetland dredge and fill near the former Meadows Restaurant, and a wetland crossing approximately 8000 sf to gain access to the rear portion of the parcel. Throughout May and June the proposed development was heavily debated, and it was recommended to continue further study of this site. This lot is a former EPA site, and asbestos and other foundation structures would need to be removed for the redevelopment of this parcel.

Residential development:

1. River Ridge, Map 23, Lot 4-1, the Commission made a positive recommendation in July for a proposed 850 sf wetland impact for a road crossing associated with a 70 unit restricted age development.

2. Riverwalk, Map 23, Lot 4, the Commission made positive recommendations in February, July, and August for a proposed 16,500 sf wetland impact for a 101 unit restricted age development. This proposed wetland crossing had been previously reviewed by the board several years ago. This year the Commission was successful in adjusting the site layout to provide an adequate buffer to construct the development without disturbing the wetland buffer. Both developments were permitted with allowance for a Heritage Trail conservation easement, and provisions for a public accessible boat ramp to the Merrimack River.

3. Copper Hill Estates, 11 Musquash Road, Map 11, Lot 56, the Commission made positive recommendations in February and May for a proposed 1,500 SF wetland impact for a common driveway. This subdivision had been previously reviewed by the Commission last year. The common driveway had 1000 SF less impact than if separate driveways were constructed over this ravine. We also recommended that native vegetation be installed around the area of the proposed drainage structures. The developer also agreed to place a 250 ft. conservation easement along the entire western boundary of the site to restrict vehicle access to the abutting wetlands and further protect the Limit Brook Watershed.

Other Application Review:

The Commission also gave positive recommendations for the following projects:

1. Exploratory asbestos testing at the Oblate Retreat in association with the removal work which is currently being performed as part of the Route 102 widening project.
2. Bridge repair and drainage swale maintenance project located at BAE Systems property crossing Limit Brook.

The Commission also gave recommendations for a proposed residential driveway location (33 Bush Hill Road), a proposed residential retaining wall within the wetland buffer (3 Jump Lane), a potential land excavation project (5 Cutler Road), and provided recommendations for remediation regarding wetland conservation district impact violations at (8 Sheffield Drive), (6 Tate Street), and (14 Brookfield Road).



TOWN OF HUDSON

FIRE DEPARTMENT
39 FERRY STREET
HUDSON, NEW HAMPSHIRE 03051

Emergency 911
Business 886-6021
Fax 594-1164

Francis M. Carpentino
Chief of Department

2003
HUDSON EMERGENCY MANAGEMENT DIVISION
ANNUAL REPORT
To the Town of Hudson
Submitted by
Acting Fire Chief Shawn Murray

The Town of Hudson Emergency Management Division has been actively pursuing a number of projects during this past year. The Emergency Management Division consists of representatives from all departments within the Town that are tasked with duties and responsibilities during a disaster situation. The Chairman of the Board of Selectman serves as the Chairperson of Emergency Management and receives support from other key Town Officials and non-governmental agencies. Most often the exercise of direction and control is accomplished from the Emergency Operations Center (EOC).

The Division has a comprehensive Emergency Management Plan. This Plan ensures that each organization and department is aware of its responsibility in all-hazard emergency operations. The Plan is reviewed and updated annually. The Emergency Management Division received a grant this year to have the Plan revised and updated to Federal Emergency Management requirements. The Nashua Regional Planning Commission (NRPC) is currently working on this. The Emergency Management Plan is a working document. The Plan is available for public review at the Library.

The Division continues to work with the Hudson School District to enhance its Emergency Response Plan. The school's Emergency Response Plan has been implemented and is being reviewed for enhancements to the plan. A drill in October of 2002 identified a number of improvements that could be made to both the school plan and the Town's Emergency Management Plan. These changes are being incorporated. I would like to thank the school district for taking such a proactive role in the protection of our citizens & children.

The Town and its various departments continued to take positive steps during the year, resulting in enhanced training and improvements to the Emergency Management Division. The Town received a grant from the NH Office of Emergency Management to have a Hazard Mitigation Plan completed. This plan will document all of the past hazards and incidents the Town has dealt with and provide a future plan on how to reduce or prevent future occurrences. The Hazard Mitigation plan should be completed by February of 2004.

The New Hampshire Office of Emergency Management continues to provide direction and support to the Town in its effort to develop statewide Emergency Management practices. The State continues to be instrumental in providing us with the funding and technical assistance to provide for the training and planning for emergencies. This in turn allows us to improve our emergency response capability.

I would like to thank Chairman Cole, Deputy Emergency Management Director Rodgers, the Town Administrator, all Town Departments, and the members of the Emergency Management Staff and the many Town employees that have taken part in the training and events of this past year.

Respectfully Submitted,

Shawn P. Murray
Acting Fire Chief

TOWN OF HUDSON

FIRE DEPARTMENT
39 FERRY STREET
HUDSON, NEW HAMPSHIRE 03051

Emergency 911
Business 886-6021
Fax 594-1164

Francis M. Carpentino
Chief of Department

2003
LOCAL EMERGENCY PLANNING COMMITTEE
ANNUAL REPORT
To the Town of Hudson
Submitted by
Fire Marshal Charles Chalk

In recent years, the threat of terrorist incidents involving chemical and biological materials has increased. Local emergency planning committees (LEPCs) consider the possibility of terrorist events as they review existing plans and consider how to incorporate counter-terrorism (CT) measures into their plans. CT planning and preparedness is often an extension of existing activities, rather than a totally new effort. We continue to incorporate CT issues when businesses review and update their local emergency plans.

Under the Community Right-to-Know Act (EPCRA), we prepare and maintain emergency plans that are submitted from the business community. These plans address the extremely hazardous substances listed under EPCRA as well as thousands of hazardous chemicals for which OSHA requires Material Safety Data Sheets.

LEPC membership includes a wide variety of stakeholders, such as elected State and local officials; police; fire, public health, environmental, hospital; representatives of facilities where chemicals are stored or used; community groups; public works department; and the media.

I would like to thank the members of the LEPC Committee for their continued support and involvement in making the Hudson Community a safer place to live. Should you have questions on any Right to Know issue, please contact Fire Marshal Chalk at Hudson Fire Department, 886-6021.

Charles Chalk, Chairman
Local Emergency Planning Commission

TOWN OF HUDSON
FINANCE DEPARTMENT

Administration • Accounting • Data Processing

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-881-3944

The Town of Hudson Finance Department is responsible for Accounting, Computer Services, Payroll, Personnel, Purchasing and Water Utility. The primary function of this department is managing the Town's finances, while providing financial services, information and training to elected officials, fellow employees and the citizens we serve. I am pleased to report that Fiscal Year 2003 ended in good financial condition with a healthy fund balance. The elected officials and Town staff continue to take steps to ensure that the Town will be able to maintain the current level of services that are essential to the citizens of Hudson while maintaining a prudent management of operations. For an accurate and complete accounting of the Town's finances please see the Audit section of this report for Fiscal Year 2003 year end results.

Fiscal Year 2003 was a year of transition for the Finance Department. I assumed the role of Finance Director just before the end of the fiscal year. The employees that support the Finance department consist of a diverse, dedicated staff that completes a team eager to embrace change and continue to work to earn the respect of the Board of Selectmen, Town employees and all the citizens of Hudson. This year, Lisa Labrie joined our team as the Town Accountant. Lisa has the responsibility for maintaining the Town's ledgers, which provide a detailed accounting of all revenues and expenditures incurred by the Town. Lisa also maintains the accounting ledgers for the Sewer Utility, Water Utility and all other Special Revenue funds. Joyce Pike is our Senior Accounting Clerk and is responsible for the processing of over 200 weekly payroll checks as well as reviewing, vouchering and preparing the Town's Accounts Payables. Joyce processes over 5,300 payable checks per year for the General, Sewer and Water funds. Kathleen Wilson is our Administrative Aide and handles the department's administrative tasks as well as processing cash receipts. Kathy also has the responsibility for processing and administrating all Town personnel benefits.

The Town of Hudson's Water Utility billing and customer service functions are handled by Christine Curtin. The Water Utility has over 5,300 customers and Chris serves as the point of contact for all of the Water customers. The Water Utility continues to grow since the Town took over the Utility in April 1998. Water rates have remained unchanged since the Town took over.

The Computer Services Department is responsible for serving all the hardware and software needs of the Town Hall, Fire Department, Highway Department, and Recreation Department. There is a total of nine town buildings and about 100 full-time users connected by a Wide Area Network. Catherine Hawkins is the Computer Services Manager. Cathy has the responsibility of planning and managing our software and hardware needs in addition to providing software and programming support. John Sauter is the Computer Systems Operator. John is responsible for network administration and monitoring, hardware support and new hardware installation.

The main goal of the Computer Services Department over the next fiscal year is to make significant advances towards removing the Town's dependency on the VAX mainframe system. In order to accomplish this, we will continue replacing our old software modules with both purchased software and software that is developed in-house. We will also replace old equipment, such as printers, that exclusively use the VAX as an interface. By removing the VAX mainframe we will not only be providing more technologically current and efficient systems for our users, but we will also eliminate the costly maintenance of the old systems.

In closing, I wish to thank the staff of the Finance Department for their dedication and effort in serving the Town's needs. I also want to thank the Town Administrator, Stephen Malizia for his guidance. The Finance Department will continue to broaden their overall understanding of Town operations so we can provide our elected officials and taxpayers with the most accurate, timely and meaningful financial data so that they may make the best decisions for our town.

Respectfully submitted,

Kathryn Carpentier

Kathryn Carpentier
Finance Director

TOWN OF HUDSON

FIRE DEPARTMENT
39 FERRY STREET
HUDSON, NEW HAMPSHIRE 03051

Emergency 911
Business 886-6021
Fax 594-1164

Francis M. Carpentino
Chief of Department

2003
HUDSON FIRE DEPARTMENT
ANNUAL REPORT
To the Town of Hudson
Submitted by
Acting Fire Chief Shawn P. Murray

The Hudson Fire Department is pleased to present to you, the Citizens of Hudson, this Annual Report on your Fire Department's activities and progress for Fiscal Year 2003. The Hudson Fire Department's greatest asset is its people and we continually work to provide you with the most effective, efficient, professional service and programs. This year's report will detail the many activities our personnel have accomplished to meet your needs.

The Fire Department enjoys positive working relationships with the various bodies and organizations within town government. The Board of Selectmen, the Town Administrator, the employees of the Hudson Police, Fire and Town Hall Supervisor's Associations, the employees of IAFF Local #3154, the employees of the Department's Call Force, all Town Departments, all Town Boards and Committees, the various local Businesses and Civic Groups and the citizens of the Town of Hudson all contribute to our success. Their service, professionalism, and the dedication that we receive from each of these entities is what allows us to serve each of you.

Your Fire Department continues to work diligently in the planning and improvement of emergency services for the Town of Hudson. In today's unpredictable world we now have focused some of our emergency planning activities in responding to the potential threats of terrorism. We continue to work closely with the State of NH and Federal Government in these planning initiatives. Your fire department is exploring all available avenues to ensure the safety of the community.

As the growth in the Town of Hudson continues, we are faced with an increase in calls for service. While the primary mission of the fire department is to respond to fire and medical emergencies, service in the community involves more than that. The Hudson Fire Department is exploring ways to educate all residents in ways of protecting themselves from not only fire, but also from injuries related to other safety hazards. This annual report will highlight the Department's effort, throughout the year, to continue to put you, our citizens, first.

We will also put before you the future needs of the Department in order to continue on with our goal, to protect each of you and to make Hudson a safe place to live and work.

The commitment in the Hudson Fire Department is unwavering and strong. Our fulltime force and call force combined demonstrate positive attitudes and working relationships that are continually renewed by your show of support.

On behalf of the members of the Hudson Fire Department, I thank each of you for your continued support, compassion, and recognition of our work as we move forward to serve you.

I thank the Board of Selectmen, the Town Administrator, the various Town Departments, Committees and Boards for their direction, support and understanding of our needs and of our mission to the Town of Hudson.

Finally, I thank each and every member of the Hudson Fire Department. To whom service is defined as meeting a need. Our men and women on a daily basis work hard to meet your needs and the needs of the community. I am proud to work with such a dedicated group of Firefighters. Their professional and compassionate service to you is a testament of their call to serve. This service is unparalleled and recognized throughout the State of New Hampshire.

Sincerely,

Shawn P. Murray
Acting Fire Chief

FIRE ADMINISTRATION

The Fire Administration Division continues to be the steering force in planning for the future. The Chief Officers of the Department along with the administrative staff continue to plan, evaluate, and implement goals and objectives to define the present and future mission and needs of the organization. The challenges associated with growth and the increased requests for service makes this planning necessary.

This past year the administration continued the orientation and streamlining of the computer scheduling system. This system allows the administration to efficiently schedule the four groups of fulltime firefighters and track costs associated with staffing. Future budgeting needs of the organization can be derived from this information. The administration also completed several other projects during the past year that will improve safety and services to the community. An accountability system that tracks the assignment of personnel on the fireground and at emergency scenes was purchased and installed in a number of apparatus. This equipment allows the Incident Commander to know the assignment and location of all personnel on the emergency scene.

The installation of an Opticom receiver in front of the bay doors at Central Fire Station is completed and has improved the timing needed to clear the intersection of Library and Ferry Streets.

A new ambulance to replace the third oldest ambulance of the fleet has been ordered and we expect delivery by late winter. Additionally, three new state of the art defibrillator units were purchased and placed into service. We now have the capability to send the hospitals an EKG of a heart attack victim to provide for the rapid assessment and treatment of the patient. In some cases, it can be determined that someone has suffered a heart attack before they arrive in the emergency room.

In August 2003, Chief Frank Carpentino announced he had accepted a Fire Chief's position with the Goffstown Fire Department. During his six years with the department, Chief Carpentino was instrumental in the improvements of staffing levels, apparatus, buildings, and the advancement of Paramedic level emergency medical services provided to the community. We extend our sincere appreciation for Chief Carpentino's hard work and dedication to the community, employees, and the organization and extend our best wishes to him in his future endeavors.

FIRE PREVENTION

The Fire Prevention Division provides a critical role in your safety, both in your home and when you are out in public places. Their role in fire prevention education and building partnerships with the schools assures that your children learn how to be safe from fires and reduce injuries. The Division continues to remain very busy with new residential and business inspections, annual public safety inspections, and the plan review of new construction.

The continued growth of the Town has a direct impact on all activities that are conducted in this area of the Department. The Fire Prevention Division is made of the Fire Marshal, Fire Prevention Officer, and Fire Inspector. All three employees work seamlessly to assure that new construction meets state and local life safety codes and national standards. Each employee has a main area of responsibility and all employees are cross-trained to provide assistance in the other areas of the Division.

The workload of the Fire Prevention Division continues to climb in their activity levels during this year. This area of the Department completed a total of 7,857 activities. Please see the attached addendum for a complete breakdown of all of the Divisions activities for the year.

The Division has once again received grant funding from Hillsborough County to supplement funding for fire prevention education programs.

"Freddie the Fire Truck" continues to be a successful fire education program with the younger children. "Freddie" the robotic fire truck has made a substantial impact.

The employees of the Division continue to expand their knowledge, attending formal training programs in order to better serve the citizens. A new fire-training program that partners with the Hudson School District is known as "Risk Watch". This school-based curriculum will be taught in the schools in the coming year. Risk Watch is a school-based educational program that links teachers with community safety experts. The materials are divided into age-appropriate teaching modules; Pre-K to 8th grade. Subjects include Motor Vehicle Safety, Fire and Burn Prevention, and Choking Prevention, Poison Prevention, Fall Prevention, Firearm Safety, Bike and Pedestrian Safety and Water Safety. Linked to this successful program is a web a site and student workbook. The Hudson School District has reviewed the materials and will be working toward implementation within the curriculum. HFD continues to work with them toward this goal.

The Rhode Island nightclub tragedy was a stark reminder to all of us of the need for fire prevention inspections of public assembly buildings. The Fire Prevention Division has proactively and routinely inspected all public assembly buildings on a recurrent schedule, previous to the night club fire.
Fire prevention inspections and educational programs have a direct impact in reducing the number of people killed or injured by fire. The Fire Prevention Division is available to assist any resident or business owner in answering or addressing fire safety questions or problems. Please don't hesitate to call us, it may save a life!

EMERGENCY MEDICAL SERVICES

The Fire Department continues to provide EMS services to the community and has again noted an increase in calls for service.

The department currently has two (2) employees enrolled in the Paramedic School and they will complete the school training in December. Your continued support of this program has clearly made a difference in the Advanced Life Support service we provide to you in the community. Our ability to provide advanced life saving medication and treatment at the scene or enroute to the hospital gives you, the citizen, quicker access to treatment of your medical emergency. Quicker access to medical intervention reduces the recovery time and mortality rates of victims of accidents or illness.

The department has completed the purchase of three (3) new cardiac defibrillator units. These state-of-the-art devices allow the EMT's to monitor heart rhythms, blood pressure, and oxygen levels. The defibrillators have the capability to send an Electro Cardio Gram (EKG) to the hospital emergency room doctor in order to interpret and direct the EMT's to use the most appropriate treatment for someone suffering a heart attack. It is critical for heart attack patients to receive treatment at the earliest possible time to reduce damage to the heart muscle from a heart attack.

The department received a grant from the NH Attorney General's Office for the purchase of equipment for the ambulances. The Domestic Preparedness Equipment Program funds the purchase of specialized equipment used during potential domestic terrorism. This is part of the department's ongoing commitment to the communities' safety and well being.

The department has instituted policies and procedures to comply with the Federal Government's Health Insurance Portability and Accountability Act (HIPAA) Program. This program mandates what information relative to a patient's privacy and personal health information may be released.

EMS FUTURE NEEDS:

The EMS Division will continue to see increased activity in the areas of emergency medical requests for service. The largest at risk group for illness and injury is the growing older adult population. By the year 2010, the growth rate of the older adult population will be three and-one-half times as high as that of the total population, and the growth of the 75-and-over segment will be accelerating. We will see an increase in requests for service from this group of citizens. We have already noted an increase in the housing starts and requests for increases in elderly housing in Hudson.

The continued training of employees to the Paramedic level is essential for the Town and Department. Quality advanced pre-hospital care is critical and must be provided as early as possible to a patient in the field.

The creation of a full-time EMS Supervisor position will be needed in the future to administer the Department's EMS Programs and Community Risk Reduction Programs. The present workload is completed by a highly trained and efficient part-time employee, but the required hours and requirements of the Department and the position are fast making this a full-time position. One of the most important aspects of the EMS

Coordinator position is that of quality control and assurance. The EMS Coordinator reviews the many elements of emergency medical calls including triage, treatment, and documentation of care given to assure that we provide the most appropriate care to you, the citizens. This one responsibility alone takes the greater majority of time to administrate. Add this element to the additional responsibilities of the position and it is easy to see that this important position in necessary.

SUPPRESSION

The Fire Suppression Division is the heart of the organization. Employees assigned to the Suppression Division are trained and skilled in many areas. The employees are not only Fire Fighters, but also all carry varying degrees of EMS, Rescue and Hazardous Materials Levels of certification. All full-time employees are required to alternate between the fire and ems sides of operations to maintain their skills in both areas. The Suppression Division is divided up into two (2) groups of employees, full-time Career Fire Fighters and part-time Call Force Fire Fighters. The full-time employees are further broken down into four (4) shifts of eight (8) employees. The Call Force is broken down into three (3) companies that are assigned to each of the Department's three (3) fire stations.

I am pleased to report that the department has experienced increased stability within the Suppression Division during this past year. This observed stability will hopefully continue into the upcoming year while reducing the loss of trained and experienced employees. Your continued support at Town Meeting helps in these areas.

The staffing of the Burns Hill Station has been a win-win situation for both the public and the fire department. We have seen a better utilization of resources, faster responses to requests for both emergency and non-emergency requests for service, and balancing of an equal level of service for two out of three areas of town. If you have not already done so, please stop by and meet the personnel assigned to this station.

The employees of the Department continue to remain active in community activities. Steve Benton, Local # 3154 President, has once again led the charge in raising funds for the Muscular Dystrophy Association (MDA) with the annual boot drive and taking part in various community projects. The Local sponsors the glow necklace program at Halloween and participates in the Salvation Army Bell Ringing Program at Thanksgiving and Christmas. Lt. Dave Morin, who was recognized as the Lion's Club Employee of the Year, coordinated the Salvation Army program. The most recent project undertaken by the Local was the repair of a handicapped accessible wheelchair van for a child in the community. The Local rallied local businesses to donate parts and labor and repaired a much-needed mode of transportation for a young girl. Our members are proud and dedicated to the community they serve!

I want to thank the Officers and Firefighters of the Suppression Division for their continued professionalism and compassion for those in the public who are in need of emergency services. Under the direction of the Captains and Lieutenants of each group

you continually go above and beyond to help our citizens. Your service to the community is honorable!

SUPPRESSION FUTURE NEEDS:

The current staffing level of eight (8) personnel on duty currently provides an adequate level of service to the town. As Hudson continues to grow, the Town will need to hire additional full-time employees to staff the Robinson Road Fire Station on a full-time basis. One only needs to drive up Route 102 and note the recent expansion of retail businesses and sale of land to realize the growth potential in this area. The Shepards Hill Development and other planned subdivisions in the north end of town will create a need for additional resources for public safety.

The Town must continue with its Apparatus Replacement Program for the Department. Present apparatus is getting old, requires increased maintenance and are fast becoming outdated. The Department needs to evaluate the type and number of apparatus that it has and move forward with a plan that would provide the appropriate types of apparatus to serve the community.

A full-time Training / Safety Officer position is needed for the Department. Department employees are required to maintain a number of certifications and maintain proficiency levels in numerous fires, ems, rescue, hazardous materials and a host of other related subjects in order to maintain their skills. The Department continues to utilize one of its full-time Fire Officers to complete this function on a part-time basis. The amount of training required of personnel and the associated administrative work required of this position demonstrates a need for this full-time position.

The department has been working with the Board of Selectman and Town Administrator relative to the costs associated with providing emergency services for the town. The salaries and benefits portion of the department's budget in FY 04 was 81.5 % of the entire budget. This percentage is consistent with the majority of other public safety budgets throughout the United States. Other non-public safety types of businesses also have high percentages of their budgets dedicated to salaries and benefits. The Hudson Fire Department currently has 67 people assigned to various positions. The current shift staffing level of eight (8) personnel on duty allows the department to respond to multiple emergencies. In 2002, the department responded to approximately 500 back to back calls that in some cases required all of the personnel on duty and no immediate personnel for any further calls that may have occurred. When this happens, the department relies on the use of calling back off duty Firefighters and the Call Force Firefighters to come in as delayed responders to supplement the full-time force.

The department currently utilizes a man for man coverage system in order to maintain an adequate response force for emergencies. This requires the use of overtime. The use of overtime is a complex issue that the department continually evaluates. We have worked diligently these past two years to identify areas within the department's suppression budget line that could result in overtime reductions, in an attempt to keep

these costs manageable. The Fire Administration and Board of Selectman continue to explore ways to best utilize these funds. The department also uses overtime to affect a cost savings benefit to the taxpayer by doing work such as fire alarm system maintenance, building maintenance, and minor mechanical work. We utilize our personnel with talents in these areas. We have demonstrated significant cost savings to the community by doing this rather than contracting these services out. The department also helps to offset the overall budget through revenues generated by the ambulance, and the collection of fees for permits. In FY02 the department returned $346,230.06 in revenues and in FY03 revenues of $244,188.34 (unaudited) to the general fund.

COMMUNICATIONS

The Department's Communication Division is the first division you come in contact with when calling the fire department. Our employees of this Division receive specialized training in the area of communications and handling of all emergency calls for service received by the Department. They are also tasked with administrative and training duties. There are currently four- (4) fulltime Dispatchers.

The Fire and Police Departments worked with the Combined Dispatch Committee on the future of communications for both agencies. While working on this project, it was determined that we need to identify the priority for communications. It has been determined that radio interoperability is the first priority. Both the Police Chief and Acting Fire Chief feel obtaining radio interoperability is of the most benefit to the Town at this time. Currently, communications between both agencies must first go through the Dispatch Centers because of different frequency bands. This is a potential safety problem when immediate communications between agencies is necessary. It was further determined that we could effect a significant improvement in communications between all town departments in the future by doing this interoperability project in FY05 rather than later. The Combined Dispatch Project has been moved out a year or two in order to accomplish the interoperability project. The need for a combined dispatch center is still necessary, and it still is supported by both of the Police and Fire Departments.

CALL FORCE

The Hudson Fire Department Call Force continues to provide critical support to the department as delayed responders. Their role as active responders has changed into more of a support role. This is due to their fulltime job requirements, time constraints, training and response requirements and family responsibilities. This past year we added five (5) new members to the Call Force. These individuals trained for almost a year to meet the requirements to become a member of the Fire Department. We continue to evaluate the need for Call Firefighters and will recruit and train them as needed.

The members of Engine Company 1 from the Robinson Road Fire Station have been very active. These employees are responsible for the response and operation of three (3) emergency vehicles and a fire station in addition to their response and training requirements.

Lieutenant Fred Brough and the members of his company have made the transition at the Burns Hill Fire Station to fulltime staffing go smoothly. Lieutenant Brough continues to provide leadership to all of the Call Force and it is greatly appreciated by the department.

Acting Lieutenant Rudolph continues to work and train with the Call Force assigned to Central Fire Station. Her dedication and strong leadership skills is a driving force for the successes of this company.

I am pleased to report that we have again hired members of the Department's Call Force to fill vacant full-time Fire Fighter positions with the Department during the year. Hard work and a desire to serve and work in the community they live in benefit both the individual and the department.

I would like to thank our members of the Call Force who continue to give of their valuable time. Call Firefighter John Wilcox, Call Firefighter Patty Laine, and Call Firefighter Bill Jobin received the Fire Chief's Award for 2003. Their years of service and dedication to the Hudson Fire Department are appreciated. Congratulations!

CALL FORCE FUTURE NEEDS:

The Call Force is the driving force in defining what role they will play within the Hudson Fire Department. The employees of the Call Force continue to provide a valuable service to the community. Their service is based on their ability to meet the response and stringent training requirements necessary for the safety of all personnel.

We will continue to foster the working relationship the Call Force has worked so hard to develop and encourage their continued support of the department's mission.

FACILITIES AND MAINTENANCE

The department's facilities continue to age. Some of the major systems are in need of upgrading. At Central Fire Station, new electrical and plumbing systems are needed and the kitchen is in need of upgrading. The apparatus floor at the Central Fire Station is in the process of being refinished. (The floor will be ground down and a specialized process will smooth out any cracks or imperfections to provide for an improved floor surface.) The Robinson Road Fire Station is in need of a water purification / filtration system and a humidifying system. The expansion of the Burns Hill Fire Station has been part of the Capital Improvement Program for the past two years. The current physical size of the building is not sufficient for the crews assigned to this station.

The continued costs associated with the maintenance of department facilities are rising. The Nashua Regional Planning Committee has mapped out the three fire stations

and applied a 1-½ mile radius circle that depicts the response areas of the three fire stations. There are obvious gaps in response areas that will need to be addressed in the future. We will research what the best option will be to alleviate these gaps. One solution may be the relocation of a station to better serve the response needs.

APPARATUS

The Department is requesting the replacement of an Engine this year. The replacement of this engine, which is a 1990 piece of apparatus, will keep the department in line with vehicle replacement goals. We had expected to get a longer use of this apparatus, however the increase in calls for service and use over the past few years has accelerated the wear and tear on this vehicle. In the thirteen (13) years since this apparatus was built, major improvements in vehicle design and technology has occurred and this should assure us a longer service life on a new vehicle. Today's modern fire apparatus is mechanically and technologically advanced and provides a better value for the cost paid for apparatus.

The Department had a warrant article pass for the purchase of a new ambulance to replace the oldest ambulance in our fleet. The funds for this ambulance come from the Ambulance Capital Reserve Fund. This fund was established to place money in it each year to keep the replacement of ambulances on a reasonable cycle. This also lessens the tax impact as compared to appropriating money all at once. The purchase of this ambulance will give us a fleet of ambulances that are less than five (6) years old. (should be 6 years old, we replace an ambulance every 3 years.)

The Department utilizes two firefighters to administer the Apparatus Maintenance Division. These firefighters coordinate the needed repairs and maintenance of all of the Department's fleet. Any minor repairs that can be done in-house are completed by these firefighters. Any repairs related to safety or major vehicle systems is sent out for repair. The use of firefighters for minor repair work is cost effective to the Town rather than paying an hourly labor rate of over $60.00 an hour to have minor work completed outside of the department.

The Department and Town should continue to use a lease / purchase program to replace fire apparatus. Lease / purchase rates are very reasonable and competitive and they allow the community to purchase new apparatus without using all of its capital reserve up front. The Department has seen great success utilizing this type of financing program and is cost effective to you, the taxpayer.

APPARATUS FUTURE NEEDS:

In addition to the need for a long-term Apparatus Replacement Program, the Department and Town needs to evaluate the type and number of fire apparatus that it has in the Fire Department. The purchase and use of multi-function fire apparatus would be beneficial to the Town and could result in a reduction of overall fire apparatus.

INFORMATION TECHNOLOGY

The Department continues to work with the Town's Information Technology staff in improving the current system. While we have made good progress at speeding up the system, we will continue to need to upgrade the system, as funding becomes available. The Fire Department has migrated off of the VAX systems for the majority of its needs.

Computer technology has allowed for the development of an accountability system that tracks the assignments given to fire crews at the scene of an emergency. This information is transmitted through the radio system and logged into the computer system in the Dispatch Center. We are now also have the capability to communicate over the air and send printed messages to the Dispatch Center and other mobile terminals through the accountability system. These high tech abilities allow us to be more efficient in our everyday applications.

INFORMATION TECHNOLOGY FUTURE NEEDS:

The Town and Department must work towards increasing the speed and line capacity of the computer cable between all Town facilities. This is critical for the Fire Department as we have four (4) separate facilities and share a tremendous amount of information between all users. Currently we are using modems to communicate with the outlying stations. This can often be a slow process and ineffective process.

SUMMARY

The Fire Department continues to accomplish the goals and objectives it views as critical to the services we provide the community. Our work is only possible through your support of the Fire Department. We would like to thank you, the citizen, for your kindness, compassion, and recognition of the work we do. Without your support we could not accomplish our mission:

Our mission statement is to preserve life, property and the environment from man made and natural disasters through education while providing Emergency Medical Services, Fire & Rescue Operations, Communications, Public Education & Fire Prevention Programs.

The Hudson Fire Department truly appreciate the support that it continues you receive from all areas of the Town. We look forward to working for you and providing the highest level of service that we can to each of you.

In closing, I would like to express the department's sincere gratitude and recognition of three (3) Call Firefighters that passed away this past year. Call Firefighter Leon Hammond, Call Firefighter Lenny Smith, and Call Firefighter Richard Allision. These individuals dedicated many years of their lives to community service. Their contributions to the Hudson Fire Department over the years emulates the very foundation of service and caring for those in need that the Hudson Fire Department follows today. Thank you for your brotherhood, dedication, and commitment to your community. Thank you to their families for their understanding and encouragement for them to do what they loved. We also recognize all of the former members of the Hudson Fire Department that have retired or passed on for their service to the community also.

On behalf of all of the members of the Hudson Fire Department I would like to thank the Board of Selectmen, Town Administrator, all Town Departments, the families and friends of our employees, the citizens and businesses of Hudson for their continued support in making this past year a safe and successful one for all of us.

Respectfully Submitted,

Shawn P. Murray
Acting Fire Chief

Hudson Fire Department
Incidents logged in dispatch screens for the period 07/01/02 to 06/30/03

Incidents by Time logged

Hour of day 0 thru 23	
0	59
1	55
2	38
3	54
4	38
5	51
6	69
7	122
8	144
9	135
10	149
11	158
12	142
13	180
14	159
15	195
16	171
17	189
18	162
19	134
20	139
21	118
22	99
23	74
Total for period:	2834

Incidents by Day logged

Sunday	290
Monday	386
Tuesday	371
Wednesday	467
Thursday	414
Friday	452
Saturday	454
Total for period:	2834

Incidents by district

District	*Count*
1	455
2	1109
4	654
7	244
8	217
9	155
Total for period:	2834

District 7 and 8 are Litchfield North /South, 9 is Other

Total Incidents By Town

TOWN	*Count*
HUDSON	2361
LITCHFIELD	473
Total for period:	2834

Incidents By Type

INCIDENT TYPE	*Count*
ALARM NO FIRE, FALSE	155
EMS/RESCUE	1742
FIRE	339
GOOD INTENT	47
HAZARDOUS CONDTION	133
OTHER	46
SERVICE	372
Total for period:	2834

Incidents by Alarm Level

TOWN	*Count*
HUDSON	
AMBULANCE	667
AMBULANCE / ENGINE	872
FIRST ALARM	239
STILL ALARM	583
Total by town for period:	2361
LITCHFIELD	
AMBULANCE	11
AMBULANCE / ENGINE	206
FIRST ALARM	73
STILL ALARM	183
Total by town for period:	473
Total for period:	2834

Hudson Fire Department
Shift Activity Report
July 2002 - June 2003

Group	Checks / Chores	Sub Station Runs	Shift Meeting	Box Test	Station Tours	Fire Alarm System Changes	Training Hours	Building Maint	Public Relation	Equipment Maint	Special Details
Group 1	303	44	55	29	8	43	1,908.10	5	5	16	1
Group 2	344	13	76	4	14	13	1,734.85	5	6	5	2
Group 3	317	31	69	6	15	25	1,975.15	23	12	40	8
Group 4	355	33	70	3	23	23	2,140.25	3	4	2	2
	1,319.00	121.00	270.00	42.00	60.00	104.00	7,758.35	36.00	27.00	63.00	13.00

Hudson Fire Department
Call Force Activity Report
July 2002 - June 2003

EMPLOYEE	HOURS FIRE TRAINING	EMS TRAINING	STATION PROJECTS	CALL FORCE	OFFICER MEETING	SPECIAL DETAIL	TOTAL HOURS
COMPANY 1 **Robinson Road Station**							
Company Totals:	666.25	388.75	297.75	1,287.75	41.50	74.75	2,756.75
COMPANY 3 **Central Station**							
Company Totals:	355.25	109.00	491.00	307.50	10.75	22.00	1,195.50
COMPANY 4 **Burns Hill Station**							
Company Totals:	646.50	43.00	54.50	130.50	21.75	-	896.25
Call Force Activity Repo	**1,668.00**	**540.75**	**843.25**	**1,725.75**	**74.00**	**96.75**	**4,848.50**

Hudson Fire Department
Fire Prevention Division
July 2002 thru June 2003

Categories	July 2002	Aug. 2002	Sept. 2002	Oct. 2002	Nov. 2002	Dec. 2002	Jan. 2003	Feb. 2003	March 2003	April 2003	May 2003	June 2003	Year to Date History
Public Education	15	15	27	14	26	11	3	13	8	10	16	22	180
Investigations	9	8	19	3	8	5	1	1	0	0	3	1	58
Meetings	51	27	48	21	33	29	25	30	40	39	52	40	435
Assist Citizens	13	18	17	20	27	21	13	15	19	47	21	20	251
Assist Town Department	15	13	23	24	26	23	21	20	12	27	19	13	236
Plan Reviews	40	35	29	35	43	23	33	35	31	56	50	56	466
Occupancy Permits	15	17	19	10	17	64	5	12	13	11	30	33	246
Permit Inspections	49	45	61	24	54	301	38	34	30	28	69	57	790
Fire Prevention Inspections	12	20	18	8	8	5	11	8	5	9	8	7	119
Code Compliance Inspections	20	18	8	2	12	24	10	14	65	6	14	13	206
Consults	264	198	211	147	161	127	90	188	142	165	206	148	2047
Re-inspections	7	9	8	10	7	4	5	14	15	8	6	6	99
Other / Miscellaneous	325	313	270	221	201	155	171	256	183	223	210	196	2724
Cancellation of Activities	2	6	0	0	5	3	6	2	2	1	5	4	36
*Total Activities	835	736	758	539	623	792	426	640	563	629	704	612	7857

*Note: "Cancellation of Activities" is not included in the total.

2003 Hudson Town Report
Friends of Hudson Natural Resources

The Friends of Hudson Natural Resources is a group of volunteers that identifies opportunities for protecting and improving the conditions of natural resources in Hudson. The Friends then plan and implement actions related to these opportunities by working with Town boards, commissions, and departments that have associated responsibility and authority. A list of accomplishments completed during this reporting period follows.

- The major accomplishment by the Friends was to work with the Conservation Commission toward building an Open Space Protection Committee in Hudson. Several meetings were devoted to developing a list if 14 Tasks specifying actions needed to create and sustain the Committee:
 1. Develop guidelines and by-laws for the Open Space Protection Committee.
 2. Obtain Board of Selectmen support for an Open Space Committee.
 3. Compare costs of open space with costs of Town services for developed land.
 4. Develop and deliver land conservation marketing messages to Hudson voters.
 5. Document locations and deed specifications for existing conservation lands.
 6. Inventory Hudson area to identify unprotected land parcels having conservation and/or recreation potential.
 7. Develop and apply criteria for selecting land parcels for protection action
 8. Identify and meet with landowners to determine their interests.
 9. Organize existing and potential conservation land within watershed boundaries.
 10. Learn about land protection options such as land purchase, easement purchase, donation, and exchange.
 11. Learn about sources of land conservation funding and pursue them.
 12. Develop and implement Town supported capability to manage conservation land.
 13. Coordinate with neighboring towns to share land protection resources and information.
 14. Work with Pelham and Litchfield to explore creation of a regional land trust.

- In August representatives from four adjacent Towns (Litchfield, Londonderry, Windham and Pelham) were invited to share their open space protection experiences with the Friends. This successful and very informative event was televised on Cable TV.
- Volunteers who are working to build an Open Space Committee developed warrant article for providing funds to be used for land conservation. They would direct 100% of the Current Use Fee to the Conservation Fund and establish a $2,000,000 bond.
- The fourth consecutive year of water quality monitoring at Robinson Pond was completed. A high level of phosphorous that accelerates invasive aquatic plant growth was found.
- Observations were made on the effectiveness the 2002, DES funded, treatment of Robinson Pond with the chemical SONAR to reduce the growth of two invasive plants, fanwort and milfoil. The treatment was very successful in reducing the invasive plants without adversely impacting the Pond or its ecology. A follow-up treatment may be recommended in future years. Local funds will have to be raised for a second treatment.

- Work with the Hudson Conservation Commission resulted in a grant ($1100) for Robinson Pond watershed outreach. Activities included mailings and distribution of information to Robinson Pond watershed residents about actions they can take to reduce the flow of Phosphorous and other contaminants to the Pond.
- Work with the Conservation Commission resulted in a $3,000 grant for educating boaters about invasive aquatic plants. Two students were trained and stationed at the Robinson Pond boat ramp where they explained to boaters how invasive plants are spread from one pond to another on boat trailers. They gave instructions on how to identify these plants and prevent their spread by removing them from boat trailers.
- A Benson Park wildlife survey was conducted in association with the Nashua Chapter of the Audubon Society.
- The Friends participated in the annual Audubon Christmas Bird Count.

TOWN OF HUDSON

Highway Department

2 Constitution Drive Hudson, New Hampshire 03051 603/886-6018 Fax 603/594-1143

Fiscal year 2003 was again a busy and productive year for the Highway Department. Again this year, the annual Townwide Paving Program was our largest project. This year the following streets were totally reconstructed; Burns Hill Road, Lorraine Street, Wayne Street, Belknap Terrace, Vernon Street, Newton Street and Windham Road. Winnhaven Drive, Parker Drive, sections of Clement Road and the new Skate Park were paved.

Phase 2 of the Glen Drive area sewer project was completed. The Phase saw the completion of the cross country line connecting Wildwood Terrace to Glen Drive. Also completed was the laying of sewer pipe on Burns Hill Road and Lily Court. This completed the pipe work and road work related to this project. The final Phase is the construction of the area pumping station being constructed on Glen Drive which will be completed in the fall of 2003. The Department also replaced aging sewer lines and laterals on Newton Street and Vernon Street. Other sewer related work included, but was not limited to filming of sewer lines in conjunction with the infiltration study, line flushing, house service repairs and pump station maintenance.

Drainage improvements were completed on Windham Road and Burns Hill Road. Other drainage projects included catch basin repairs and cleaning, line flushing and filming of the drainage system.

The Department also added an addition to the Skate Board Park to be used by the younger skaters. In addition, the Department constructed a sidewalk from the Skate Park to Memorial School for pedestrian safety.

The Department also assisted the Water Utility by constructing and piping two meter pits, one on Sullivan Road and one on Adams Drive. These will be used to measure the water carried into Town from Litchfield and water used out of Town by Pennichuck Water Works.

The Department assisted the Police Department by performing the site work necessary to construct the new Animal Control Facility. The facility opened in the fall of 2003.

The winter of 2002/2003 was a long and difficult one. It was expensive. We had our first plowable storm in October and last flakes did not stop until April. The Department plowed eighteen large snow falls plus handled many small ice and snow events. I was extremely proud of our snow fighting crews for their many long hours and dedicated service during this difficult winter season.

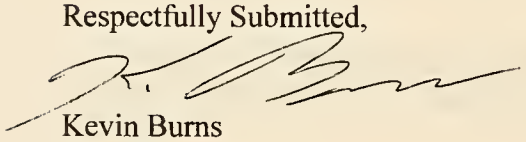
The Department purchased one major piece of replacement equipment this year. We replaced our existing 1985 rubber tired backhoe with a new 2003 Volvo EW170 rubber tired excavator.

Many recurring annual jobs also kept us busy. Some of these task include: brush and tree removal, pavement markings, street patching, crack sealing, parks and cemetary landscaping , lawn care, litter removal, grading gravel roads, road shoulder maintenance, roadside mowing, equipment maintenance, traffic light maintenance, sign installation and replacement.

I am saddened to report the passing of a long time Department employee. Paul Sharpe was hired by the Town as an Equipment Operator in 1980. Many of you probably remember Paul as our Loader Operator in the winter, and he ran the Street Sweeper in the spring and summer. Paul was one of the hardest working and most pleasant men I have ever known. Paul passed away on April 6, 2003.

In closing, I want to thank all members of the Highway Department for their hard work and dedication, for they accomplished much this year. I would like to thank the entire Board of Selectmen, Town Administrator Steve Malizia and all other Department Heads for their support and assistance throughout this past year.

Respectfully Submitted,



Kevin Burns
Road Agent

FY 2003 Annual Report

Although we experienced a great deal of staff turnover this year, we were still able to offer a wide variety of programs to our patrons. Children's programs continue be our biggest draws, but adult programs such as the Book Discussion Group and Internet computer classes were also popular. We have introduced new, more practical library cards. To replace your card, just drop by the library.

Children's Programs and Activities

There were many changes in the department again this year. Physical changes this year included a new carpet throughout the children's space, making the room appear inviting and pleasing for our patrons. The Nottingham West Lions donated a bright, colorful "reading carpet" that creates a cozy seating area for storytimes. We appreciate their generosity and support. The old white center shelves were replaced with sturdy new metal book shelving. Videos and DVDs were reorganized in alphabetical order rather than numerical order by call number. This makes it much easier for patrons to browse the shelves.

We had several turnovers in staff: Jeannette Mirisola, Maggie Decker, and Suzanne DaSaro resigned. Also, we said goodbye to three extraordinary pages who left for college: Tim, Kurt, and Jim. Just before Christmas, we had to replace our wonderful children's librarian, Rose Bebris, who had been with us less than a year. Rose left to complete her MLS degree. We were lucky to have Asst. Children's Librarian Edie Danieli, with significant MLS credits, already on staff in the department to promote to Children's Librarian. We filled the Assistant position with another in-house employee, Damian LaVoice, who had experience working as an assistant in the children's department at a large California Library.

We conducted 95 registered storytimes with attendance of 1,118. Due to staffing turnovers the latter part of the year, we had to rebuild and re-establish the "library routine" for busy pre-schoolers. Additionally, we were not able to accommodate all the kindergartens and day cares for regular storytime sessions. Saturday Family Storytimes and Bedtime Storytime went dormant due to the frequent personnel changes and different skills and interests of staff. With a permanent and stable staff, we are better able to plan programming and our patrons and staff can expect consistency and quality activity.

Special Programs got off to a "roaring" start with the Summer Reading Program. The theme for this year was "Lions, Tigers and Books, Oh My!" Activities scheduled throughout the SRP had some kind of jungle theme association: Safari Sundae Kickoff, Leona's (the lion) Literary Lunch, and Greenville Wildlife Park, which brought baby animals including a lion and tiger cub. There were jungle scavenger hunts, weekly storytimes in the park with animal themes, and Thursday crafts included making *safari dough*. A special performance by local musician Steve Blunt included jungle/animal songs he composed to coincide with the statewide theme for

this year. The SRP grand finale party had games, raffles and a Safari Splashdown water slide. Mrs. Barbara Bailey donated and distributed personalized "Create-A-Books," pop-up books for raffle prizes. Approximately 369 children participated in the SRP events. A special note of appreciation goes to our wonderful "Volunteens" and Friends of the Library for all their help with the Safari finale.

Summer Programming also included our annual participation in the "Fairy Tale Festival" held at Greeley Park. We again were put in charge of the "Wizards School." There were so many participants we ran out of supplies (furnished by the event sponsors) for the crafts by early afternoon.

Other specials included monthly parties, including Winnie the Pooh's Birthday, Valentine's Day, Dr. Seuss' Cat in the Hat, Arthur's Birthday, and the annual "Little Goblin's Parade." Each party had a morning and an afternoon session with stories, games, prizes and refreshments. These events are always well attended. The Little Goblin's Parade was paid unexpected campaign visits by Charlie Bass and Katrina Swett. School Vacation Week Specials and After-School Programs such as *Fairy Tale February Vacation*, *Write a Joke* contest, etc., were geared towards school age children. Big Truck Day, which occurred during *Planes, Trains and Trucks* week, drew a large audience. There were utility trucks from the PSHN, vehicles from the Hudson Fire, Police and Rescue Squad.

To add variety to the mix of programming, we scheduled live performers intermittently throughout the year. Miss Connie, former HML children's librarian, visited the library with her "Owl Tree Puppetry" show at Halloween. Angelia Kay Klinger, renowned storyteller, presented "Fairy, Beasts and Lore" from R.K. Rowling's writings. Debbie O'Carroll came for an "Evening of Magic" with stories and tricks.

The Book Banter Discussion group for 3rd and 4th graders, begun last year with a grant from Wal-Mart, drew as many as eleven "members." Each participant was given the book of the month that was chosen and purchased for the members to read. We began a book discussion group for 1st and 2nd graders, "Animals Adventures Book Club." We expect participation to build over the next several months. In all, we implemented 40 special programs during the year, with attendance of 1,508.

Adult Programs and Activities

Internet use continues to be one of the most popular services we offer to the community, with approximately 580 users per week. Statistics indicate that circulation for DVDs and tape/CD sound recordings are growing most quickly. The circulation of adult fiction went up 10% this year. Young adult fiction also increased roughly 25%. Audio books on tape and VHS videos are becoming obsolete media. It has become increasingly difficult to make timely purchases for VHS entertainment videos. New cars are coming equipped with CD players and many commuters prefer to "read" a book on disk rather than on tape. We began adding graphic novels to the YA collection last summer when they became "the in thing" throughout the U.S. They have enjoyed a steady circulation here.

New flat screen monitors for the computer cluster and circulation desk were installed in the Reference & Information Department (main floor). Patrons love the new monitors and they provide much needed extra space for staff business. Exterior physical changes included the replacement of an old and rusted video drop, which patrons really appreciate for after-hours video returns.

In Annex 2, new carpeting for half of the doublewide trailer was installed to replace the worn, threadbare carpeting. Patrons and staff now enjoy the healthier environment this change provided. The video collection was rearranged and weeded in an attempt to make videos easier for patrons to browse. People tend to browse videos as opposed to searching for them via the catalog, unless they have a specific title in mind. The YA book and audio book collections were moved to the back of Annex 2, which provided a little more shelf space. Combining the two collections in a more prominent place also seems to have helped increase the circulation of these YA materials. Ultimately, having a non-fiction collection for this audience would be ideal and would probably also significantly increase the circulation of these titles as well.

After a year of planning and research, we were able to offer our patrons newly designed library cards. The old laminated cards had over time become rather costly to restock and maintain. The new cards were first offered to patrons during "Library Card Sign-Up Month." The new logo was designed by Heather Tyler-Alonis, who has in the past also contributed her artistic talent to the Children's department. The credit card format is very attractive and patrons' old cards are replaced without charge.

Library Assistant Lynn Tyler retired after 19 years of service. Carol Ann Razewski, Adult Services Librarian, resigned after almost 5 years of employment. Reference Assistant Diane Cloutier left for a full-time job after a short stint at HML. Reference Assistant Damian LaVoice was promoted to a full-time position in Children's. Several new library assistants were hired to fill vacancies. The search for qualified personnel seems to be a constant challenge.

The Book Discussion Group met eleven times during the year. Their choices for books to read are eclectic and they always have lively and interesting discussions. This continues to be a core program for Adult Services. New members are always encouraged and welcome. The group meets at 7:00 P.M. on the 4th Tuesday of each month in Annex 2. Our total attendance was 87. We hope to bridge the absence of an Adult Services Librarian's leadership with a volunteer facilitator from the group. Other adult programs held during the year included a CPR workshop, Reiki and acupuncture programs, and Terry Fryer's rubber stamping classes. Looking toward the future, we continue to do our best to find the types of programs that will be of interest to our adult population. Possibilities suggested by patrons include a murder mystery night, a Holiday flower or craft class, and another seasonal event for spring. Library (history) tours for school classes and Scout troops are another core programming activity carried out by the Reference Dept. In all, there were 6 programs and 6 tours, with attendance of 226.

We increased the number of Internet/computer classes to thirty this year. One hundred four people took advantage of this information literacy initiative. The most popular offerings were "Intro to the Internet," "Computer Basics," and "Ancestry Plus." The "How to Use..." sessions were less well received, but are nevertheless valuable endeavors. It is important for patrons doing any kind of research from home/office/library to be able to use these resources

effectively to avoid time-consuming, inefficient searches, and possibly biased/false/misleading information. Online Database usage went up almost 50% this year. We will continue to promote these resources to the community. We had trial demos for several databases: *SIRS, Chilton's Automotive*, *Ageline,* and *Learn A Test.*

Young Adult Programs and Activities

Among the variety of Young Adult programs were: Monopoly and chess "tournaments" during the summer months (total attendance 33), a "Super Sitters" babysitting class given by St. Joseph's Hospital (total attendance 19), and the summer reading program (total participants 17). We started a middle-school/Freshmen volunteer group just for the summer months called "*Volunteens.*" This was an exceptional group of young people who volunteered their time for children's programming activities. Total attendance for YA programs was 69.

Bookmobile Service

The Rolling Hills bookmobile was feeling her age this year. Due to several problems including the replacement of a generator, new steps, ignition malfunctions, etc., she was often in the shop for repair. Since neighborhood children look forward to the bookmobile stopping on their street, we regret when they are unable to visit the bookmobile and choose a book to take home. If the bookmobile is off the road, we deliver books via car to the nursing homes and shut-ins.

Information Technology/Technical Services

The new version of Winnebago Spectrum provided us with many challenges. The product had many glitches and we have had to deal with corrupted data. Brian, our IT employee, had to rebuild the system frequently, which is extremely time consuming. We are also having problems with our server, which is six years old.

The DSL Internet connection was upgraded to 768/768.

Our tech services and information technology staff are often unsung heroes, because they work behind the scenes and their efforts are not always visible. We appreciate all their hard work and energies that ensure the computers and databases are working, and that books and materials are ready for the public in a timely manner.

Community Outreach

The Library again participated in several community activities this year. We took the bookmobile to Old Home Days in August, where we promoted library services by distributing informational brochures, set up displays, and in the spirit of the "carnival" offered a raffle for *Lord of the Rings* on DVD. Showing your HML library card entitled you to a free raffle ticket for each raffle ticket purchased. We participated in the Harvest Fest in October, where we set up under the Friends of the Library's tent and had storytimes conducted by Miss Edie.

Curriculum nights at the H.O. Smith and Library Street schools provided us an opportunity to meet parents, provide information on library services, and display the various types of collections and formats we have for their needs. Also, the Children's librarian participated in Presentation of Mary's Battle of the Books. As we do every year, Miss Edie and Miss Carol went into the schools to do programs and tell students about the upcoming Summer Reading Program.

We coordinated with Chiropractic Works for a Saturday event called Kid's Day America. We brought the venerable bookmobile and offered stories with puppets throughout the day. Many local organizations also participated in the event. In all, we participated in ten outreach events.

Friends of the Library

The Friends group is a non-profit charitable organization dedicated to providing additional services, advocacy and support to our library community. They worked extremely hard over the summer preparing for and soliciting donations for the Old Home Days auction. The group also keeps the library looking beautiful with their seasonal decorations and summer landscaping endeavors. They fund children's activities during the year. "Second Hand Prose" book sales benefit the library building fund, a $500 scholarship—the Leonard A. Smith Memorial Scholarship—for an Alvirne graduate (Kate Knight was the 2003 recipient), and community outreach through business memberships. They advocate for libraries via promotions such as *National Library Week* and for library funding by financing the production of informational literature and paid advertisements. If any of these activities interest you, please consider joining the Friends.

Donations

We are always grateful and appreciative for the many donations we receive each year. Dr. Thomas Chamberlin gives the library two decorated Halloween pumpkins every year. We received literacy grants from Sam's Club and Wal-Mart, memorial gift donations from friends and family in memory of Teresa Holloman, and from friends and family for the building fund in memory of Leonard A. Smith. Author Connie Coutu donated a gift book, *Souvenirs de Nancy*, in memory of her daughter. A colorful alphabet reading carpet was donated to the children's room by the Nottingham West Lions Club. Christmas Gift donations were made to the library in the name of Anthony and Evelyn Neskey. Again, thanks go to Heather Tyler-Alonis for her donated design and artwork for our logo.

Additionally, we are appreciative for the many used book donations given to the library and to the Friends for their "Second Hand Prose" booksales.

Financial Data

Money received from fines and lost materials totaled $7,962. Money received from other fees totaled $2,904. The building fund cash balance is $7,574, and the Charles Zylonis Trust Fund (for Lithuanian books) is $58,609.

Miscellaneous

The non-union staff of the Hills Memorial Library would like to thank the good citizens of Hudson for the 3% cost of living raise they voted us last year.

"Libraries will get you through times of no money better
Than money will get you through times of no libraries."

Anne Herbert, in *The Next Whole Earth Catalog* (c1980, Random House)

Respectfully submitted

Mary Ann Knowles, Chairman and M.A.P. "Toni" Weller

Hudson Library Board of Trustees Library Director

HILLS MEMORIAL LIBRARY
FY 2003 STATISTICS

	Adult/YA	Children	Bookmobile	Total
Materials Added	2,675	1,791	238	4,704
Total Materials Owned	41,862	18,378	3,931	64,171
Circulation				
Books	30,094	35,253	1,342	66,689
Videos (FIC and NF)	7,528	9,203	5	16,736
Magazines/Newspapers	3,526	388	n/a	3,914
CD (spoken/music/software)	1,945	1,984	n/a	3,929
Cassette (spoken/music)	5,596	1,116	14	6,726
DVD	2,607	1,671	n/a	4,278
Museum Passes	382	n/a	n/a	382
Kits and Puzzles		546	n/a	546
Electronic Databases	1,808	n/a	n/a	1,808
Total	53,486	50,161	1,361	105,008
Total Hours Open	— 2,989 —		242	3,231
Hourly Circulation	17.77	16.78	5.62	40.17
Internet Users	4,636	2,305		6,941

Programs	**Adults**	**Young Adults**	**Children**	**Others**	**Total**
Number of Programs	38	7	194	4	243
Attendance at Programs	226	59	4,743	33	5,061

Inter-Library Loans Requested: 1,454 Completed: 970

Registered Borrowers	
New Borrowers This Year	963
Total*	10,153

*Inactive patron records are removed in June of each year.

FY 2003 ANNUAL REPORT
of the
NASHUA REGIONAL PLANNING COMMISSION
to the
TOWN OF HUDSON

The Nashua Regional Planning Commission (NRPC) provides transportation, land use, environmental, mapping and data planning services to twelve communities in the greater Nashua area. NRPC stands ready to assist its member communities with any issue of concern. We at the NRPC are grateful for the participation of Hudson's NRPC Commissioners: Ann Seabury, Howard Dilworth, Jr., Doris Ducharme, Thaddeus Luszey, Richard Maddox, and Suellen Seabury Quinlan. We are most grateful to the long term participation of Lenny Smith who was a Commissioner at the NRPC for close to 30 years.

The following is a summary of our accomplishments for the period encompassing July 1, 2002 to June 30, 2003. More detailed information about these projects and NRPC's activities can also be found at www.nashuarpc.org.

Transportation Planning

NRPC, as the designated Metropolitan Planning Organization (MPO) for the region is responsible for developing and maintaining the region's transportation planning program. This includes soliciting, prioritizing and making recommendations on regional and local transportation projects that are funded through Federal or State sources. NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (STIP), maintaining the regional traffic model, and performing required air quality analyses. In addition, NRPC MPO funds are used to provide municipal technical assistance on transportation issues.

- Completed Town-wide traffic study, with the Volmer Group, an engineering firm. The study evaluated traffic problems through the town and made specific roadway improvements to accommodate the town's projected growth.
- Developed applications to NH DOT for programming of three intersection projects in the 10 Year Plan based on information developed in the Hudson-Litchfield Traffic Study.
- Provided extensive technical support and traffic modeling to the NH Department of Transportation for the environmental impact statement being prepared for the proposed Circumferential Highway project.
- Continued to update and maintain the regional traffic model. The model forecasts growth in traffic throughout the region, and enables NRPC, NHDOT and consultants to evaluate the effects of proposed transportation projects.
- Conducted automated traffic recorder counts at over 150 locations through the region during the course of the year. The Nashua Area Traffic Count Summary is published annually and is distributed to local officials.

- Surveyed all new roads in the region by community and collected information including width, number of lanes, miles of Class V roads, and other pertinent information. This information is used to determine local allocations for block grant funding.
- Advocated for and continued to be a key participant in the State's efforts to extend commuter rail service to the region. While the project has experienced significant setbacks, we are monitoring the situation carefully and exploring other alternatives.
- Completed and adopted the region's Long Range Transportation Plan.
- Made significant progress on three regional transportation plans: transit, bicycle and pedestrian, and intelligent transportation systems (ITS) architecture, all of which required the development and coordination of major data sources.
- Assisted member communities with applications for the Congestion Mitigation and Air Quality (CMAQ) and Transportation Enhancements (TE) programs through the NH Department of Transportation.
- Began the process of developing local traffic models for each community using the TRANSCAD program. This program is much more sensitive than the current regional model and will replace it when implemented by June 2004.

- Began the process of implementing the UrbanSim modeling tool. The program, which completed by June of 2004, will enable land use modeling capabilities that will become an invaluable tool for master planning and development review.
- Studied transit needs in the community during the process of developing the NRPC Regional Transit Plan.
- Studied and identified bicycle and pedestrian routes in the community during the development of the NRPC Regional Bicycle and Pedestrian Plan.

Land Use and Environmental Planning

NPRC provides technical assistance on land use and environmental issues to planning staff, planning boards and conservation commissions for all of its member communities.

- NRPC has been working with the Planning Board on a multi-year update to the Town's Master Plan.
- Worked with the Town's emergency response team on a hazard mitigation plan, with funding from the Office of Emergency Management.
- Provided extensive technical support for the Benson's committee.
- Worked with local businesses and the Town on a proposed "riverwalk" along the Merrimack.
- Worked with the Conservation Committee on establishing preservation priorities in response to the proposed Circumferential Highway.
- Acted as an intervenor in the Public Utilities Commission (PUC) merger case between the regulated portions of the Pennichuck Corporation and Philadelphia Suburban Corporation.
- Coordinated communities and facilitated meetings related to the formation of a regional water district. Conducted extensive research on regional water districts.
- Coordinated conservation priorities through the Regional Environmental Planning Program (REPP).
- Provided assistance to communities with applications for the Land and Community Heritage Investment Program (LCHIP).

- Provided interim development review services.
- Provided staff support to the Lower Merrimack Local Advisory Committee.
- Completed a "Census 2000 Profile" detailing relevant 2000 census information for all communities in the region.
- Conducted a planning board workshop on Phase II Stormwater requirements.
- Conducted three workshops for planning board members with the Department of Environmental Services: shoreland protection, wetlands, and energy efficient cities and schools in New Hampshire.
- Monitored residential sales in the region, databased these sales, and produced quarterly reports that detailed sales trends by community.

Geographic Information Systems

NRPC continues to maintain a diverse collection of GIS data including local roads, real property parcels, zoning, land use, and environmental conditions. This data is used in general mapping analysis for local and regional projects.

- Provided general maintenance of the regional GIS system, including new parcels, roads, protected conservation lands, zoning changes, trails, social welfare providers, major employers, and other baseline data for each community in the region.
- Published new base maps detailing soil, water and forest features for use in the Regional Environmental Planning Program, Phase 6 resource inventory.
- Mapped real estate transactions for the year 2002/03 to maintain a tool for monitoring housing sales trends.
- Prepared Census data in GIS form for regional and/or local reports.
- Completed study of changes in agricultural land use in the Nashua Region from 1974-1998.
- Developed a database of historic mill buildings region wide.
- Addressed numerous general mapping and information requests from town officials and the public.
- Updated and expanded regional annotation layers for improved clarity on map products.
- Completed a series of maps for use in the forthcoming master plan update. Also collected all relevant data.
- Plotted several maps for the community including an updated Street Inventory map, Police Sector maps, updated zoning maps and Benson's Animal Farm trails and importation vegetative features maps.
- Developed a database of past hazards for inclusion in the hazard mitigation plan. Currently developing a critical facilities inventory.

#200W-11

TOWN OF HUDSON
PLANNING BOARD

12 School Street Hudson, New Hampshire 03051 603/886-6005

PLANNING BOARD
2003 ANNUAL REPORT

In accordance with New Hampshire Planning and Land Use Regulations, the duties and responsibilities bestowed upon municipal planning boards involve guiding the proper development of their respective communities. For many municipalities throughout southern New Hampshire, the enormous amount of growth and development that has occurred over the past decade has helped achieve the collective and long sought after goal of strengthening the regional economy.

At the same time, however, the strong growth and development within southern New Hampshire has created many planning related challenges for individual municipalities. In regard to the Town of Hudson, in particular, these challenges include planning for and implementing: (i) roadway improvement and capacity enhancement projects, (ii) expanding and properly maintaining public utilities and (iii) delivering quality public services (i.e., a strong public school system, well-trained police and fire departments and receptive administrative services, etc.) to the residents and businesses of Hudson. In sum, in its efforts to properly guide the future development of the Town of Hudson, the Planning Board works to protect and promote the health, safety and general welfare of the community.

In regard to properly planning Hudson's future, the Planning Board recognizes that all good municipal planning requires an up-to-date and broadly supported Master Plan. To this effect, the Planning Board is in the process of conducting a comprehensive Master Plan update (see below for more information). Included in this effort, is the Planning Board's continued commitment to receive input from town residents and businesspersons on issues related to the Master Plan, and to keep these parties informed on the progress made on the comprehensive Master Plan update.

In addition to the Master Plan, other key tools used by the Planning Board to enhance the efforts to properly planning Hudson's future include: (i) the annually prepared Capital Improvements Program (CIP), (ii) the Cost Allocation Procedure (a.k.a. CAP fees), (iii) the Zoning Ordinance and (iv) the Site Plan and Subdivision Regulations.

In regard to Planning Board staff, I would like to mention that Hudson's new Town Planner, John Cashell, came on board on December 8th, 2002. With 17 years of municipal planning experience, he has been able to quickly adapt to the fast-paced environment of the Community Development Department, as well as the growth and development issues facing Hudson. We are happy to welcome John to the Town of Hudson.

Development Activity

Despite a lagging national economy, development activity over the past year, both commercially and residentially, continued at a strong pace in Hudson and throughout southern New Hampshire.

In particular regard to housing development, during fiscal year 2002/2003 the Planning Board reviewed and approved 10 new subdivisions, which in the aggregate, created 50 new house lots. In comparison, in fiscal year 2001/2002, 11 subdivisions were approved, creating 81 new house lots.

In regard to commercial development, during FY 02/03, 15 site plans were approved, compared to 21 approved during the previous year. The total number of applications for land use development in the 2002-2003 fiscal year was 26 versus 42 in the previous year.

Merrimack River Access

At the request of the Planning Board, the Nashua Regional Planning Commission (NRPC) completed the Riverwalk Phase II Report in December 2000. Riverwalk Phase I & II Reports are available for public review at the Community Development Department Office in Town Hall. The Planning Board is now attempting to overcome several obstacles with the assistance of the (NRPC) and volunteers to implement construction of the first part of the Riverwalk Trail System.

Cost Allocation Procedure (CAP) Impact Fees

In September 03, the Planning Board hired the engineering firm, VHB, Inc., to update the Cost Allocation Procedure (CAP) Impact Fees, which are assessed on all new development, relative to implementing traffic safety and capacity enhancement improvements along Hudson's three highway corridors (Rt. 3, Rt. 102 and Rt. 111). This system was last reviewed in 1995 and is often referred to as the "CAP" fee.

Zoning Ordinance

The Planning Board considered several major amendments to the Zoning Ordinance during the nine "workshop" sessions held in 2002. Ultimately, three amendments were submitted for inclusion on the 2003 Town Warrant. The voters of Hudson approved two of the three amendments.

The Planning Board voted to send a number of amendments to the Town Clerk for inclusion on the 2004 Town Warrant. The process of conducting public hearings and reviewing additional amendments for the 2004 Town Warrant will continue through January 2004.

Master Plan

During this past year, the Planning Board was able to make substantial progress toward completing the Master Plan comprehensive update. This important planning effort is scheduled for completion in 2004. To date, the Nashua Regional Planning Commission has submitted

completed draft copies of the following Master Plan chapters: (i) Population and Housing, (ii) Economic Development, (iii) Community Facilities, (iv) Transportation, (v) Existing Land Uses and (vi) Natural Resources. Only two chapters remain to be completed: (i) Future Land Uses and Historic Resources. These latter two chapters are scheduled for completion in draft form in early 2004, with overall completion and adoption of the Master Plan scheduled for 2004.

Capital Improvements Program (CIP)

The Capital Improvements Committee (CIC) was successful in delivering the CIP to the Board of Selectmen and Budget Committee prior to the commencement of the annual Town budget process. The accomplishment of this timely CIP submittal was the direct result of the professional cooperation exhibited by all department heads and their staff, as well as the commitment of CIC members, relative to carrying out their respective CIP charge.

Again this year each department was requested by the CIC to present their CIP projects to the Board of Selectmen. This aspect of the CIP development process not only provides an opportunity for Selectmen to receive firsthand knowledge of each proposed capital improvement project, but also enhances their knowledge and understanding of the operational needs of each department.

Updating Planning Tools

In addition to project review and amendments to the Zoning Ordinance, the Planning Board worked on revisions to the Subdivision and Site Plan Regulations. Updating these tools is an ongoing process.

Election of Officers

The election of Planning Board officers is held annually during the second meeting in January. The following members were elected to serve in their respective positions:

Chairman:	Richard Maddox
Vice-Chairman	James Barnes
Secretary	Marilyn McGrath

Other members of the Planning Board include:

George Hall	Member
Suellen Quinlan	Member
Jeff Rider	Member
Ken Massey	Selectman
Shawn N. Jasper	Selectman Alternate
William Tate	Alternate
Vincent Russo	Alternate
Karl Bond	Alternate

In closing, on behalf of the Planning Board and myself, as chair, I would like to take this opportunity to recognize and thank the following people who assisted the Planning Board with

their work throughout this past year. Without their assistance, the Planning Board could not have carried out its assigned charge of guiding the proper development of our great Town of Hudson. These people include:

Sean Sullivan	Director of Community Development
John Cashell	Town Planner
Pam Lavoie	Administrative Aide
Stephen Buckley, Esq.	Town Counsel
Tom Sommers	Town Engineer
Gary Webster	Project Inspector
Kevin Burns	Road Agent
Richard Gendron	Police Chief
Charles Chalk	Fire Marshall
Ann and Brad Seabury	Hudson Minutemen

Respectfully Submitted,

Richard J. Maddox
Planning Board Chairman

POLICE DEPARTMENT
TOWN REPORT
2003

It gives me great pleasure to submit for your review the Police Department's Annual Town Report. The pages that follow highlight the achievements and contributions made by our dedicated employees. The Hudson Police Department had a record year. We achieved National Accreditation status, constructed an Animal Control Facility, hired a Victim/Witness Advocate, and managed to reduce overall crime in the Town of Hudson.

National Accreditation

One of the major highlights of this year was becoming the 7th law enforcement agency in the State of New Hampshire to be accredited by the Commission on Accreditation for Law Enforcement Agencies March 22, 2003. Participation in the process, which took over three years, was voluntary; but the objective of the process was to improve administrative, managerial, and service delivery aspects of the Hudson Police Department through demonstrated compliance with up to 443 standards. Your police department's performance was commendable because its members performed flawlessly during our on-site inspection. This accreditation places the Hudson Police Department among only a few highly professional departments in the nation who have committed themselves to the development and maintenance of high law enforcement standards. The Police Department proved it met law enforcement practices in areas such as selection of officers, training, patrol and criminal investigative procedures, victim assistance and detention of prisoners.

Special thanks to our Team Leader Captain William Pease and valuable assistance from Captain Ray Mello, Retired Lt. Don McCrady, Information Services Manager Lisa Nute, and the men and women of the Hudson Police Department who rallied around the Accreditation Team in helping them achieve this highly sought-after award.

Animal Control Facility

Thanks to the efforts of Hudson resident Angela Hurshman, former Animal Control Officer Lisa Brackett, Hudson VFW Post 5791 and the many citizens of Hudson who donated to this worthy cause, we were able to construct a new Animal Control Facility. The Police Department received the authorization by the Board of Selectmen in April 2003 to construct an Animal Control Facility. The new facility was constructed across the street from the Police Station on Constitution Drive. The site work and landscaping was completed by the members of the Department of Public Works, which resulted in a huge savings for the town. The actual construction was performed by Mason Brothers Construction of Hudson NH. The new Animal Control Facility is about 2,000 square feet and houses 10 kennels and a separate room for felines and other animals. One look at this facility and you will immediately note the quality of work that

went into the construction of this building, not to mention the detail to ensure the staff is able to keep the facility sanitized with minimal effort.

I would like to thank Captain Mello and our Animal Control Supervisor Jana McMillan for doing a splendid job in planning and organizing this facility. I am sure you will agree that this facility is quality built and will last the town of Hudson for many years to come.

Victim Witness Advocate

In 2002, the Police Department obtained the services of an Ameri-Corps victim/ witness advocate to service our domestic violence victims. The success of the program revealed a 50 % reduction in repeat domestic related calls. This was the first time we have ever seen a decrease in the number of domestic calls in Hudson, and is a direct result of the fine work being done by the advocate, Cheryl Talarico. Due to the success of the program, and to better serve the public and a larger number of victims of crime, we saw the need to expand the role of this victim/witness advocate and move it to a part time position.

With a comprehensive plan in place, the Police Department made its recommendation to the Board of Selectmen and received authorization to proceed. The plan was to hire not only a Victim/Witness Advocate for Domestic situations but for all crimes against persons, such as Sexual Assaults, Child and Elderly Abuse, and other violent crimes.

We are proud to report a 7.5% reduction in domestic abuse in Hudson, and have reduced the number of repeat domestic abuse calls by 50% since Cheryl has come on board.

Other changes in crime are reflected below. The Police Department continues to employ traditional enforcement methods along with concepts of Community Policing to keep crime down in Hudson. The Police Department employs forty-five (45) sworn officers, fourteen (14) non- sworn full time members and eight (8) non-sworn part time members to deliver quality law enforcement service to the people. From July 2002 to June 2003, the Police Department handled 42,953 Calls for Service, slightly up from last fiscal year's calls of 42,732 (0.5% increase).

Activity	2003	2002	Change
Adult Arrests	1,050	918	+ 14%
Juvenile Arrests	143	193	- 26%
Assaults	169	192	- 12%
Sexual Assaults	17	54	- 68.5%
Robbery	1	10	- 90%
Burglary	62	63	- 1.5%
Criminal Mischief	207	226	- 8.4%
Domestic Disturbances	297	314	- 7.5%

Theft	246	262	- 6%
MV Theft	32	42	- 24%
MV Collisions	865	805	+ 7%
Citations	2,664	2,846	- 6%
Warnings	16,796	12,772	+ 31.5

Citizen Survey

Our Support Services Division conducted its annual Community Citizen Survey in September. The purpose of the survey was to gain a better perspective of the community's perceptions of the police, assess how well those in contact with the police feel they were treated, and assess concerns about safety. The Hudson Police Department received "excellent" or "good" ratings overall.

Other findings reveal that those surveyed:

Feel safe in the community (85%);
Have participated in one or more of our Community Programs (45%)
Observed the Police patrol their neighborhood at least 1 to 3 x/week (72%)
Felt the Police were competent to handle their situation (96%)

According to the survey, the top three (3) issues that the residents would like the Police to address are:

Enforcement of Traffic Laws;
Dog related complaints;
Criminal Mischief (Vandalism)

Increased Visibility and/or more police presence were the number one recommendation to improve police service in town. Generally, the people surveyed felt safer in town with the police patrolling their neighborhood and enforcing motor vehicle laws during the commuting hours.

Radio System Interoperability

What is Radio Interoperability? Simply stated, it means; *the ability to talk with who we need, when we need but not the ability to talk with everyone all the time.*

The Police Department has had concerns relative to their radio communications system for many years. Additionally the events of September 11, 2001 and Homeland Security issues have brought about renewed emphasis on radio interoperability among all Public Safety Agencies.

The current police radio system is over 15 years old and operates on a UHF Frequency. Hudson Police is the sole police agency operating on a UHF Radio Frequency in the State of New Hampshire. This translates to a radio system that does not allow our officers to

communicate directly with our local Fire Department or neighboring law enforcement communities when responding to critical incidents. This is obviously a safety concern for residents and our police officers who enter buildings, search wooded areas and are often away from their police cruisers on motor vehicle stops. The Town of Hudson needs to look into a solution that addresses the many safety concerns addressed by both the Fire and Police Department. Recommendations have been submitted to purchase a relatively low cost VHF Digital-Capable Radio System for both the Fire and Police Department that will provide the interoperability, reliability and simplified operation that we need.

Hale and Farewell

I would like to welcome to the Hudson Police Department our new employees: *Police Officers* Justin Mangum, and Thomas Scotti; *Victim Witness Advocate* Cheryl Talarico; *Police Dispatcher* Bryan Smith and *Part Time Maintenance (Alvirne) Student* Timothy Sawyer.

We also bid a farewell to Lieutenant Don McCrady who retired this year after serving the community of Hudson for over 24 years. Lt. McCrady will always be remembered for his knowledge in Firearms Training and for providing our officers with first rate equipment to keep them safe. From all of us, may you look back on your years with the Hudson Police Department and feel a sense of accomplishment and pride. Good Luck Don and we'll certainly miss you.

Goals and Objectives

In keeping with our Mission Statement,

To provide professional police service in partnership with the community through mutual respect and cooperation

we have developed the following goals and objectives:

To continue to ensure our officers receive the best training in modern day police practices;

To provide safety for our officers by replacing our current antiquated Police Radio System with a state of the art VHF Digital Capable Radio System to provide interoperability locally, and statewide. (Grant funding is available to offset cost);

To host community based programs to reduce crime and to foster our *Partnership with the Community*;

To reduce the number of motor vehicle collisions on the three main arteries in Hudson through education, motor vehicle enforcement and police presence;

To continue our efforts in reducing crime and making Hudson a safer community in which to live and work;

To continue with our plan to implement a Crime Analysis Program;

To continue coordination and collection of CALEA proofs of standard compliance in preparation for re-accreditation in 2006.

To continue to utilize the Police Department's Directed Patrol System with emphasis on neighborhood presence to reduce the opportunity for criminal activity.

As I begin my twenty-fifth year with the Hudson Police Department, I am very thankful to the wonderful employees of the Hudson Police Department who have committed themselves this past year to quality law enforcement. Our police employees are our number one asset and they are constantly striving for continuous improvement. I am also very grateful for the support the Hudson Police Department has received from Police Liaison Bill Cole, the entire Board of Selectmen, and Town Administrator Steve Malizia. Public Safety is now and has always been a priority with the town and they have consistently provided us with the personnel and resources necessary to accomplish our vital mission.

As always, we are most appreciative of the support of our community partners ---- the citizens of Hudson, the Business Community, Neighborhood Associations, C.H.I.P.S. Committee and volunteers, and members of our Citizen Police Academies.

Respectfully Submitted

Richard E. Gendron
Chief of Police

CERTIFICATES, AWARDS AND MEDALS

Wattannick Grange #327 Officer of the Year
Animal Control Officer Jana McMillan

Hudson Grange #11 Police Officer's Award
Members of the *Justice* Band:
Captain Raymond Mello,
Sergeant Charles Dyac,
Master Patrol Officer Charles Gilbert

Employee of the Month
Sponsored by the Hudson Junior Woman's Club

July 2002 - Information Technician John Beike
August 2002 - Dispatcher Amy Cormier
September 2002 - Sergeant Michael Smith and Officer Michael Niven
October 2002 - Sergeant Robert Tousignant
November 2002 - Officer Tad Dionne
December 2002 - Captain William Pease, Jr.
January 2003 - Detective Kevin DiNapoli
February 2003 - Sergeant Charles Dyac
March 2003 - Dispatcher Debra Graham
April 2003 - Officer Matt Keller
May 2003 - Officer Scott MacDonald
June 2003 - Info Technician John Beike

Hudson Junior Woman's Club Employee of the Year 2002
Captain William Pease, Jr.

Citizen of the Year 2002
Sponsored by the Hudson Chamber of Commerce
Sergeant Robert Tousignant

Certificates of Commendation
Sergeant Michael Smith (September 2002) Medal of Valor
Detective Michael Niven (September 2002) Medal of Valor

Letters of Commendation
Captain William Pease (January 2003) Achieving National Accreditation
Sergeant Michael Smith (June 2003) "Protecting Children While on the Internet" Seminar
Sergeant William Avery (June 2003) "Protecting Children While on the Internet" Seminar
Lisa Nute (June 2003) "Protecting Children While on the Internet" Seminar
John Beike (June 2003) "Protecting Children While on the Internet" Seminar

Certificates of Recognition

Officer Paul Balukonis (December 2002) Operation Noble Eagle Enduring Freedom
Officer Matthew Keller (December 2002) Operation Noble Eagle Enduring Freedom
Officer Stephen Puopolo (December 2002) Operation Noble Eagle Enduring Freedom
Officer Joseph Hoebeke (December 2002) Operation Noble Eagle Enduring Freedom

Letters of Recognition

Sergeant Robert Tousignant (October 2002) Fright Night
Captain Raymond Mello (December 2002) On-site Assessment
Lieutenant Donald McCrady (December 2002) On-site Assessment
Lisa Nute (December 2002) On-site Assessment
Officer Michael Gosselin (December 2002) On-site Assessment
Detective Jason Lucontoni (December 2002) On-site Assessment
Detective Daniel Dolan (December 2002) On-site Assessment
Officer Matthew Solari (December 2002) On-site Assessment
Officer Tad Dionne (April 2003) DWI and other Related Arrests
Officer Michael Davis (April 2003) Motor Vehicle Arrests and Stops
Officer Pharith Deng (April 2003) Motor Vehicle Stops and Collisions
Officer Matthew Keller (April 2003) Volatile Situation
Officer Michael Davis (April 2003) Volatile Situation
Captain Raymond Mello (April 2003) 29th Semi-annual Blood Drive
Lieutenant Donald McCrady (April 2003) 29th Semi-annual Blood Drive
Lieutenant Donald Breault (April 2003) 29th Semi-annual Blood Drive
Sergeant Michael Smith (April 2003) 29th Semi-annual Blood Drive
Officer Allison Cummings (April 2003) 29th Semi-annual Blood Drive
Officer Kevin Riley (April 2003) 29th Semi-annual Blood Drive
Amy Cormier (April 2003) 29th Semi-annual Blood Drive
Officer Michael Gosselin (June 2003) Special Olympics Torch Run
Detective Kevin DiNapoli (June 2003) Special Olympics Torch Run
Officer James Stys (June 2003) 2003 Special Achievement Award



Hudson Chamber of Commerce named Sergeant Robert Tousignant Citizen of the Year for 2002. Pictured Right is NH Governor Craig Benson. *Dept. Photo*



2002 Employee of the Year is Captain William Pease, Jr. Presenting the award for the GFWC Hudson Junior Woman's Club is Linda Kipnes and Lisa Nute. *Dept Photo*



Recipient of the Hudson Grange #11 Community Recognition Award are members of the Police Band, *Justice*: Captain Ray Mello, Sergeant Chuck Dyac, School Resource Officer, MPO Chuck Gilbert, and Nashua Police Employee, Jim Turmel. *HLN Photo, May 22, 2003*



After 24 years of service to the Hudson Police Department, Lt. Donald McCrady retired October 31, 2003.



March 22, 2003 the Police Department is awarded National Accreditation by the Commission on Accreditation for Law Enforcment Agencies (CALEA). Members present were (L to R - Front): Detective Daniel Dolan, Officer Matthew Solari; (Back): Lisa Nute, Capt. William Pease, Chief Richard Gendron, BOS Terry Stewart, Captain Ray Mello, Lt. Donald McCrady, and Officer Michael Gosselin. *Dept Photo*

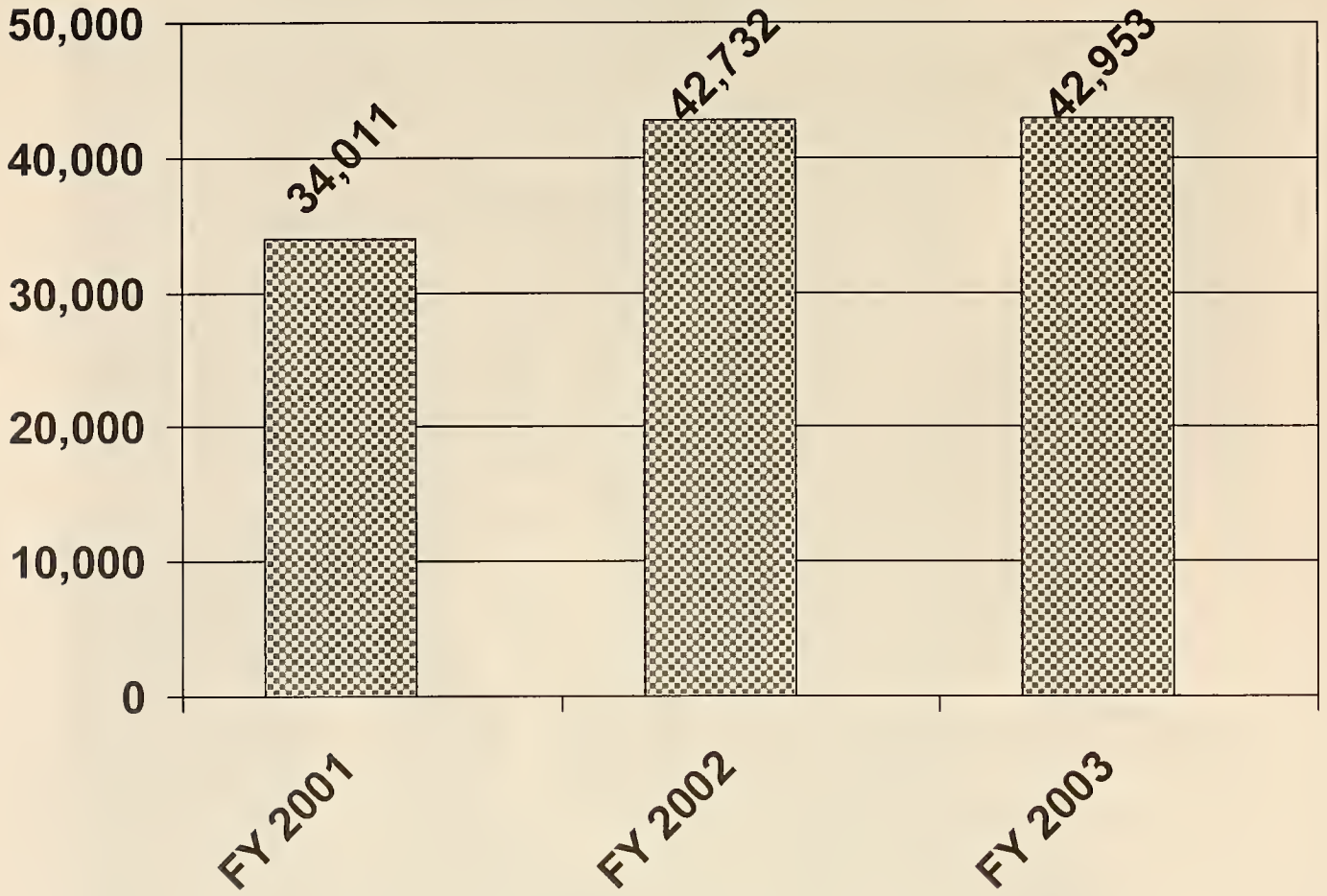


A familiar face at the Hudson Police – American Red Cross blood drives is Ya Mamma's owner, Michael Ferrazzani. Once again he donates his blood and food items for the drive. *HLN photo*



A new Animal Control facility became a reality in October 2003 with the majority of funding coming through private donations. *Dept Photo*

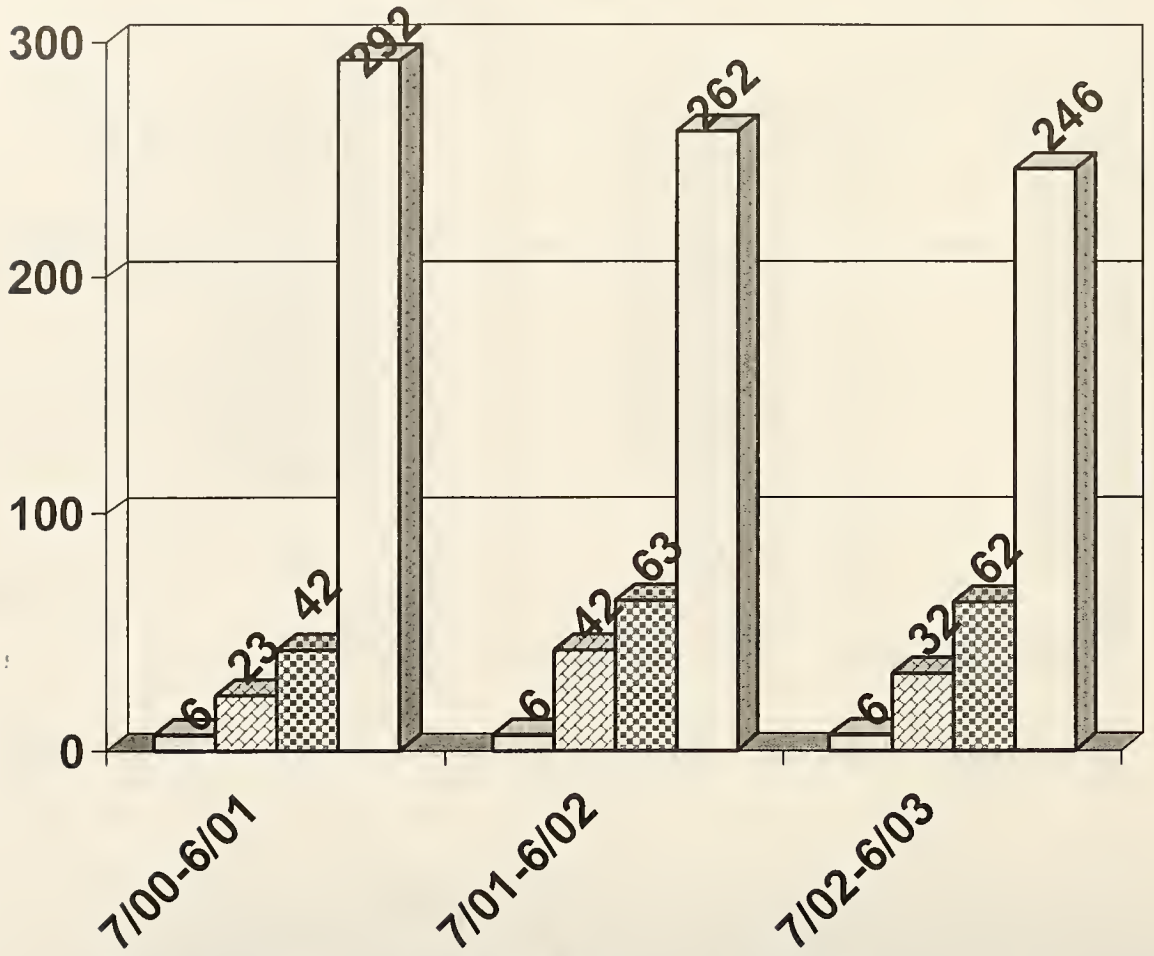
REQUESTS FOR SERVICE



Calls for Service Increased by 1% from FY01 to FY02

CRIME AGAINST PROPERTY

July 1, 2000 – June 30, 2001

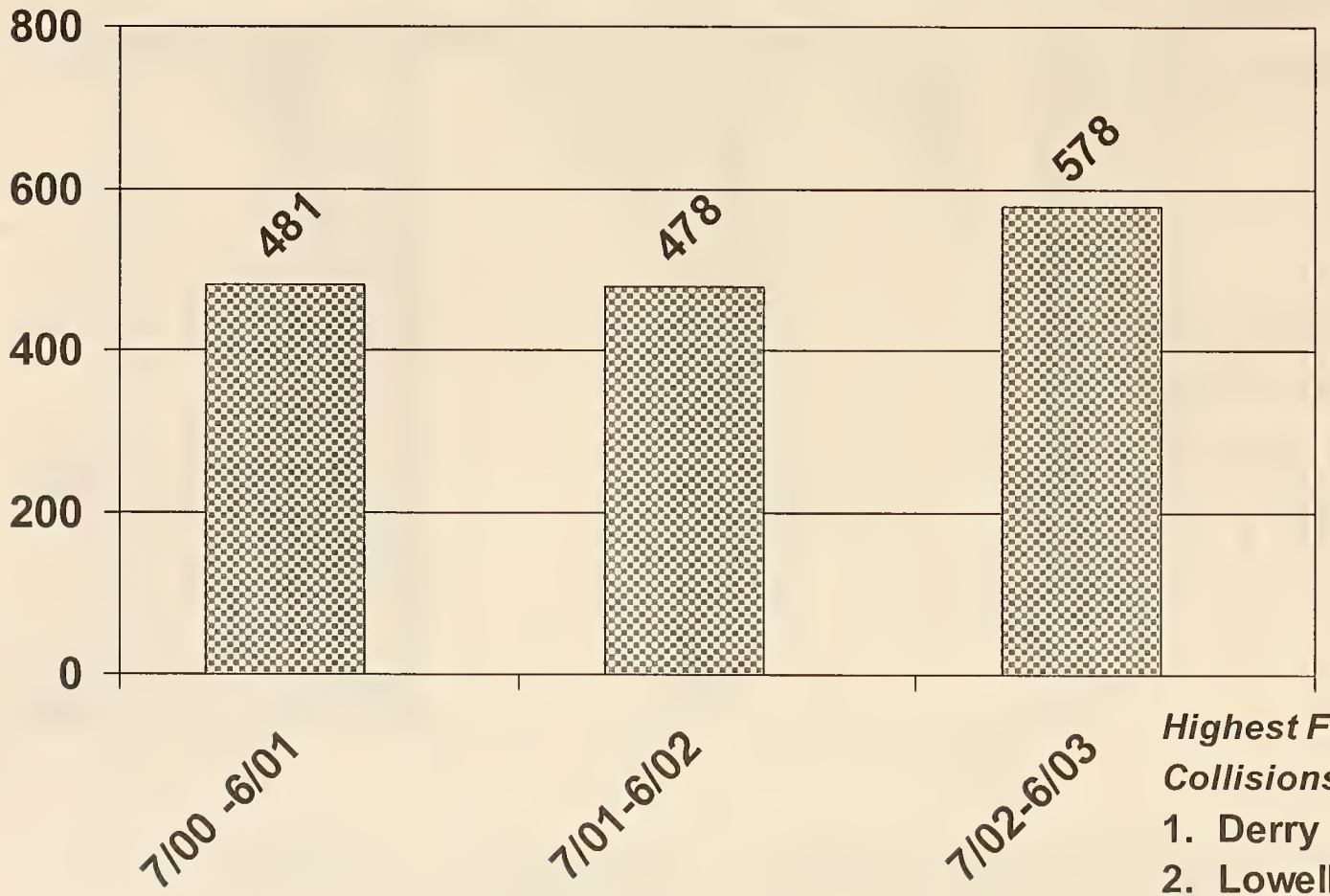


FY 01-02 Previous Year ▲

❖Arson	No ▲
❖Theft	-6%
❖Burglary	-2%
❖MV Thefts	+24%

State Reportable Collisions

(Damage Over $1000/Injury/Hit&Run

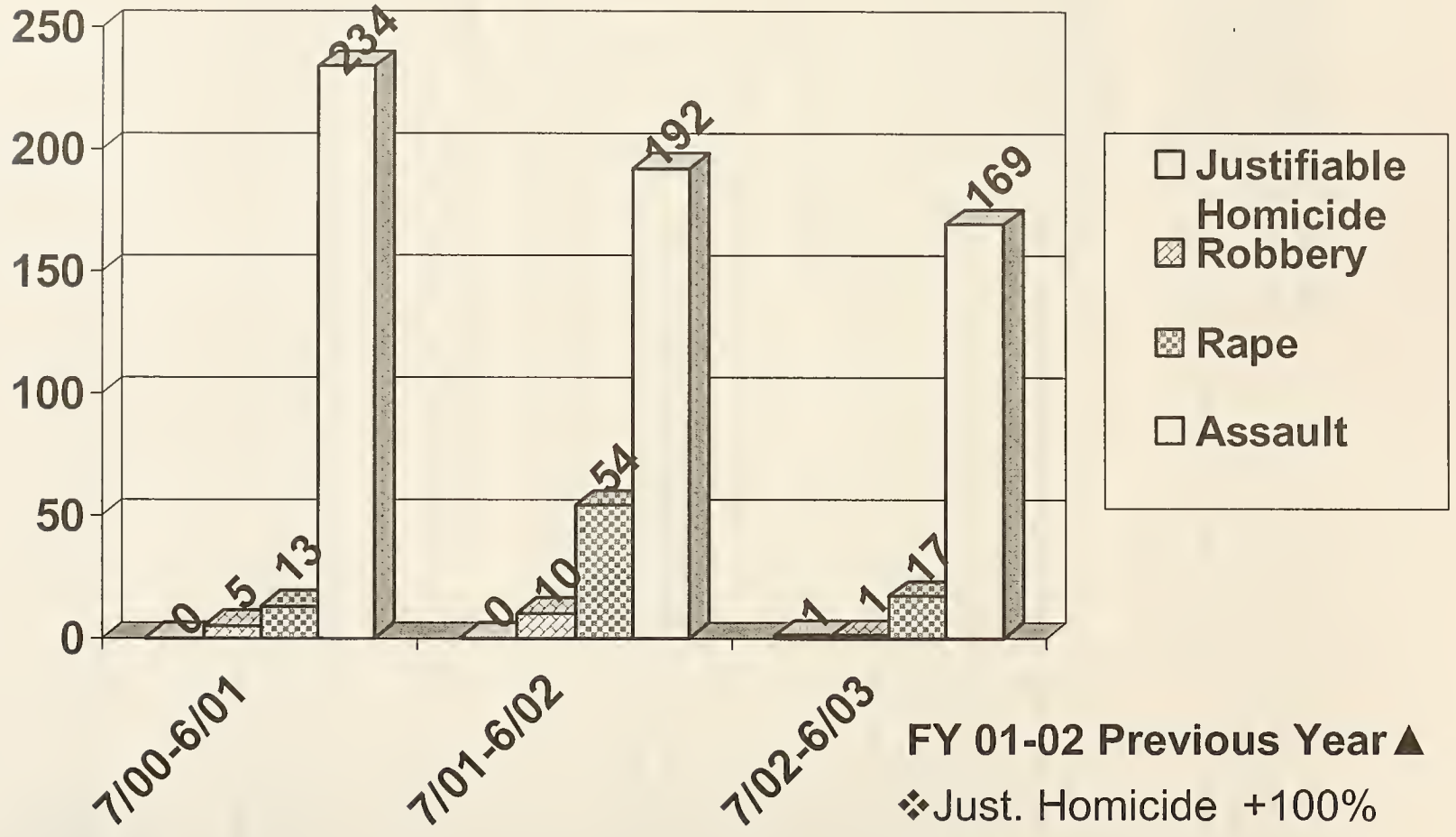


Highest Frequency of Collisions:

1. **Derry Street**
2. **Lowell Road**
3. **Central Street**

CRIME AGAINST PERSONS

July 1, 2000 – June 30, 2003



FY 01-02 Previous Year▲

- ❖Just. Homicide +100%
- ❖Robbery -10%
- ❖Rape -69%
- ❖Assault -18%

TOWN OF HUDSON

RECREATION DEPARTMENT

2 Oakwood Street Hudson, New Hampshire 03051 603/880-1600

It is my pleasure to present the 2003 Annual Town Report of the Hudson Recreation Department. This department continues to support, plan and coordinate many activities for the constructive use of leisure time for Hudson residents of all ages.

ADMINISTRATION

Overall daily operations in this department continues to strive, thank you to the outstanding administrative support provided by Patricia Barry.

In his twenty-fourth year of dedicated service to the town Reginald Provencher continues to excellently maintain the Recreation Center properties.

The Recreation Committee went through some changes as well. Jeremy Griffus was appointed as full time member to the committee. Additionally, I am sad to announce that long time member and Chairman of the Recreation Committee Keith Bowen recently resigned from the committee. Keith will surely be missed by this committee.

FACILITIES AND MAINTENANCE

Phase II of our Skate Park, which is a novice area for beginners and younger skaters, was completed. This phase includes a 25' x 50' cement skating surface, fencing and three new ramps. Additional new trash receptacles and benches were purchased. The New Hampshire Department of Health and Human Services, in partnership with Hillsborough County Incentive Fund Program provided funding for this project. Additional donations were received from the Merrimack Valley BeeKeepers and the Hudson Junior Women Club and used to purchase additional benches and a skateboard hanger. As usual the Highway Department was very instrumental in the completion of this project.

Additional improvements continued to be made to existing facilities. A new set of lights was added at Greeley Street Park basketball courts for better visibility during evening games. New netting was added to the outfield fence and a new pump was purchased for Jette Field. A sprinkler system was installed in the storage room at the Recreation Center per direction of the Fire Department on a recent fire inspection.

CURRENT PROGRAMS

Tot Playgroup, which is extremely popular, meets every Thursday morning at the Recreation Center and during summer months at Merrifield Park. Under the direction of Recreation Committee Vice-Chairman Beverly Hamilton, the program is for parents and their toddlers under the age of five years old. Weekly topics are discussed and activities are planned in this very informal and relaxing setting.

Movie Nights are held the first Friday of each month at 7:00pm at the Recreation Center. Attendance for this program continues to grow with recent attendance rising to as many as 150 participants. Improvements were made to the quality of the movies with the purchase of a new high quality project, projecting onto a 5' x 9' screen. This program is for children six years and up, children under six years may attend if accompanied by a parent. Families are welcome to come and relax and watch the movie. Popcorn and drinks are served to all at no charge.

Teen Dances continue to be extremely popular. During the year, four separate dances were held at Lions Hall. The dances were extremely successful averaging 400 children per dance. Dances were offered to students in 5th and 6th grade, a small fee was charged at the door.

Community Activities gives the Recreation Department the flexibility and opportunity to give the residents activities of choice. These totally self-supporting activities are extremely popular and positive. Three separate Adult Comedy Nights and an Adult Dance were held with an average attendance of 250 people. Also a ski trip was offered to Pat's Peak and tickets were sold to Hudson Night at Nashua Pride Game.

Winter Basketball continues to have the highest overall participation with 640 boys and girls in grades 4-8 participating. Games are played on weekends for nine weeks at Memorial, Nottingham West and Hills-Garrison Schools. Following the regular season all teams participated in a double elimination playoff. Individual trophies were awarded to all players on the championship and runner-up teams. Weeknights throughout the season Memorial School and all of the elementary schools are filled with athletes practicing skills and teamwork. For the fourth consecutive season this program was run by myself, after several advertisements for a Basketball Director showed no interest. The season went off without any problems due to the high level of assistance I received by all of the volunteer coaches. In addition to our regular season, we hosted the 26th Annual Hudson Invitational Basketball Tournament where a total of 44 teams from neighboring towns participated in two separate weekend tournaments. The format of the tournament was Round Robin. This format gives all the teams a minimum of three games each and is much easier to schedule.

As part of our Winter Basketball Program, our Instructional Program is offered to 2nd and 3rd grade children and is held at Hills Garrison School each Saturday morning for ten weeks. Due to the overwhelming response of 250 participants, six sessions were held weekly. Under the outstanding direction of Ed Peterson and his 44 volunteer high school student coaches, they devoted their valuable time to teach basketball skills in a fun filled environment.

Over-35 Basketball League was played on Sunday evenings from January through March with games being played at Memorial School. This league had ten teams assigned, additionally a waiting list was established for the first time.

In addition to our league, through coordination and cooperation from the school administration, Open Basketball and Volleyball for adults was offered. Over-35 Basketball was held on Friday nights at Nottingham West Elementary School. Open 18-35 Basketball and Volleyball were held on Monday nights at Memorial School in the main gym and the multi purpose room. Ladies Basketball was held on Sunday afternoons at Memorial School. All four open sessions were very popular.

The Teen Basketball Program still remains popular among the boys, offered to boys and girls 14 to 20 years olds. The interest from the boys has been outstanding with a total of 40 participants, allowing four teams to be formed. This season we had four girls signed up and for the first time co-ed teams were formed. The games were played at the outdoor courts at Greeley Street Park every Friday evening during the months of May and June. The community involvement was outstanding with many parents and friends crowded at the courts weekly.

Men's and Women's Softball is very popular with eight teams in the Men's League and five teams in the Women's League. Games are played at Jette Field, Monday through Thursday evenings, May through August. These leagues were directed by two separate directors. Cindy Holton directed the women's league and John Hall directed the Men's League. By having two separate directors there was better communication and accessibility to the directors by the players.

The Babe Ruth Baseball Program continues to run smoothly under the direction of first year director John Barbuti. After the resignation of long time director Jim Dobens, John stepped in and the program did not lose a beat. As with other programs attendance has grown. The total participants are 134 boys from ages 13-18 participating. The boys competed in the 13 Year Old Prep League, 14/15 Year Old Program and the 16/18 Year Old Senior Babe Ruth Program.

The Summer Supervised Play Program is still a popular program. Participation increased from the previous year with a total registration of 540 children. Daily attendance also increased with approximately 280 children attending daily. This season we added a new registration option. In addition to the entire summer registration fee, a ten-day passbook was offered for the occasional visitors. 100 participants took advantage of this new option. The program was directed by third year Director Heather Murphy who handled her duties outstandingly. The staff of 16 full time counselors and 4 part time counselors-in-training provided outstanding supervision and showed great enthusiasm in providing many enjoyable activities for the children. Prior to opening day the staff attended training sessions and completed first aid/CPR training that was instructed by members of the Hudson Fire Department. Each week the children participated in planned daily activities such as arts and crafts, board games, ping pong, pool, basketball, four square and numerous contests. For an additional fee, Wednesday pizza/subs/cookouts, weekly roller-skating and field trips were offered. Supervision during lunch hour continued to be a positive part of the daily program. No child was allowed to leave the Recreation Center grounds during operation hours unless picked up by a parent. This eliminated numerous past problems created by non supervised children during the lunch hour. Additionally, supervised walks were

taken to Dairy Queen and 7-11, during Monday and Friday lunches. Another positive aspect was the Teen Adventure Program. The purpose of the Adventure Program was to meet the interests of the teens attending the program; separate activities and field trips were planned. As a new change to the program every Friday was Robinson Pond Day, except during inclement weather. Participants were dropped off and picked up at Robinson Pond. This was a very positive change and made great use of this great natural resource of the town.

Instructional Tennis continues to be extremely popular. This totally self-funded program was taught in basic and advanced skills to children and adults. First year Instructor Megan Barreira showed outstanding enthusiasm, patience and instruction in the sport of tennis. This program is offered in conjuction with the Supervised Play Program. Lessons are conducted four individuals per class, one hour a day, in two week sessions at the Dr. H.O. Smith School Tennis Courts.

Under the direction of third year Director Al Simms the soccer program ran extremely smooth. This is another popular program with over 800 participants ranging from five years old through eight grades. Numerous positive comments were received from coaches and parents about Al's management of the league. He brought new ideas to the league that greatly improved the league. Pre-season coaching clinics were conducted to assist new coaches and also gave experienced coaches refreshing new techniques in teaching and coaching children in the sport of soccer. Handouts were also provided to the coaches for reference during the season. Throughout the season Al received full cooperation from all of the coaches. Games were played on Saturdays at Alvirne High School, August through October.

DEPARTMENT NEEDS

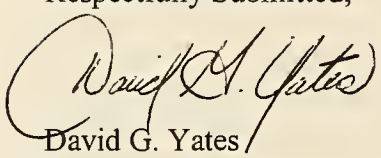
As in previous reports, two areas of concern as the town continues to grow are facilities and manpower. Although improvements continue to be made to current facilities, it is clearly evident the town must add more facilities as the town continues to grow. One of the major problems is the lack of field space. I have received full cooperation for the use of school facilities, however, our number of participants continues to increase annually to the point that we are out growing current facilities. The current Recreation Center is too small to support the heavy population of children that attend our Summer Supervised Play Program. A Design/Engineering Conceptional Layout of the Recreation Center expansion has been completed along with an architectural drawing of the future building. The next step is to forward the proposal to a warrant article to see if the taxpayers support this project. Also, a field survey has been completed looking into the possibility of building a small softball field adjacent to Jette Field on school owned property. The Recreation Department will be approaching the School Board for approval in the near future. Additionally, manpower is still an issue. A full-time Program Director is needed to run the programs. This position will not only alleviate some of the burden by the Recreation Director; it will also add continuity and stop the burden of continuously seeking part-time Program Directors for our expanding programs.

SUMMARY

The Recreation Center continues to be used throughout the year. The Recreation Committee meets the second Thursday of each month. Numerous groups that use the building are the Girl Scouts, Brownies, Hudson Youth Baseball, Hudson Youth Soccer, Hudson Girl's Softball, Hudson Sno-men, Merrimack Valley BeeKeepers, and the St John's Cheerleaders.

I would like to thank the Board of Selectman and Recreation Department Liaison Terry Stewart for their continued support and guidance. I appreciate the outstanding help Kevin Burns and the Highway Department crew has given this department throughout the year. Thank you to the other town departments that have assisted and supported me throughout the year and the Recreation Committee for their continued assistance and volunteerism as we all work together to enhance the quality of life and morale for the residents of Hudson. The biggest thank you goes to the numerous volunteers that give of their valuable time and assistance throughout the year. The Recreation Department could not succeed without their generous effort.

Respectfully Submitted,



David G. Yates
Recreation Director

SEWER UTILITY REPORT 2003

When nothing unforeseen comes up during a given period, *Life is good!* The total cash value of the Sewer Utility is slightly more than $6,000,000 – and we no longer have a bond payment.

With that in mind $54,000 was taken from undesignated sewer fund balance to result in $2.00 per quarter user rate reduction in the fixed cost portion of the sewer rent. This is for 5/8" and ¾" meter users and does include those that are billed on the basis of bedroom count.

The pumping station on Glen Drive is under construction. At this time we expect to be able to set up the betterment district in mid April. The handout for the approximately 132 families has been approved by the Sewer Utility Committee and will be sent to the Board of Selectmen for final approval. A date for a public hearing will be set at that time. The Sewer Consultant, Tom Sommers, has taken this project from conception to reality in an exceptionally well-done manner.

Our biggest challenge remains being ready for Nashua's expansion of the wastewater treatment process, which will have an impact on Hudson. Because Nashua has changed their approach to this project, they will not have to separate all their sewer lines, and this should speed things up. For that reason we have taken $300,000 from the undesignated funds and placed it in reserve. This departure from their original plans will affect the final cost figure to them, and also to us. Figures are not yet available.

We explored the necessity of holding a portion of the balance of capacity for individual homes that might go up in the center of town already on sewer. Approximately 20 appear to exist that could not be further subdivided. This amounts to approximately 4,500 GPD of flow capacity but is not an issue at this time.

This past year we have been reviewing the Policy and Procedure manual on a regular basis.

Inflow/infiltration – Capacity Analysis is ready for approval by selectmen. It also includes a section to provide for private developers to make I/I reduction improvements in return for increase in their flow capacity.

Third party verification of pool fills was raised by Road Agent regarding intrusion time caused by the fills. Since the Sewer Utility Clerk has been explaining to potential abatement applicants the value of their fill, i.e. that 10,000-gallon minimum is necessary to achieve the required abatement threshold, the requests have dropped significantly. We are presently finalizing the review of the policy.

The Alternate Member policy and procedure was also finalized and submitted to the Selectmen.

We are currently reviewing Annual Budget and Expense Expenditure Accounts and User Fee and User fee rates. Also being reviewed is Liens.

There is only one Uncovered Access property in Hudson and we are ready to start enforcement action.

As you're no doubt aware, it is usually the small things that become irritating and wasteful of time and labor. That was the case when we discovered that many times there is a question of whether a payment should be credited to the water or sewer account simply because the rate payer didn't include the account number. We rectified this by including a small but well-defined notice on the bill emphasizing that people need to include their account number on their checks and submit the payment stub with the check so it can be identified and processed accurately.

People tend to smile when they hear "Sewer Utility" but I believe it is safe to say that all of the committee enjoy it and find the work rewarding. Because of his expertise on the Budget Committee, Howard Dilworth has been able to take a budget item number and give it a face making it so much easier to understand and work with.

For myself, these two years as Chairman have been rewarding. Financially the committee is in good condition; everyone is working well together and it has someone who is ready to move up. That is satisfying.

Respectfully submitted,

Catherine M. Valley

Catherine M. Valley, Chairman

Tax Collector's - MS61 - Report

Property Tax Warrants

Fiscal Year Ended - June 30, 2003

D E B I T S

	2003	2002	Current Use	Yield
Uncollected 7/1/02		3,060,318.19	5,500.00	
Committed	16,883,783.35	16,903,509.99		
Added Tax		94,947.20	567,855.00	12,020.01
Overpayment	26,121.80	351,834.50		
Cost & Interest		104,228.62	1,343.49	0.55
Total	**16,909,905.15**	**20,514,838.50**	**574,698.49**	**12,020.56**

C R E D I T S

Remitted	13,517,862.44	20,254,605.58	237,222.28	11,183.76
Cost & Interest		104,228.62	1,343.49	0.55
Abatement		155,940.73		
Deeded				
Adjustment		63.57	-117.28	737.50
Uncollected 6/30/03	3,392,042.71	0.00	336,250.00	98.75
Total	**16,909,905.15**	**20,514,838.50**	**574,698.49**	**12,020.56**

Tax Collector's - MS61 - Report

Property Tax Liens

Fiscal Year Ended - June 30, 2003

D E B I T S

	2002	2001	2000	1999	1998	1997	1996
Unredeemed 7/1/02		484,678.89	258,035.66	2,455.77	2,975.54	2,926.20	404.18
Executed	406,186.44						
Cost & Interest	526.17	35,829.84	43,465.26	724.80	1,126.41	1,568.15	2.69
Refund							
Total	**406,712.61**	**520,508.73**	**301,500.92**	**3,180.57**	**4,101.95**	**4,494.35**	**406.87**

C R E D I T S

Remitted	24,446.11	277,743.09	152,248.62	2,455.77	2,975.54	2,599.06	404.18
Cost & Interest	526.17	35,829.84	43,465.26	724.80	1,126.41	1,568.15	2.69
Abatement		614.43					
Deeded							
Adjustment						327.14	
Uncollected 6/30/03	381,740.33	206,321.37	105,787.04	0.00	0.00	0.00	0.00
Total	**406,712.61**	**520,508.73**	**301,500.92**	**3,180.57**	**4,101.95**	**4,494.35**	**406.87**

A True Copy Attest:

Cecile Y. Nichols

Cecile Y. Nichols, Town Clerk/Tax Collector

Tax Collector's - MS61 - Report

Sewer Betterment

Fiscal Year Ended - June 30, 2003

D E B I T S

	I - 1/19/2002	R - 1/18/2002
Uncollected 7/1/02	96,695.95	10,296.40
Committed		26,671.83
Added Tax		
Prepaid Current Year		3,353.10
Overpayment		2.63
Cost & Interest	87.05	1,053.17
Adjustment		
Total	**96,783.00**	**41,377.13**

C R E D I T S

Remitted	96,695.95	23,968.81
Cost & Interest	87.05	1,053.17
Prepaid Prior Year		9,828.12
Abatement		
Deeded		
Uncollected 6/30/03	0.00	6,527.03
Total	**96,783.00**	**41,377.13**

Tax Collector's - MS61 - Report

Sewer Betterment Liens

Fiscal Year Ended - June 30, 2003

D E B I T S

	10-Jan-03	08-Jan-02	17-Jan-01
Unredeemed 7/1/02		$ 1,205.52	$ 756.29
Executed	$ 1,176.25		
Cost & Interest		$ 179.24	$ 311.83
Total	**$ 1,176.25**	**$ 1,384.76**	**$ 1,068.12**

C R E D I T S

Remitted		$ 788.85	$ 756.29
Cost & Interest		$ 179.24	$ 311.83
Abatements			
Deeded			
Uncollected 6/30/03	$ 1,176.25	$ 416.67	$ -
Total	**$ 1,176.25**	**$ 1,384.76**	**$ 1,068.12**

A True Copy Attest:

Cecile Y. Nichols

Cecile Y. Nichols, Town Clerk/Tax Collector

Tax Collectors MS61 Report

Sewer Utility

Fiscal Year Ended - June 30, 2003

D E B I T S

	Current	Back Billing
Uncollected 7/1/02	42,329.83	881.84
Committed	1,047,121.09	
Added Taxes	9,670.52	
Overpayments	2,874.11	
Cost & Interest	10,012.18	21.60
Adjustment		
Total	**1,112,007.73**	**903.44**

C R E D I T S

Remitted	1,057,310.81	881.84
Cost & Interest	10,012.18	21.60
Abatements	3,519.93	
Deeded		
Prepaid		
Adjustment	103.85	
Uncollected 6/30/03	41,060.96	0.00
Total	**1,112,007.73**	**903.44**

Tax Collectors MS61 Report

Sewer Utility Liens

Fiscal Year Ended - June 30, 2003

D E B I T S

	2002	2001	2000
Unredeemed 7/1/02		7,638.40	4,882.81
Executed	20,062.59		
Cost & Interest	1,927.87	1,287.44	2,885.26
Overpayments			
Adjustment			
Total	**21,990.46**	**8,925.84**	**7,768.07**

C R E D I T S

Remitted	10,396.30	3,413.66	4,686.78
Cost & Interest	1,927.87	1,287.44	2,885.26
Abatements	603.23	134.97	
Deeded			
Adjustment			
Uncollected 6/30/03	9,063.06	4,089.77	196.03
Total	**21,990.46**	**8,925.84**	**7,768.07**

A True Copy Attest:

Cecile Y. Nichols

Cecile Y. Nichols, Town Clerk/Tax Collector

Town Clerk's YTD Report

Fiscal Year Ended - June 30, 2003

Month	Deposit	Boat Tax 4127	MV Permits 4201	Title Fees 4302	UCC Filing 4321
2002					
July	303,927.08	1,492.92	298,372.50	8.00	1,713.00
August	328,649.34		324,422.50	22.00	169.00
September	278,690.34		275,028.00	18.00	94.00
October	288,396.28		284,356.00	30.00	1,673.00
November	258,413.71		256,496.00	16.00	114.37
December	279,861.84		278,444.00	6.00	30.00
2003					
January	275,190.65		272,599.50	14.00	1,614.37
February	304,486.10		301,058.00	14.00	143.00
March	339,208.89		334,180.00	30.00	60.00
April	402,341.42		392,636.00	30.00	2,040.00
May	342,905.78	1,854.52	337,021.00	18.00	9.00
June	298,407.68	0.00	295,753.00	18.00	11.00
	3,700,479.11	**3,347.44**	**3,650,366.50**	**224.00**	**7,670.74**
	3,700,479.11				

Town Clerk's YTD Report

Fiscal Year Ended - June 30, 2003

Month	Article of Agreement	Vital Search 4322	Vital Copy 4322	Bad Check 4323	Dog Fine 4325	Notary 4326	Dredge & Fill 4329
2002							
July		288.00	112.00	370.66	210.00	80.00	
August	5.00	300.00	40.00	100.00	1,400.00	180.00	25.34
September		324.00	120.00	108.84	1,350.00	120.00	
October		324.00	128.00	137.78	310.00	80.00	
November		216.00	136.00	108.84	461.00	85.00	
December	10.00	192.00	88.00	83.84	100.00	90.00	
2003							
January	5.00	96.00	56.00	112.78	335.00	135.00	
February	5.00	96.00		50.00	110.00	85.00	
March		312.00	32.00	108.84	135.00	110.00	14.05
April	5.00	252.00	112.00	54.42	195.00	95.00	
May	5.00	228.00	192.00	113.26	345.00	75.00	
June	0.00	192.00	64.00	117.68	460.00	120.00	0.00
	35.00	**2,820.00**	**1,080.00**	**1,466.94**	**5,411.00**	**1,255.00**	**39.39**

Town Clerk's YTD Report

Fiscal Year Ended - June 30, 2003

Month	Voter Checklist 4342	Election Fees 4342	Copies 4343	License			
				Marriage 4421	Pole 4428	Scrap Metal 4430	Dog 4450
2002							
July	7.50		41.00	495.00			736.50
August	7.00	17.00	88.00	900.00	70.00		903.50
September			41.00	630.00			856.50
October	7.00		56.00	675.00	60.00	50.00	509.50
November		32.00	43.50	270.00			435.00
December			14.00	360.00			444.00
2003							
January		11.00	31.00	90.00			91.00
February			596.60	135.00	20.00		2,173.50
March			42.00	450.00			3,735.00
April			57.00	405.00			6,460.00
May			53.00	630.00	40.00		2,322.00
June	0.00	0.00	37.00	585.00	3.00	0.00	1,047.00
	21.50	**60.00**	**1,100.10**	**5,625.00**	**193.00**	**50.00**	**19,713.50**

A True Copy Attest:

Cecile Y. Nichols

Cecile Y. Nichols, Town Clerk/Tax Collector

Town Clerk Vital Record Report

Certificate of Death

July 1, 2002 - June 30, 2003

Date	Deceased	Name of Father	Mother (Maiden)
		2002	
5-Jul	Herbert Schofield	Charles Schofield	Frances Donahue
6-Jul	Marion Kienia	John Ellis	Marie Reine Henri
7-Jul	Helen Barry	Thomas J Delaney	Margaret A Hurley
5-Aug	Lillian Dean	James Dean	Lea Beaulieu
5-Aug	Annette Y Theriault	Benedict Guilmain	Marie Louise Levesque
14-Aug	Rose L Morin	Gaudias Levesque	Delvina Lizotte
17-Aug	Morris R Fox	Abraham Fox	Mary Glazer
21-Aug	Bertram Blundon	Stephen Blundon	Minnie Gould
31-Aug	Ronald D Houseman	Harry Houseman	Rachel Gunderson
2-Sep	Dennis E Boucher	Roger L Boucher	Esther B Daneault
2-Sep	Joseph W Collopy	Joseph Collopy	Mary Decosta
2-Sep	Suzanne Louise Mackey	Edward Mackey	Mary F Walsh
9-Sep	Patricia A Ayer	Patrick Sheridan	Florence McNeil
9-Sep	Lucille J Paradise	Louis Paradise	Laura Levesque
15-Sep	Marion C Durgin	Frank Maragioglio	Gasparina Unknown
16-Sep	Stephanie Stella Polak	Joseph Tomaszewska	Mary Konieczna
27-Sep	Thelma Byrum	Duncan Ferguson Craig	Iva Mae Waldron
29-Sep	Priscilla Therese York	Joseph Martel	Nettie Case
1-Oct	Don Gerald Terrio	Don G Terrio	Lillian Perry
2-Oct	Theresa L Difiore	John Mason	Marcella Sutton
5-Oct	Theodore Belbin, Jr.	Theodore Belbin, Sr.	Elsie Hoffstedt
9-Oct	W Austin Barrett	Walter Barrett	Alice Collins
11-Oct	Mary Chase	Matthew Colbert, Sr.	Margaret McCart
14-Oct	Marlene R Corson	Kenneth R Corsom	Barbara F Burns
20-Oct	Lea Valcourt	Frederick Brisebois	Rosalie Rioux

Date	Name of Deceased	Father	Mother (Maiden)
21-Oct	Nathalie Clara Mansfield	Henry E Labine	Octavie Marie Desmarais
5-Nov	Theresa Irene Thibeault	Alfred Cadorette	Regina Letarte
8-Nov	James E Settle, Jr.	James E Settle, Sr.	Lena Turbyville
9-Nov	Rena Blanch Deneault	Isaac Reney	Lucy Tatro
11-Nov	Martin Scheer	Benjamin Scher	Ida Unknown
12-Nov	Barbara Linnell	Lawrence Roark	Marietta Callahan
15-Nov	Dustin P Dizoglio	Daniel P Dizoglio	Linda H Hanlon
18-Nov	Mabel B Gilson	Napoleon Bonah	Amelia Pelletier
19-Nov	Ethel G Klein	Frederick S Lynch	Alice Silke
21-Nov	Edward C Shepherd	Alfred Shepherd	Ada E Armstrong
29-Nov	Lucienne Bastille	Edward Durand	Ludivine Rondeau
29-Nov	Chester W Yager	Herbert L Yager	Elizabeth Thompson
30-Nov	Rachel J Deschenes	Charles Brodeur	Bernadette Duchesneau
3-Dec	Arlene Catherine Carney	Morrill A Campbell	Catherine Currier
6-Dec	Jean L Couturier	Benkley Swinerton	Theresa MacLellan
11-Dec	Roger Edward Schulte	Alfred Schulte	Theresa Skudlarek
18-Dec	Leopoldine Theresa Levesque	Albini Berube	Mathilda Bastille
18-Dec	Elmont Eastman Wardwell	Virgil Wardwell	Rosie Dodge
27-Dec	Mary Elizabeth Calton	Harry McGough	Helena Muse
		2003	
5-Jan	Frances Victoria Muldoon	James Campbell	Ellen Boice
13-Jan	Lucie B Clark	John Russell	Annabelle Stiles
23-Jan	Ida Mary Dube	Ovila Bissonnete	Anna Blais
25-Jan	Lorraine Jacqueline Charest	Aubert Lemerise	Rose Unknown
11-Feb	Alfred Eugene Cyr, Jr.	Alfred Eugene Cyr, Sr.	Gabrelle Unknown
14-Feb	Mary June Dutton	Clifford Kelly	Irene Mary Plante
24-Feb	Tullie Storer	John Widing	Hilma Widing
27-Feb	Will Ted Dillon	Joshua Dillon	Pauline Unknown
2-Mar	Ruth A Burnell	Frank Foster, Sr.	Unknown
12-Mar	Blanche Elizabeth Levangie	John Knowles	Nancy Ettinger
15-Mar	Barbara A Cyr	Omer Cardonnell	Stella Hish
28-Mar	Catherine Kokinacis	George Reynolds	Catherine Hoar

Date	Deceased	Name of Father	Mother (Maiden)
		2003 Continued	
3-Apr	Madeleine Barry	Theodore Jeannotte	Beatrice Boilard
9-Apr	Jack P Muskiewicz	Paul Muskiewicz	Jean Wysocki
12-Apr	Hina Vithal Patel	Vithal Patel	Jashoda Patel
14-Apr	Raymond A Gourdeau	Joseph R Gourdeau	Laura D Delorge
15-Apr	Mary Alice Brunelle	Christopher Barron	Vivian Dearborn
23-Apr	Olive M Royer	A Egbert L Foster	Grace M Lamper
30-Apr	Jeanne M Grafton	Joseph Fredette	Blanche Richard
3-May	Frank L Kennedy, Jr	Frank L Kennedy, Sr	Elizabeth Bishop
7-May	Roy Eberhart	Roy Eberhard	Dora Wimpy
12-May	Mary Ann Pimental	William G McGourty	Mary Miller
15-May	Margaret Greta Hegarty	Frederick Livingstone	Florence Porter
15-May	Flore Vaillancourt	Alphonse Beland	Victoria Isabelle
23-May	Barbara A Robitaille	David T Graham	Edna L Haley

A True Copy Attest:

Cecile Y. Nichols

Cecile Y. Nichols, Town Clerk/Tax Collector

Town Clerk Vital Record Report

Certificate of Marriage

July 1, 2002 - June 30, 2003

Date	Name & Residence of Groom	Bride
	2002	
5-Jul	Paul C Laporta Dracut, Massachusetts	Lisa A Cahill Dracut, Massachusetts
13-Jul	Richard S Destefano Hudson, New Hampshire	Andrea Fay Labrecque Hudson, New Hampshire
13-Jul	Corey A Eldridge Ludlow, Massachusetts	Diane M Wolowicz Ludlow, Massachusetts
13-Jul	Timothy W Severance Hudson, New Hampshire	Kristine A. Tracy Hudson, New Hampshire
18-Jul	Timothy Carroll Hudson, New Hampshire	Anna Beatriz Grossi Hudson, New Hampshire
20-Jul	Joseph Frederick Lariviere Hudson, New Hampshire	Patricia Ann Villers Hudson, New Hampshire
27-Jul	Nathan Louis Carlile Oklahoma City, Oklahoma	Rebecca Kristie Hook Oklahoma City, Oklahoma
3-Aug	Leo Joseph Jamie Carten Hudson, New Hampshire	Karena Sue Pelletier Hudson, New Hampshire
10-Aug	Wayne Allen Dee Derry, New Hampshire	Kathy Irene Niemela Hudson, New Hampshire

Date	Name & Residence of Groom	Bride
	2002 Continued	
10-Aug	Keith Andrew Phillips Merrimack, New Hampshire	Cassandra Lee Bouley Merrimack, New Hampshire
17-Aug	Anthony MacDonald Quindazzi Hudson, New Hampshire	Catherine Anne Connell Hudson, New Hampshire
19-Aug	William J Hurst Hudson, New Hampshire	Cotillion N Wind Great Falls, Montana
29-Aug	Roland Michaud Hudson, New Hampshire	Marion Irene Smith Hudson, New Hampshire
31-Aug	Guy Raymond Michaud Hudson, New Hampshire	Amy Lee Schmitz Hudson, New Hampshire
1-Sep	Christoforos Notides Nashua, New Hampshire	Joyce E Cloutier Hudson, New Hampshire
7-Sep	Aaron Andrew Gillis Hudson, New Hampshire	Jessica Marie Baldwin Hudson, New Hampshire
7-Sep	David M Lamontagne Hudson, New Hampshire	Karine Filion Hudson, New Hampshire
7-Sep	Jeffrey P Parker Hudson, New Hampshire	Norma J Mercier Hudson, New Hampshire
14-Sep	Philip J Tiebor Hudson, New Hampshire	Jacquelyn Ramos Hudson, New Hampshire

Date	Name & Residence of Groom	Bride
	2002 Continued	
27-Sep	Scott Stephen Lavey Hudson, New Hampshire	Sandra Lee Gera Arlington, Massachusetts
5-Oct	James Edward Davis Derry, New Hampshire	Nicole Louise Lascelles Derry, New Hampshire
12-Oct	Dean R Barcomb Hudson, New Hampshire	Angela May Khater Hudson, New Hampshire
12-Oct	Christopher C Lorentzen Hudson, New Hampshire	Wendy L Gendron Hudson, New Hampshire
19-Oct	Leo A Dumont III Hudson, New Hampshire	Tracie Lee Melchionne Hudson, New Hampshire
19-Oct	Matthew L Follansbee Lempster, New Hampshire	Jennifer C Rogers Hudson, New Hampshire
19-Oct	Robert Christopher Gomez Tyngsboro, Massachusetts	Krista Ann Walton Tyngsboro, Massachusetts
26-Oct	Ross David Schofield Lowell, Massachusetts	Jessica Lea Sauve Westford, Massachusetts
2-Nov	William Joseph Alioto Hudson, New Hampshire	Patricia Jean Marfione Hudson, New Hampshire
2-Nov	Scott William Nickerson Haverhill, Massachusetts	Melissa Laurie Billings Haverhill, Massachusetts

Date	Name & Residence of Groom	Bride
	2003 Continued	
22-Mar	Scott James MacDonald Hudson, New Hampshire	Holly Lynne Gilbert Hudson, New Hampshire
25-Mar	Leo V Graham Hudson, New Hampshire	Karen S Graham Hudson, New Hampshire
29-Mar	Daniel Francis Simmons Hudson, New Hampshire	Lisa L Fahey Hudson, New Hampshire
12-Apr	James Thomas Dunham Hudson, New Hampshire	Kimberly Ann Jeffery Hudson, New Hampshire
8-May	Stephen Craig Boucher Hudson, New Hampshire	Terri Lou Smith Hudson, New Hampshire
10-May	William Barletta Groton, Massachusetts	Diane Marie Capps Townsend, Massachusetts
24-May	Paul Layson Dion Tyngsboro, Massachusetts	Annmarie Altieri Tyngsboro, Massachusetts
24-May	Joe Gonzalo Flores Hudson, New Hampshire	Janet McNaught Lavey Hudson, New Hampshire
24-May	Ryan Todd McMurray Hudson, New Hampshire	Tracy Ann Brennan Hudson, New Hampshire
1-Jun	John Alan Gallant Hudson, New Hampshire	Lynn Hye Park Hudson, New Hampshire

Date	Name & Residence of Groom	Bride
	2003 Continued	
6-Jun	Berchell Vernon Browne Dorchester, Massachusetts	Diane Christene Mendes Dorchester, Massachusetts
12-Jun	John Scott Conklin Hudson, New Hampshire	Rose Marie Reed Hudson, New Hampshire
21-Jun	Daniel James McCloskey Naperville, Illinois	Corryn Cecile Kuciz Naperville, Illinois
28-Jun	Dennis Francis Couturier Hudson, New Hampshire	Roxanne Marie Hudson Hudson, New Hampshire

A True Copy Attest:

Cecile Y. Nichols

Cecile Y. Nichols, Town Clerk/Tax Collector

NEW HAMPSHIRE STATE PRIMARY

NOTICE TO VOTERS

THE STATE PRIMARY VOTING WILL BE HELD AT THE FOLLOWING LOCATION HUDSON LIONS HALL

POLLING PLACE

Tuesday, September 10, 2002

Beginning at 7:00 AM o'clock

Closing no earlier than 8:00 PM o'clock

For the nomination of Candidates for the following Offices:

Declarations of Candidacy to be filed with Secretary of State	Governor United States Senator Representative in Congress Executive Councilor State Senator County Officer
Declarations of Candidacy to be filed with Town or City Clerks	State Representative Delegate to the Republican State Convention (Election)

Declarations of Candidacy, Declarations of Intent and Petitions to be filed with the Secretary of State no earlier than June 5, nor later than June 14, 5 p.m.

Declarations of Candidacy and Petitions to be filed with the Town and City Clerks no earlier than June 5, nor later than June 14, 5 p.m.

Date MAY 17, 2002 Cecile Nichols Clerk



STATE PRIMARY ELECTION

TUESDAY, SEPTEMBER 10, 2002

RESULT OF THE REPUBLICAN BALLOT

FOR GOVERNOR

VOTE FOR NOT MORE THAN ONE:

Robert Kingsbury	10
Robert Howard Kroepel	3
Craig Benson	646
Joseph S Haas	8
Gordon J Humphrey	683
Bruce Keough	512

FOR UNITED STATES SENATOR

VOTE FOR NOT MORE THAN ONE:

John E Sununu	861
"Bob" Smith	977
Kenneth Scot Stremsky	41

FOR REPRESENTATIVE IN CONGRESS

VOTE FOR NOT MORE THAN ONE:

Charles Bass	1529
Eugene Douglass	247

FOR EXECUTIVE COUNCILOR

VOTE FOR NOT MORE THAN ONE:

Raymond J. Wieczorek	1450

FOR SHERIFF

VOTE FOR NOT MORE THAN ONE:

James A. Hardy	1387

FOR COUNTY ATTORNEY

VOTE FOR NOT MORE THAN ONE:

Write-In	
John Coughlin	30

FOR COUNTY TREASURER

VOTE FOR NOT MORE THAN ONE:

David G. Fredette	1329

FOR REGISTER OF DEEDS

VOTE FOR NOT MORE THAN ONE:

Judith A. MacDonald	1379

FOR REGISTER OF PROBATE

VOTE FOR NOT MORE THAN ONE:

Robert Rivard	1315

FOR COUNTY COMMISSIONER

VOTE FOR NOT MORE THAN ONE:

Rhona M. Charbonneau	1303

FOR DELEGATES TO THE STATE CONVENTION

VOTE FOR NOT MORE THAN SEVEN:

Priscilla Clegg	1285
Bonnie J. Derek	994
Joseph Derek, Jr.	978
Sara E. Derek	964
Teresa Stewart	1172
Jordan G. Ulery	1032
Alida Weergang	1042

FOR STATE SENATOR

VOTE FOR NOT MORE THAN ONE:

Robert "Bob" Clegg, Jr.	1552

FOR STATE REPRESENTATIVES
VOTE FOR NOT MORE THAN ELEVEN (11):

Jean-Guy J. Bergeron	1146
David M. Bouchard	1026
David L. Buhlman	946
Lars T. Christiansen	1172
Peter R. Goyette, Jr.	989
Shawn N. Jasper	1096
James H. Lawrence III	950
Rudy Lessard	1106
Russell T. Ober III	941
Joan C. Tate	1198
Jordan G. Ulery	948

RESULT OF THE DEMOCRATIC BALLOT

FOR GOVERNOR
VOTE FOR NOT MORE THAN ONE:

"Bev" Hollingworth	351
Mark Fernald	317

FOR UNITED STATES SENATOR
VOTE FOR NOT MORE THAN ONE:

Jeanne Shaheen	637

FOR REPRESENTATIVE IN CONGRESS
VOTE FOR NOT MORE THAN ONE:

Katrina Swett	529
Norman H. "NH" Jackman	164

FOR EXECUTIVE COUNCILOR
VOTE FOR NOT MORE THAN ONE:

Shannon O'Brien	623

FOR SHERIFF
VOTE FOR NOT MORE THAN ONE:

David M. Dionne	620

FOR COUNTY ATTORNEY

VOTE FOR NOT MORE THAN ONE:

Peter McDonough	616

FOR COUNTY TREASURER

VOTE FOR NOT MORE THAN ONE:

Jerome B. Duval	601

FOR REGISTER OF DEEDS

VOTE FOR NOT MORE THAN ONE:

Write-In	0

FOR REGISTER OF PROBATE

VOTE FOR NOT MORE THAN ONE:

"Lee" Lombard	593

FOR COUNTY COMMISSIONER

VOTE FOR NOT MORE THAN ONE:

Michael Clemons	598

FOR STATE SENATOR

VOTE FOR NOT MORE THAN ONE:

Jean Susan Serino	579

FOR STATE REPRESENTATIVES

VOTE FOR NOT MORE THAN ELEVEN (11):

Neil Gustafson	445
John Knowles	618
Harold "Hal" Lynde	421
"Chris" Malloy	425
Donna M. Marceau	471
Vivian L. McGuire	467
Denise Rondeau	485
William T. Schutt	424
Write-In	
Cristos Manis	11
Carol Pomphret	11
Gail Tulipani	11

Board of Election, mandated by law to work at the polls, consist of the following:

MODERATOR

William P. Arseneault

TOWN CLERK

Cecile Y. Nichols

SELECTMEN

Rhona Charbonneau
Ann Seabury
Shawn Jasper
Teresa Stewart
William Cole, Chairman

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, Chairman
Kevin Riley
Vacancy

The following residents were appointed, by the moderator, to work at the polls on election day:

SELECTMEN PRO-TEM

Harry Chesnulevich
Esther McGraw

ASSISTANT MODERATOR

Jeannette Guill

BALLOT CLERKS

Jackie Arseneault
Lorraine Battey
Elizabeth Beaverstock
Victoria-Lynn Beike
Fidele Bernasconi
Priscilla Bernasconi
Janet M. Bowden
Linda Coburn
Susan Misek
Bruce R. Nichols, Sr.
Mildred Smith
Anne Sojka
Catherine Valley

REGISTERED VOTERS ON CHECKLIST
AT THE END OF THE NIGHT ON ELECTION DAY

Republicans	3,813
Democrats	2,792
Undeclared	3,887
TOTAL OF REGISTERED VOTERS	**10,492**

REPUBLICAN BALLOTS CAST

Ballots Cast	1,846
Absentee Ballots	43
TOTAL REPUBLICAN BALLOTS CAST	**1,889**

DEMOCRATIC BALLOTS CAST

Ballots Cast	741
Absentee Ballots	14
TOTAL DEMOCRATIC BALLOTS CAST	**755**

A True Copy Attest: Cecile Nichols
Cecile Nichols, Town Clerk

STATE OF NEW HAMPSHIRE

To the inhabitants of the Town/City (Ward) of Hudson in the

County of Hillsborough, New Hampshire.

You are hereby notified to meet at Lions Hall Lions Ave
(name and location of polling place)
on Tuesday, the fifth day of November, 2002. The polls will be open between the hours of

7:00 a.m. and 8:00 p.m. to act upon the following subjects:

To bring in your votes for Governor, United States Senator, United States Representative, Executive Councilor, State Senator, State Representatives and County Officers.

To bring in your votes on a Question Relating to a Constitutional Amendment as proposed by the 2002 general court.

To bring in your votes on a Question Proposed pursuant to Part II, Article 100 of the New Hampshire Constitution.

Given under our hands and seal, this 21st day of October, in the year of Our Lord two thousand and two.

Selectmen of Hudson

October 21st, 2002

We hereby certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the above Warrant at the place of meeting and at the office of the Town or City Clerk or City Hall on the 21st day of October, 2002.

Selectmen of Hudson



GENERAL ELECTION

TUESDAY, NOVEMBER 5, 2002

RESULT OF THE BALLOT

FOR GOVERNOR

VOTE FOR NOT MORE THAN ONE:

Craig Benson	4,316
Mark Fernald	2,276
John J. Babiarz	212

FOR UNITED STATES SENATOR

VOTE FOR NOT MORE THAN ONE:

John E. Sununu	3,578
Jeanne Shaheen	3,106
"Ken" Blevens	167
Write-In	
Bob Smith	41

FOR REPRESENTATIVE IN CONGRESS

VOTE FOR NOT MORE THAN ONE:

Charles Bass	3,958
Katrina Swett	2,711
Rosalie T. Babiarz	150

FOR EXECUTIVE COUNCILOR

VOTE FOR NOT MORE THAN ONE:

Raymond J. Wieczorek	3,843
Shannon O'Brien	2,708

FOR STATE SENATOR

VOTE FOR NOT MORE THAN ONE:

Robert "Bob" Clegg, Jr.	4,445
Jean Susan Serino	2,209

FOR STATE REPRESENTATIVES

VOTE FOR NOT MORE THAN ELEVEN (11):

Jean-Guy J. Bergeron	4,393
David M. Bouchard	3,181
David L. Buhlman	2,830
Lars T. Christiansen	3,590
Peter R. Goyette, Jr.	3,205
Shawn N. Jasper	3,410
James H. Lawrence III	2,851
Rudy Lessard	3,492
Russell T. Ober III	2,850
Joan C. Tate	3,595
Jordan G. Ulery	2,675
Neil Gustafson	1,944
John Knowles	2,540
Harold "Hal" Lynde	2,064
"Chris" Malloy	2,433
Christos Manis	1,629
Donna M. Marceau	2,177
Vivian L. McGuire	1,974
Carol Pomphret	1,862
Denise Rondeau	2,195
William T. Schutt	1,770

FOR SHERIFF

VOTE FOR NOT MORE THAN ONE:

James A. Hardy	3,752
David M. Dionne	2,350

FOR COUNTY ATTORNEY

VOTE FOR NOT MORE THAN ONE:

John Coughlin	3,388
Peter McDonough	2,687

FOR COUNTY TREASURER

VOTE FOR NOT MORE THAN ONE:

David G. Fredette	3,867
Jerome B. Duval	2,274

FOR REGISTER OF DEEDS

VOTE FOR NOT MORE THAN ONE:

Judith A. MacDonald	5,547

FOR REGISTER OF PROBATE

VOTE FOR NOT MORE THAN ONE:

Robert R. Rivard	3,724
"Lee" Lombard	2,297

FOR COUNTY COMMISSIONER

VOTE FOR NOT MORE THAN ONE:

Rhona M. Charbonneau	3,979
Michael Clemons	2,447

QUESTION RELATING TO A CONSTITUTIONAL AMENDMENT PROPOSED BY THE 2002 GENERAL COURT

"Are you in favor of amending article 73-a of the second part of the constitution to read as follows:[Art.] 73-a [Supreme Court Administration.] The chief justice of the supreme court shall be the administrative head of all the courts. The chief justice shall, with the concurrence of a majority of the supreme court justices, have the power by rule to regulate the security and administration of, and the practice, procedure, and rules of evidence in, all courts in the state. The rules so adopted shall have the force and effect of law. The general court may also regulate these matters by statute provided that the general court shall have no authority to abridge the necessary adjudicatory functions for which the courts were created. In the event of a conflict between a statute and a rule, the statute shall supersede the rule, if not contrary to the provisions of the constitution." (Passed by the N.H. House 290 Yes 48 No; Passed by State Senate 16 Yes 7 No) CACR 5

Yes	3,477
No	1,959

QUESTION PROPOSED PURSUANT TO PART 11, ARTICLE 100 OF THE NEW HAMPSHIRE CONSTITUTION

"Shall there be a convention to amend or revise the constitution?"

Yes	2,409
No	3,182

Board of Election, mandated by law to work at the polls, consist of the following:

MODERATOR

William P. Arseneault

TOWN CLERK

Cecile Y. Nichols

SELECTMEN

Rhona Charbonneau
Ann Seabury
Shawn Jasper
Teresa Stewart
William Cole, Chairman

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, Chairman
Kevin Riley
Vacancy

The following residents were appointed, by the moderator, to work at the polls on election day:

SELECTMEN PRO-TEM

Esther McGraw

ASSISTANT MODERATOR

Harry Chesnulevich
Jeannette Guill

BALLOT CLERKS

Jackie Arseneault	Lorraine Battey
Elizabeth Beaverstock	Victoria-Lynn Beike
Fidele Bernasconi	Priscilla Bernasconi
Lucille Boucher	Janet Bowden
Linda Coburn	Rose Houseman
Julia Hudon	Karen Knox
Anne Sojka	Muriel Thibodeau
Jeanne Turmel	

NUMBER OF REGISTERED VOTERS BY PARTY ON THE CHECKLIST AT THE END OF THE DAY

Republicans	3,943
Democrats	2,870
Undeclared	4,157
TOTAL OF REGISTERED VOTERS	**10,970**

BALLOTS CAST

Ballots Cast	6,691
Absentee Ballots	236
TOTAL REPUBLICAN BALLOTS CAST	**6,927**

A True Copy Attest: Cecile Nichols
Cecile Nichols, Town Clerk



ANNUAL TOWN MEETING
Deliberative Session
February 1, 2003
Lions Hall, Lions Avenue
Hudson, New Hampshire 03051

1. **CALL TO ORDER BY THE MODERATOR**, the Honorable William Arseneault at 9:00 a.m. About 100 people were present.

2. **POSTING OF THE COLORS** by the Police Honor Guard, Master Patrol Officers Dan Dolan, Michael Niven, Michael Gosselin and Kevin Sullivan.

3. **NATIONAL ANTHEM**, sung by Officer Charles Dyac.

4. **PLEDGE OF ALLEGIANCE**, led by the Moderator.

5. **INVOCATION** by Reverend David Howe.

6. **REMARKS BY THE MODERATOR**
Assisting Moderator Arseneault were Jeannette Guill, Esther McGraw, Linda Coburn and Mildred Smith. He said the meeting would run by the Moderator's rules, unless otherwise provided by law, and there would be a 3-minute speaking limit. He then introduced the following:

BOARD OF SELECTMEN -- William P. Cole, Chairman; Teresa Stewart, Vice-Chairman; Rhona Charbonneau, Shawn N. Jasper & Ann Seabury

BUDGET COMMITTEE MEMBERS -- Howard Dilworth, Jr., Chairman; Charlotte Schweiss, Vice-Chairman; John Drabinowicz, Fred Giuffrida, Joyce Goodwin, Robert Haefner, John Kruk, Thaddeus Luszey, Ray Rowell, Terry Stewart, Selectmen's Representative; Shawn N. Jasper, Selectmen's Alternate; Lynne Ober, School Board Representative; John Knowles, School Alternate

LEGISLATIVE DELEGATION -- Senator Robert E. Clegg, Jr. (present); Representatives David Bouchard, David Buhlman (present), Lars Christiansen (present), Peter R. Goyette, Jr., Shawn N. Jasper (present), James Lawrence III, Rudy Lessard, Russell Ober III, and Joan Tate

STAFF/OTHERS
RESIDENTS: Cecile Nichols, Town Clerk/Tax Collector; Paul Sharon, Town Administrator; Steve Malizia, Finance Director; Kevin Burns, Road Agent; Shawn Murray, Assistant Fire Chief; Gary Rodgers, Deputy Fire Chief; Steve Dube, Fire Prevention Officer; David Yates, Recreation Director; Police Lt. Don McCrady; Lisa Nute, Police Support Services Manager; Kathy Nealon and Sally Jeglenski, Assessing Department.
NON-RESIDENTS: Richard Gendron, Chief of Police; Police Capt. Ray Mello; John Cashell, Town Planner; Frank Carpentino, Fire Chief; Charles Chalk, Fire Marshal; Michelle Rudolph, EMS Supervisor; Everett Chaput, Fire Lieutenant; Jim Michaud, Assessor; Tom Sommers, Interim Town Engineer; Toni Weller, Library Director; Brian Hewey, Library IT; Priscilla Boisvert, Executive Assistant; Torrey Demanche, Fire Department Executive Secretary; Helen Cheyne, Fire Department Secretary; Attorneys Steve Buckley and David LeFevre from Bossie, Kelly, Hodes, Buckley & Wilson; Tom West from the Telegraph; Mike Speltz from the Society for the Protection of NH Forests

MOTION TO ALLOW THE NON-RESIDENTS TO BE SEATED BY HOWARD DILWORTH, JR., SECONDED BY TERRY STEWART, CARRIED BY VOICE VOTE.

7. **WARRANT ARTICLES**

MOTION BY SELECTMAN JASPER, SECONDED BY SELECTMAN STEWART, THAT THE READING OF THE ARTICLES BE BY TITLE ONLY CARRIED BY MAJORITY VOICE VOTE.

ARTICLE 5 WAGE AND BENEFIT INCREASE FOR TOWN CLERK/TAX COLLECTOR -- To see if the Town will vote to raise and appropriate the sum of $1,520 for a wage and benefit increase for the Town Clerk/Tax Collector. This sum reflects a 3% Cost of Living Adjustment. This would increase the Town Clerk/Tax Collector's pay from $44,541 to $45,877. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 5 WAS SENT TO THE BALLOT, AS PRESENTED.* There was no discussion on this article.

ARTICLE 6 WAGE AND BENEFIT INCREASES FOR NON-UNION PERSONNEL -- To see if the Town will vote to raise and appropriate the sum of $36,000 for wage and benefit increases for the following 11 non-union positions: Police Chief, Town Administrator, Fire Chief, Community Development Director, Road Agent, Finance Director, Recreation Director, Assistant Fire Chief, Prosecutor, Highway Department Supervisor and Executive Assistant. Of this sum, $20,750 has been allocated for a 3% Cost of Living Adjustment and $15,250 has been allocated for benefits and comparability adjustments. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 6 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN CHAIRMAN COLE said the total amount was based on four components: $20,750 represents a 3% cost of living increase; $9,000 represents equity adjustments for three positions (Recreation Director, Assistant Fire Chief and Prosecutor); $2,695 represents benefits rollups; $3,555 is for a discretionary pool of funds for the Selectmen to use as merit adjustments. The Board feels three positions are under-funded, relative to the scope of their responsibility and comparable positions in other communities. He has had countless opportunities to witness the outstanding performance of duty of each of the 11 individuals. Their demonstrated professionalism and dedication to the welfare of the community is a matter of record and public pride. Approval of this article affords the community the opportunity to express appreciation for a job well done; to do less is intolerable.

*AMENDMENT BY FRED GIUFFRIDA, 14 PINEWOOD ROAD, SECONDED BY JOHN KNOWLES, TO STRIKE THE WORDING OF ARTICLE 6 IN ITS ENTIRETY AND INSERT "TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF **$20,670** FOR WAGE AND BENEFIT INCREASES FOR THE FOLLOWING **10** NON-UNION POSITIONS: POLICE CHIEF, FIRE CHIEF, COMMUNITY DEVELOPMENT DIRECTOR, ROAD AGENT, FINANCE DIRECTOR, RECREATION DIRECTOR, ASSISTANT FIRE CHIEF, PROSECUTOR, HIGHWAY DEPARTMENT SUPERVISOR AND EXECUTIVE ASSISTANT TO THE BOARD OF SELECTMEN. THIS SUM REFLECTS A **3%** COST OF LIVING ADJUSTMENT."*

MR. GIUFFRIDA said the Budget Committee was not given an explanation of the figures or who was going to get the equity adjustments, which was the reason some of the members voted to not recommend the article. His amendment reflects a 3% cost of living adjustment, no comparability adjustment or raise for the position of Town Administrator because Mr. Sharon is retiring and it doesn't make sense to give the new person a raise before they start. If this goes to the warrant without a Budget Committee recommendation, the people who are deserving of a cost of living increase will not get one.

JOHN KNOWLES, 51 QUAIL RUN DRIVE, said this group of people got a comparability raise last year. In addition to not having justified it this year, he asked if they didn't get it right last year.

WILLIAM PEASE, 5 MADISON DRIVE, asked if there were figures available, comparing the salaries to other communities. Last year, the Town Administrator said, it was a market comparability with area communities and went a long ways towards bringing the positions into line. This year, they are in marketplace, so there is no need for a comparison study and the 3% keeps the positions on track. The comparability adjustments that are in this year's article are for three positions. The Assistant Fire Chief and Police Prosecutor supervise other people who have had adjustments in their labor contracts that have increased their salaries to the point where they would exceed the people that are supervising them. The Recreation Director is about $10,000 below market, so his comparability is an effort to try to get him into a median position. Mr. Pease said, in the past, they have tended to fall behind by reducing pay raises for the employees and then play the catch-up game, so he opposes the amendment.

STEVE BENTON, 20 B PELHAM ROAD, opposed the amendment. The Firefighters get a 4% increase this year, by contract, and also a step increase, which ranges from 35¢ to 95¢ per hour. Last year, great strides were made to increase the Supervisors' contract and that process shouldn't stop there. The non-union personnel are the leaders and they deserve the raise.

SELECTMAN SEABURY opposed the amendment saying not one of the Budget Committee members could step into those key positions, yet they have the ability to ~~vote~~ it up or down. The non-union people run the Town and make

sure the residents get all of their services. They make life comfortable for the community and they should get a raise. The Selectmen have not steered the people wrong in the past and have done a decent job of maintaining staff levels. These dedicated employees are very responsible. At the Budget Committee meetings, she hears about maintaining equity, but it shouldn't just be for the School Department. It takes a long time to find someone qualified at this level and, in the meantime, it places an extra burden on existing staff.

(Start Tape 1, Second Side)

VOTE ON THE AMENDMENT WAS TAKEN BY VOICE VOTE, BUT THE MODERATOR COULD NOT DISCERN THE WINNER, SO HE ASKED FOR A SHOW OF CARDS. IN FAVOR OF THE AMENDMENT, 15; OPPOSED, 69. THE AMENDMENT FAILED.

RICHARD PATTERSON, 2 MADISON DRIVE, said he was in favor of this article, but in the future, he expects that when salary surveys are done, they should factor in the quality and equity of benefits. Every year they hear about pay raises and salaries, but they never hear about the hidden costs, the contractual obligations.

There being no further discussion, Mr. Arseneault said Article 6 goes to the ballot, unamended.

ARTICLE 7 WAGE AND BENEFIT INCREASES FOR EMPLOYEES OF HILLS MEMORIAL LIBRARY -- To see if the Town will vote to raise and appropriate the sum of ~~$12,600~~ $15,120 which represents a ~~2½%~~ 3% increase in wages and benefits for the 25 employees of the Hills Memorial Library. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; ~~Recommended~~ Not recommended by the Budget Committee.) *ARTICLE 7 WAS SENT TO THE BALLOT, AS AMENDED.*

AMENDMENT BY MARY ANN KNOWLES, 51 QUAIL RUN DRIVE, SECONDED BY JANE BOWLES, 57 HAZELWOOD ROAD, TO REPLACE $12,600 WITH $15,120 AN INCREASE OF $2,520 AND 2½% WITH 3%.

MRS. KNOWLES said this was an issue of fairness. There shouldn't be a double standard for setting non-union salary increases. The Library has 25 hard-working, dedicated employees. She had a Power Point demonstration which showed that Library salaries are 16% below the area average. If this trend continues, they won't be able to maintain or recruit qualified people.

JOHN DRABINOWICZ, 8 DEERFIELD AVENUE, said 2½% was the figure used all through the budget process and wanted to know why a change was proposed. Mrs. Knowles said the budget they submitted was for a 3% increase. The Selectmen lowered it to 2½%.

VOTE: THE MODERATOR SAID THE AMENDMENT FAILED. SOMEONE REQUESTED A SHOW OF VOTING CARDS. IN FAVOR OF THE AMENDMENT, 44; OPPOSED, 27. MR. ARSENEAULT DECLARED THE AMENDMENT TO HAVE PASSED AND ARTICLE 7, AS AMENDED GOES TO THE BALLOT.

SPACE SHUTTLE DISASTER – The Moderator announced that he had just been informed that the space shuttle (Columbia) had crashed (over Texas, upon re-entry). He asked everyone to stand and called for a moment of silence.

RECESS – *MOTION FOR A RECESS AT 9:45 A.M. BY JOHN KNOWLES, SECONDED BY FRED GIUFFRIDA, CARRIED.* THE MEETING RESUMED AT 9:55.

Motion by Selectman Cole, seconded by Selectman Stewart, to change the order of the day to take up Articles 20, 21 & 22, the tax exemption articles for the elderly, blind and disabled carried by voice vote.

ARTICLE 20 REVISED PROPERTY TAX EXEMPTION FOR THE ELDERLY -- Shall we modify the elderly exemptions from property tax in the Town of Hudson, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, $75,000; for a person 75 years of age up to 80 years, $90,000; for a person 80 years of age or older, $115,000? To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition the taxpayer must have a net income of not more than $26,000 or, if married, a combined net income of less than $34,000; and own net assets not in excess of $100,000, excluding the value of the person's residence. (If approved, this article shall take effect for the 2003 property tax year.) (Recommended by the Selectmen.) *ARTICLE 20 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN CHARBONNEAU presented the article and spoke in favor of it. There was no discussion. Mr. Arseneault said Article 20 was sent to the ballot.

ARTICLE 21 REVISED PROPERTY TAX EXEMPTION FOR THE DISABLED -- Shall we modify the exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be $75,000. To qualify, the person must have been a New Hampshire resident for at least five years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than $26,000 or, if married, a combined net income of not more than $34,000; and own net assets not in excess of $100,000, excluding the value of the person's residence. (If approved, this article shall take effect for the 2003 property tax year.) (Recommended by the Selectmen.) *ARTICLE 21 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN CHARBONNEAU presented the article and spoke in favor of it.

HOWARD DILWORTH, 15 SYCAMORE STREET, said since this was a non-monied article, the Budget Committee has no input.

Mr. Arseneault said Article 21 goes to the ballot.

ARTICLE 22 REVISED PROPERTY TAX EXEMPTION FOR THE BLIND -- Pursuant to RSA 72:37, shall we modify the exemption for the blind from the assessed value of residential real estate for property tax purposes? This statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of $75,000. (If approved, this article shall take effect for the 2003 property tax year.) (Recommended by the Selectmen.) *ARTICLE 22 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN CHARBONNEAU presented the article and spoke in favor of it. There was no discussion. Mr. Arseneault said Article 22 goes to the ballot.

ARTICLE 8 TOWN OPERATING BUDGET -- Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling $22,851,428. Should this article be defeated, the operating budget shall be $22,737,448 which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 8 WAS SENT TO THE BALLOT, AS PRESENTED.*

HOWARD DILWORTH, JR., CHAIRMAN OF THE BUDGET COMMITTEE, said the Budget Committee was recommending an operating budget of $22,851,428, comprised of the general fund, the sewer fund and the water fund. Other components include $675,555 to fund and operate the Hills Memorial Library and $37,500 for Lions Hall. The proposed sewer fund budget is $1,466,634.

(Start Tape 2, Side A)

The water fund is used to operate the water system in Hudson. Debt service accounts for approximately half of the nearly $4 million it costs to run the water utility. The water utility also budgets two reserve accounts and it is hoped there will be sufficient funds to forestall the issuance of bonds, with resulting interest payments. Both the sewer fund and the water fund are self sufficient in that any appropriations expended are offset by payments by the users. The general fund pays to operate the Town, such as public safety, trash disposal, recreation and administrative functions. The proposed general fund is $16,761,712. Of this amount, $4½ million go to the Police Department; $3.7 million to the Fire Department; $2.5 million to the Highway Department. The largest non-departmental cost is solid waste removal at $1,596,000. All these activities are offset by revenues of $13,861,000 which includes the $1½ million raised by the sewer users for the sewer utility and the nearly $4 million raised from the water users for the water utility. Also included in the projected revenue is $1,600,000 from surplus to reduce taxes. The proposed budget and the recommended warrant articles have a tax impact of $5.02 per $1,000. Notable items driving the cost of the operating budget are collective bargaining agreements, employee benefit costs and environmental issues. Collectively, these three items have an impact of nearly $1.4 million. Another notable increase is the Town Poor account of an additional $40,000.

AMENDMENT BY MARY ANN KNOWLES, 51 QUAIL RUN DRIVE, SECONDED BY JANE BOWLES, TO AMEND THE OPERATING BUDGET ARTICLE BY REPLACING THE NUMBER $22,851,428 WITH $22,908,778 AN INCREASE OF $57,350.

MRS. KNOWLES explained that this increase was for an upgrade to their computer technology. In planning for that, they trimmed their budget in other areas. In close consultation with the School Department, including the Superintendent and the Alvirne Librarian they hoped this could be a joint venture. In September 2001, Toni Weller and the Alvirne Librarian received proposals for integrated library management services that would serve both sides, but the schools delayed their participation. The Library has been struggling with outdated, dysfunctional technology, so they began to consider proposals that would allow them to make sufficient upgrades to their system, while ensuring compatibility with future school systems. They received assurances from the School Department in support of those plans. This amendment would restore the funds that the Budget Committee removed. She explained the role the library plays as justification for this request. To provide the best services and to invest in the future of the library, it is crucial for the software and hardware to be up to date. They are experiencing significant problems with their circulation software. In spite of conversion from DOS to Windows in 1999 and annual upgrades, the system requires weekly integrity tests. The IT person comes in on Sundays when the library is closed to run the weekly checks. It requires complete rebuilds on a regular basis. The system is down every one or two weeks. The amendment covers the cost of a server to support an integrated library system and appropriate software.

THADDEUS LUSZEY, 13 CATHEDRAL LANE, said as he has been in technology for many years, he was tasked to look at this request when it came to the Budget Committee. They asked the Library Trustees for a total plan, to fully document how it was going to integrate with the School and Town systems. If isolated proposals go forward, you end up with pockets of technology springing up within an organization. He supports new technology for the library, but not this year and not the way it was presented.

FRED GIUFFRIDA, 14 PINEWOOD ROAD, as a member of the Budget Committee, agreed that the library could use a new computer system. Representatives from the Town and School met jointly to discuss ways to eliminate waste of money through redundancy. The Library was invited to make their presentation to the committee. The Trustees told the joint committee that the School didn't know what they were going to do yet, but the Library needed their system now. When the Budget Committee asked what the Library would do if they didn't get a new system, they said they would continue on the way they are, without dire consequences, such as closing the doors. The Budget Committee was concerned about compatibility and suggested the Library talk with the School and then come back to make a presentation. When the Library came back the second time, they presented a letter which said yes, it would be compatible with the schools. However, the schools haven't chosen a computer system yet and a joint presentation wasn't made, fully explaining the compatibility. He added that he has a couple of decades of experience in the field of technology, so he's aware of the issues involved. They can wait another year for this.

JOHN KNOWLES, 51 QUAIL RUN DRIVE, said the Town and School librarians have been working for over a year to put this proposal together. The School had other priorities involving major infrastructure problems. The joint planning committee has been focusing on organizational issues. Everyone is in agreement on the proposal that has been worked out. The Library has major problems with the current server, which continually crashes because it is old and worn out.

JOHN DRABINOWICZ, 8 DEERFIELD AVENUE, said if a request is not important enough to provide adequate backup, it's not important enough to support. The Library had three opportunities to present a plan, but didn't.

LEN LATHROP, 31 WINSLOW FARM ROAD, asked, in response to some figures provided if it was a reasonable estimate that 250 people visit the library every day. Mrs. Knowles said she didn't have a daily head count, but had quoted statistics that are kept during the year. Mrs. Bowles said they couldn't fit 250 people in the library at one time. The figures are based on story hours, drop-ins, people who come in to return or check out books and use the internet. A lot of people are in there nights and weekends.

SALLY JEGLINSKI, 34 WEBSTER STREET, commended the library staff for doing a lot with few resources. She has been in technology for many years and, regarding compatibility, the company they go with will ask what system they have, and they will make it work. That's what system integration and networking is. She hoped people would vote for this because it's frustrating for patrons and staff to deal with what they have to deal with. The money spent on this won't be wasted.

THADDEUS LUSZEY, 13 CATHEDRAL LANE, said in terms of a company saying they will make it work, it is at a cost. He's presently working on one of those issues. Regarding the server that keeps crashing, this year Microsoft announced that they were no longer going to support the NT operating systems and they had a special upgrade program, which the Police Department took advantage of. In order for that to work, a certain level of hardware configuration is required.

PAUL INDERBITZEN, 2 TIMOTHY LANE, called for a point of order and said that State law does not require, in the reconsideration issue, someone being on the prevailing side. Anyone can ask for reconsideration, up until the time of restriction of reconsideration is voted on. Anyone can speak, unless the Moderator had made that one of his rules, which he hadn't done.

KEN MASSEY asked for a ruling on Mr. Inderbitzen's point of order. Mr. Arseneault said he would allow the motion.

HOWARD DILWORTH called for a point of order and asked if the proceedings ran on Robert's Rules of Order. Mr. Arseneault said no, they run on the Moderator's rules.

VOTE ON THE MOTION TO RECONSIDER ARTICLE 8: YES, 45; NO, 43. Mr. Arseneault said the motion carried.

FRED GIUFFRIDA called for a point of order and said the Moderator has not accepted a motion to restrict consideration. It has been past practice to accept a motion to restrict consideration at any time. Since the Moderator changed that rule, he'd like to know what the new rule was on when a motion to restrict consideration was in order. Mr. Arseneault said any person who is a part of this meeting, after a motion is passed, can move to have that question reconsidered after the vote is taken. He indicated for Mr. Robinson to continue.

MOTION BY DOUG ROBINSON, 16 CARDINAL DRIVE, SECONDED BY JAMES PAQUETTE, TO AMEND ARTICLE 8, THE OPERATING BUDGET, FROM $22,851,428 BY ADDING $57,283 FOR A TOTAL OF $22,908,711; THIS ADDITIONAL MONEY TO BE PLACED IN THE HUDSON FIRE DEPARTMENT'S 5730-105 SUPPRESSION OVERTIME LINE, BRINGING THE LINE ITEM TO $351,034. He handed out documentation to support his motion.

MR. ROBINSON asked how many members of the Budget Committee have read the fire fighters' contract in detail. Howard Dilworth answered that the Budget Committee sets aside a night to review collective bargaining agreements and they go through each one page by page. Mr. Robinson said the packet he handed out was an abbreviated version of the Fire Department's contract, and reviewed it as justification for his motion and to clarify any misunderstanding about the issue.

(Start Tape 3, Side A)

Regarding the Chief's remark that he is cutting details because he can't afford them, he asked Mr. Malizia how much revenue the Fire Department generates for the Town. Mr. Malizia said they budgeted $270,000. Mr. Robinson asked Chief Carpentino if he had to call in extra men to generate that income, or if it was the eight employees. Chief Carpentino said both. Mr. Robinson asked if one of them was for fixing the trucks at $10,000 a year. Chief Carpentino said yes. Mr. Robinson asked if fire alarm inspections, fire alarm maintenance and making sure the radios work were some of them. Chief Carpentino answered yes. Mr. Robinson said Chief Carpentino had to cut those items because he was forced to cut his overtime for next year from 358 to 309. Those three items are part of what generates $270,000 worth of income that goes to the General Fund, not to the Fire Department.

HOWARD DILWORTH, 15 SYCAMORE STREET, said Mr. Robinson presented only part of the collective bargaining agreement. Use of overtime is a management decision. The revenue generated by the Fire Department comes in via fees set by the Selectmen. The Budget Committee's charge is to set an amount it thinks is prudent under RSA 32:1. Mr. Robinson didn't have all of the facts.

FRED GIUFFRIDA, 14 PINEWOOD ROAD, said Mr. Robinson's presentation was nice, but largely irrelevant. The contract does not state that many of the functions have to be done by overtime. That is a management decision. He expected that there would be some discussion on this today, so he went back to 1996, when there was a request of $122,000 for overtime, which represented 21% of the full-time salary budget for suppression. This year, the request was for $420,000 for overtime, which represented 30% of the full-time suppression budget. The Selectmen didn't do anything with the overtime request this year. The Town's needs haven't gone up exponentially, but the Fire Department has grown in population by about 60%; the suppression has doubled, so one would expect that the need for overtime would go down, not up. In looking at the history, the overtime budget would be, as a percentage of full-time salaries, what it was a decade ago even though the department has greatly increased in size. There are people in that department that are making a lot of money in overtime, and once they get used to having that overtime as part of their salary, it's difficult to do without it. 3% of the department increases their salary by 100%; 16% increases their salary by more than 75%; and about half of the department adds 50% to their salary in a year in overtime. For that kind of money, they could hire new fire fighters for 2/3rds the cost. If someone is out and someone else is brought in at overtime to cover, that is a management decision. If someone is out on earned time, and they come back, they are paid both their earned time and time and a half for overtime. Collecting 2½ times their salary is a management

(Start of Tape 2, Second Side)

SHAWN MURRAY; 55 KIENA ROAD, said he has been in technology for a few years, too--he owns Compaq and Dell computers. He understands there is some progress being made in joint collaboration regarding technology, but as a practical matter, his two children use the library extensively and every time he's gone in there, people are using the computers to access the Internet.

KEN MASSEY, 20 FAIRWAY DRIVE, asked if they were saying that everyone has to have the same software, hardware or file transfer capability. If they are talking about file tranferability, then hardware and software isn't the issue.

SELECTMAN JASPER MOVED THE QUESTION. THE SECONDER WAS NOT IDENTIFIED. Mr. Knowles said he was prepared to answer Mr. Massey's question. The Moderator allowed the response. Mr. Knowles said the issue is whether the software the Library was hoping to get was the same as what the school wanted.

VOTE ON MOVING THE QUESTION CARRIED BY VOICE VOTE.

VOTE OF THE AMENDMENT TO ARTICLE 8 FAILED—40 IN FAVOR; 52 OPPOSED.

Mr. Arseneault said Article 8 moves to the ballot. Mary Ann Knowles said she wanted to present another amendment.

MOTION BY SELECTMAN JASPER, SECONDED BY SELECTMAN STEWART, TO END DEBATE ON ARTICLE 8 AND THAT IT BE MOVED TO THE BALLOT WAS 50 IN FAVOR TO 40 OPPOSED.

Mr. Arseneault said the motion failed and debate could continue. Mary Ann Knowles' amendment to Article 8 was to replace $22,851,428 with $22,860,028 an increase of $8,600.

CHARLOTTE SCHWEISS called for a point of order saying that the motion passed and, therefore, an amendment was not in order and there should be no more debate on Article 8. Mr. Arseneault said he stands corrected and Article 8 moves to the ballot.

SELECTMAN JASPER moved that all remaining articles be forwarded to the warrant, unless specifically removed at the request of a voter, seconded by Selectman Cole.

SELECTMAN JASPER said, in light of the morning's event, many of them don't have the heart to continue. However, he understands there are people with specific issues, so his motion is offered in the interest of moving things along as quickly as possible.

KEN MASSEY, 20 FAIRWAY DRIVE, opposed the motion, saying there was at least one article that needed debate.

SHAWN MURRAY, 55 KIENA ROAD, said while he is sympathetic to this morning's events, town government must continue. The taxpayers have a right to voice their opinions on the articles. Selectman Jasper said if anyone wanted to talk about a certain article, they could remove it for debate.

HOWARD DILWORTH, 15 SYCAMORE STREET, said having seen a number of Selectmen's meetings where consent items are removed, he removed Articles 9 through 32.

SELECTMAN JASPER withdrew his motion; Selectman Cole removed his second.

Mr. Arseneault recognized Selectman Charbonneau to present Article 9. Mr. Giuffrida asked if it would be in order to vote to restrict reconsideration of Article 8. Mr. Arseneault said it should have been done already and it takes someone voting in the majority. Someone shouted that such a motion could be done at any time.

DOUG ROBINSON, 16 CARDINAL DRIVE, TO RECONSIDER THE VOTE ON ARTICLE 8, SECONDED BY MARY ANN KNOWLES.

HOWARD DILWORTH said it has been past practice that if you have an interest in reconsidering, that you let the Moderator or the Town Clerk know. There is no way of knowing whether or not someone was on the prevailing side.

decision. Regarding the $270,000 the Fire Department brings in, the cost of fire protection in the upcoming budget is $3.7 million. This budget is out of control.

SELECTMAN JASPER said when the budget was proposed, over 10,391 hours were budgeted at next year's rate. The Chief told the Selectmen there were 5,000 hours needed for earned time, so that left over 4,000 hours of overtime. That is a lot of people. The Budget Committee cut only $15,000 out of over $300,000. The overtime issue is out of control. In FY00, there were 17 people in the department that earned over $5,000 a year in overtime. In 02, 26 people were earning over $5,000; 17 of them earning over $10,000; 11 over $15,000; 6 over $20,000; and 3 over $25,000 in overtime. There is an obvious problem with overtime. People have been consistently added to the department. This is the first year, since he has been back on the Board, they have not added two fire fighters. When they had a shift of six at Central, they would customarily drop back to five. They now have five at Central and three at Burns Hill, and do not drop back on shift coverage. Up until a few years ago, they had an ambulance at Burns Hill, which ran with two personnel. To be able to reduce some of the overtime, they should run the ambulance out of Burns Hill and run the engine out of Central. To put things in perspective, they have roughly the same number of people on patrol in the Police Department. They are running over 40,000 calls per year v. the Fire Department's 3,000 calls per service, with the same amount of people. The Police budget is $4,600 a year in overtime v.$13,500 per man in the Fire Department. Not many places run on man-for-man coverage. Most fire departments are unable to, as he's checked with other towns.

SELECTMAN COLE, as the Board's liaison to the Fire Department, yielded to the Fire Chief.

CHIEF CARPENTINO said he's encouraged the Town to do a fair, across-the-board survey of other towns' fire budgets, not just the bottom line. They should look at staffing, earned time v. conventional time off, how many fire fighters and EMT's are on duty, what they run for apparatus, provide for service, etc. Salem, NH has an earned time system with man-for-man coverage, as do a lot of departments in the state, and their overtime is over $1 million. Manchester has nine fully staffed fire stations and one of two departments in the state that provides a full complement of personnel on all their apparatus and don't have to call mutual aid. You cannot compare what an officer in a cruiser does to an ambulance or fire crew. The 5,000 hours is the minimum amount of earned time the employees must take, by contract. They also budgeted an additional 1,200 hours of extra earned time the employees take. In addition, ever since 98 or 99, the Board of Selectmen and Budget Committee received a report which stated each category that overtime is being funded for, how many hours are requested, the rate and the total cost. Overtime is high in the Fire Department, but anyone that wants to look at the public information is free to do so. They've added two fire fighters a year since he's been Chief because the Fire Department was understaffed for years. In 1996, a management consultant team was brought in. That study said more personnel was needed to staff a second and third fire station. He is not playing with the overtime numbers, nor is he trying to deceive people. This is the third year that the Town was told they were going to go to a five and three split at Central and Burns Hill. That fact was never hidden. If people were opposed to that, they had the opportunity to speak up. If the Selectmen tell him to drop down to two and five, that's what he will do. Every fire fighter is at the EMT-I level and there are six paramedics in the department. All of the apparatus has EMS equipment and they can provide the same level of service that the ambulance crew can. The only thing you don't get with the engine is the ride to the hospital. They don't have sufficient space at the Burns Hill station to put an ambulance there.

STEVE BOUCHER, 4 CIRCLE DRIVE, MOVED THE QUESTION, SECONDED BY SELECTMAN JASPER, CARRIED UNANIMOUSLY.

VOTE: THERE BEING 39 VOTES IN FAVOR AND 46 IN OPPOSITION, THE MODERATOR DECLARED THAT THE AMENDMENT FAILED.

(Start Tape 3, Second Side)

MOTION BY HOWARD DILWORTH, JR., SECONDED BY FRED GIUFFRIDA, TO RESTRICT RECONSIDERATION.

MARY ANN KNOWLES said she was at the mike before that motion was made. The Moderator said she was only on her way to the mike, not at it. Mr. Inderbitzen said the Moderator didn't finalize the vote on Article 8, so it can't be restricted. Mr. Arseneault thanked Mr. Inderbitzen.

AMENDMENT BY MARY ANN KNOWLES, 51 QUAIL RUN DRIVE, TO REPLACE $22,851,428 WITH $22,860,028, AN INCREASE OF $8,600, SECONDED BY JANE BOWLES.

MRS. KNOWLES said this was regarding the minimal amount of computer hardware that they will need until something can be done in the way of joint technology. They are proposing the purchase of a server that was included

in the earlier amendment that would be completely compatible with an integrated system. It would also include anti-virus software and an update of the current software in order to make it work for the short term. The library would not close their doors as they have a responsibility to the residents that they take extremely seriously. They will continue to do their best to provide whatever services they can. However, it is becoming increasingly difficult to provide quality, consistent services, considering the current software and hardware.

MOTION BY SELECTMAN JASPER, SECONDED BY SELECTMAN STEWART, TO MOVE THE QUESTION ON THE AMENDMENT CARRIED BY VOICE VOTE.

VOTE ON THE AMENDMENT FAILED, AS ANNOUNCED BY THE MODERATOR, BY A VOTE OF 38 IN FAVOR AND 57 OPPOSED.

Motion by John Drabinowicz, seconded by Ted Luszey, to restrict consideration on articles 5, 6, 7, 8, 20, 21 and 22, pursuant to RSA 40:10. Ken Massey, 20 Fairway Drive, called for a point of order saying Article 8 has not yet been moved to the ballot and, therefore, it cannot be restricted. (Talking over each other relative to procedure.) The Moderator said Article 8 was moved to the ballot, unamended.

MOTION BY JOHN DRABINOWICZ, SECONDED BY TED LUSZEY, TO RESTRICT CONSIDERATION ON ARTICLES 5, 6, 7, 8, 20, 21 AND 22, PURSUANT TO RSA 40:10 CARRIED BY VOICE VOTE.

RECESS – *MOTION BY CHARLOTTE SCHWEISS, SECONDED BY TED LUSZEY, FOR A BRIEF RECESS AT 11:30 A.M. CARRIED BY VOICE VOTE.*

The Moderator said certain individuals had said they asked for a show of hands, but it wasn't done in a timely manner. If they did and he ruled against them, they should have protested at the time.

MOTION BY STEVE GANNON, 17 LEDGE ROAD, THAT FOR THE REST OF THE MEETING, ALL VOTES BE TAKEN BY A SHOW OF HANDS, SECONDED BY JOHN BREWER, 14 LEDGE ROAD.

JOHN DRABINOWICZ, 8 DEERFIELD AVENUE, asked if this overruled the right to have a secret ballot. Mr. Arseneault said no, it did not.

VOTE: MOTION CARRIED BY A SHOW OF CARDS 65 – 0.

WILLIAM ABBOTT, SCHOOL STREET, asked the Moderator to dispense with the actual count and announce the vote as he understood it. Mr. Arseneault said he would not accept that responsibility.

ARTICLE 9 ASSESSMENT TECHNICIAN -- To see if the Town will vote to raise and appropriate the sum of $40,928 which represents the cost of wages and benefits to hire an Assessment Technician I to provide a variety of property data collection tasks, as well as technical work in the administration of the Assessing Department. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 9 WAS SENT TO THE BALLOT, AS PRESENTED.*

Article 9 was presented by Selectman Charbonneau, who said since 1980, the Assessing Department has had only two full-time employees, while the population of the town, the number of real estate parcels and the workload has increased by 60%, and the tax base has increased over 500%. In comparable towns, the average is 4.2 employees per office. Numerous laws have been passed that have significantly increased the assessing workload. This employee would be responsible for ensuring the building permits for new construction, additions, renovations and town-wide data collection are added on a more timely basis. The property tax base of Hudson accounts for almost 65% of revenue.

KEN MASSEY, 20 FAIRWAY DRIVE, asked if the assessment figures were on GIS.

JIM MICHAUD, TOWN ASSESSOR, said responsibility for implementing the GIS lies with the Director of Community Development. However, the re-mapping of the community is occurring now with new tax maps and new tax lots and that will form the foundation for GIS. All of the layers, such as assessing, water, sewer, etc., will be added into GIS.

There being no further discussion, the Moderator declared that Article 9 goes to the ballot, as written.

ARTICLE 10 ASSESSING ADMINISTRATIVE AIDE -- To see if the Town will vote to raise and appropriate the sum of $43,861 which represents the cost of wages and benefits to hire an Administrative Aide to provide a variety of

complex clerical, administrative and technical duties in the administration of the Assessing Department. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 10 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN CHARBONNEAU said this employee would provide administrative duties so the Assessor and Assessment Technician can focus on the more technical aspects of the office, increasing the value of budget dollars. The Aide would ensure that the department maintains regular hours and would assist the elderly, disabled and veterans in applying for exemptions and credits, and overall customer service.

There being no discussion, the Moderator declared that Article 10 goes to the ballot, as written.

Article 11 Two Police Officers -- To see if the Town will vote to raise and appropriate the sum of $107,360 which represents the cost of wages and benefits to hire two additional full-time police officers. (This appropriation is in addition to Article 8, the Operating Budget.) The cost to hire these officers will be offset by a three-year Federal COPS grant, awarded by the US Department of Justice in the amount of $150,000. (Recommended by the Selectmen; ~~Not~~ Recommended by the Budget Committee.) *ARTICLE 11 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN COLE said this was the result of a comprehensive manpower analysis conducted by the Police Department, based on the guidelines set forth by the Department of Justice. The report identified a need for five additional positions, not two. These positions will be augmented for a three year period by the Federal Government in the amount of $150,000--$25,000 per position, per year for three years. They will be assigned to day and night shifts of street patrol. Currently the day shift has five officers and the night shift has four, so it would increase to six and five. Approval of this article would significantly help reduce overtime, address safety concerns of officers responding to calls that require an immediate and adequate amount of backup, and bring the level of patrol staffing more in line with the calls for service. In 2000, the Police Department had 32,544 calls for service. In 2002, that number increased to 42,990. Approval of this article will respond to the reality of Hudson's location and proximity to major urban areas and the resulting reality of criminal activity and traffic-related incidents. This article allows for pro-active policing, which has a direct impact on the mitigation of criminal activity and traffic-related accidents. Hudson's statistics have shown that the more proactive policing that can be accomplished through directed patrols, surveillance and police presence, the less crime and accidents in the community. Inadequate street patrol results in increased response time to emergencies and a concern for officers' safety due to a lack of adequate backup for the initial officer responding to a critical or dangerous incident. Lack of adequate patrol staffing decreases the amount of proactive crime deterrence and motor vehicle enforcement. When officers only have time to go from one call for service to the next, there is no time available to perform the proactive measures necessary to hinder crime and prevent accidents before they occur. Failure to approve this article ignores the reality that not only faces the community, but surrounds it. There's an old saying from Rome that when the wall next door catches fire, then it becomes your business. Failure to approve this article is, at best, foolhardy; at worst, it could be fatal.

There being no discussion, the Moderator declared that Article 11 moves to the ballot, as written.

ARTICLE 12 POLICE OPERATIONS CLERK -- To see if the Town will vote to raise and appropriate the sum of $15,825 which represents the cost of wages and benefits to hire a part-time clerk (20 hours) in the Police Department's Operations Division (Patrol and Investigations Bureau). (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 12 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN COLE said the Operations Division encompasses the Patrol and Investigations Bureau. This position would provide critical assistance in dealing with the growing workload and increased paperwork in response to Hudson's continuing growth in population, location and proximity to major urban areas, increased calls for service and increased patrol activity, as well as the ever-increasing number of reports mandated by State and Federal law enforcement agencies. The present level of staffing is inadequate to keep up with the daily activity in and the requirements being placed on this division. The last time a clerical position was added to this division was in 1988, with a part-time detectives' clerk; 12 years later, that position was increased 10 additional hours to provide much-needed support to the Records Division. From 1988 until the present, clerical support has increased 9% while calls for service directly related to the workload have increased 354%. From July 1, 1988 to June 30, 1989 there were 9,418. From July 1, 2001 to June 30, 2002, there were 42,732. Failure to approve this position will serve to exacerbate an unsatisfactory situation. Although this position is administrative in nature, the inability of any departmental element to effectively perform will ultimately have a negative impact on the Police Department's overall ability to accomplish its mission.

There being no discussion, the Moderator declared that Article 12 goes to the ballot, as written.

(Start Tape 4, Side A)

ARTICLE 13 POLICE SUPPORT SERVICES CLERK -- To see if the Town will vote to raise and appropriate the sum of $22,930 which represents the cost of wages and benefits to hire a part-time clerk (29 hours) in the Police Department's Support Services Division (Recruiting, Training, Accreditation, Facilities, Information Systems and Records). (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 13 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN COLE said Support Services is the fastest growing bureau within the Police Department, responsible for community policing programs, recruitment and selection, police interaction within the schools, departmental events, crime watch programs, citizen and senior citizen police academies, training programs, budgeting, grants, computers, facility management and policy and procedures maintenance, all of which are project-driven and require an ever-increasing amount of clerical support. Presently, the vast majority of the clerical work is being handled by Captains, Lieutenants and Chief Gendron. Valuable time is wasted by highly qualified law enforcement professionals performing clerical tasks. The safety of the residents would be better served if these sworn officers were out in the community doing what they were hired to do instead of shuffling paperwork.

There being no discussion, the Moderator declared that Article 13 moves to the ballot, as written.

ARTICLE 14 PART-TIME WELFARE OFFICER -- To see if the Town will vote to raise and appropriate the sum of $10,510 which represents the cost for a part-time Welfare Officer (10 hours per week) to handle the General Assistance services, under the direction of the Town Administrator. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 14 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN COLE said the town is required by RSA 165 to provide Welfare services to qualified individuals. Failure to do so would be legally and morally indefensible on the part of the town. In 2002, there were 129 cases, an increase of 59% over 2001 and a 90% increase over 2000. Those opposed to this article lean exclusively on the unfounded assumption that the caseload number will go down as the economy improves. This double assumption would have the Town fulfill its legal and moral responsibilities in a manner which fails to pass any test of rational thought. Such a simplistic approach is not, in the opinion of the Board of Selectmen, a manageable risk. But, for the sake of discussion, if this two-headed assumption is accepted, they are then left with an assumption based on a false premise that equates each welfare client to a cookie cutter model, with each and every client's situation requiring exactly the same amount of time and effort to resolve. Such an approach, elemental at best, does not take into account the unique circumstances and human dynamics each case presents, and the resulting impact on the Town's ability to provide effective and compassionate service. This position is currently handled by the Town Administrator, as in previous years. Mr. Sharon is retiring, but this issue will not go away, nor can it be ignored or denied.

There being no discussion, the Moderator stated that Article 14 is forwarded to the ballot, as written.

ARTICLE 15 PART-TIME WATER UTILITY CLERK -- To see if the Town will vote to raise and appropriate the sum of $15,473 which represents the cost of wages and benefits necessary to hire a part-time clerk for the Hudson Water Utility. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 15 WAS SENT TO THE BALLOT, AS PRESENTED.*

There was no discussion on this article. Mr. Arseneault said Article 15 moves to the ballot, as written.

ARTICLE 16 ROADSIDE TRACTOR/MOWER W/19' BOOM -- To see if the Town will vote to raise and appropriate the sum of $67,000 for the purchase of a heavy-duty, 4-wheel drive tractor with a 19' boom mower to perform roadside brush cutting. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 16 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN JASPER said he and the Road Agent would be glad to answer any questions relative to this article.

SELECTMAN SEABURY apologized for offending the Budget Committee members when she spoke earlier on salary increases. She didn't intend to be derogatory regarding their expertise in the budgeting process. She spoke in favor of this article. The Road Agent said it takes three, four men to do brush cutting. In addition, when the Town owns

the Benson land, it will fall to the Highway Department to take care of it. The Road Agent once said he gets called to do everything that's either not on fire or against the law. There is a roadway around the Benson property of 168 acres, which will be used for skiing, walking and horseback riding, and will have to be maintained. This tractor-mower will be an invaluable piece of equipment.

TED LUSZEY, 13 CATHEDRAL LANE, said when this request was presented to the Budget Committee, they asked for a couple of alternatives, but they didn't receive a detailed analysis. He contacted Gardner, Massachusetts, who outsources this type of work. The committee was told that the amount of roadside taken care of each year is 25% of the amount of miles that they actually do and it's in the rural areas of town, so it's less than the total 25% of all miles that would need to be done. Gardner does this for about $50,000 a year and that is for the equipment, labor and fuel. He thinks the Town should look to that type of approach to save the taxpayers $67,000 worth of equipment. It would also reduce labor. They could be doing something else because when you outsource, you are buying the labor, also. There wouldn't be fuel costs to run the machine or the repair or maintenance of the machine. If it is purchased, it will become part of the operating budget and in five, six years, they'd be requesting a replacement.

There being no further discussion, the Moderator said Article 16 was moved to the ballot.

ARTICLE 17 REPLACEMENT AMBULANCE -- To see of the Town will vote to authorize the withdrawal of $119,000 from the Ambulance Capital Reserve Account to purchase a new ambulance. This account was created for the purpose of purchasing new replacement ambulances for the Town and has been used to replace ~~several~~ two other ~~units~~ ambulances already. No funds are requested from general taxation, as there will be sufficient funds available in this account to make this purchase as of July 1, 2003. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) **ARTICLE 17 WAS SENT TO THE BALLOT, AS AMENDED.**

SELECTMAN COLE said this would replace the 1993 ambulance currently in service at the Fire Department. There is no tax impact as the funding will be coming from the capital reserve account which has sufficient funds. The mileage is over 76,000 hours, but does not represent the high number of idling hours on the vehicle's engine. Repair costs continue to increase by keeping the vehicle in service. The town is on a nine-year replacement schedule.

AMENDMENT BY KEN MASSEY, 20 FAIRWAY DRIVE, AND TRUSTEE OF THE TRUST FUNDS, TO STRIKE THE WORDS, "SEVERAL OTHER UNITS," AND REPLACE THEM WITH "TWO OTHER AMBULANCES." SELECTMAN COLE SECONDED THE AMENDMENT.

MR. MASSEY wanted the record to accurately reflect that only two ambulances were purchased from this account, one in 1999 and the other in 2001. Selectman Jasper said the account for purchasing ambulances was established under Chief Nutting, back in the early 80's and ambulances have been purchased out of a capital reserve account since then. Mr. Massey said under the statutes, the only approved capital reserve fund was the one established at the Town Meeting in 1994. He didn't mean to imply that the Town hasn't paid monies out of reserve accounts to pay for ambulances; it was to clarify this article.

VOTE ON THE AMENDMENT CARRIED BY A SHOW OF CARDS, 36 IN FAVOR AND NONE OPPOSED. Mr. Arseneault said Article 17 goes to the ballot, as amended.

ARTICLE 18 REPLACEMENT SCBA'S -- To see if the Town will vote to authorize the Board of Selectmen to enter into a lease-purchase agreement for the purpose of leasing 44 self-contained breathing apparatus units and to raise and appropriate $36,225 for the first year's payment of a five-year lease-purchase for that purpose. The total cost of this lease-purchase is $181,125. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 18 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN COLE the purpose of this article was to replace and upgrade apparatus currently in use by the Fire Department. The SCBA units are outdated and do not meet current safety standards. The new units will have an integrated personal alerting system, a larger air capacity cylinder and come with an eight-year warranty on all parts and service and will meet the current standards for SCBA's. The warranty that comes with the units will allow the department to save an estimated $25,755 per year in maintenance costs, resulting in a savings of $206,040 during the eight-year period. The purchase of these units will allow Hudson to have SCBA equipment that is compatible with the majority of communities in the area. The use of standardized equipment provides an enhancement to safety and operational benefit to the fire fighters while working in highly hazardous environments. The SCBA units currently in use were purchased in 1995 and 1996. Since then, many significant advances and upgrades have been made to improve the operations and safety features of SCBA equipment. The units the department presently uses were not

manufactured in the United States. As such, the department continues to experience long turnaround time when units go out of service for repairs or maintenance, which has a negative impact on the department's ability to have sufficient, operable SCBA equipment on hand for employees to use. Of greater significance is the reality that department personnel have lost faith in the SCBA equipment currently in use and its ability to properly function and adequately protect them. The SCBA is an essential item of equipment, providing the fire fighter with the ability to safely operate in a variety of dangerous environments and situations. It is imperative and the community's responsibility to ensure that its fire fighters can be confident in the ability of their equipment to operate properly. Improvements in technology, enhanced fire protection standards and the safety of Hudson's fire fighters and, thus, the residents, supports the criticality and approval of this warrant article.

FRED GIUFFRIDA, 14 PINEWOOD ROAD, said during budget deliberations, they questioned this purchase because the new units have a lot of bells and whistles. He didn't believe the current units were ready for replacement. He said the units were being looked at for possible changes next year and it was unclear whether or not the new units would meet the standards which haven't been finalized yet. That's why many members of the Budget Committee voted against this.

SHAWN MURRAY, 55 KIENA ROAD, the Assistant Fire Chief, who is also responsible for the suppression efforts of the fire fighters. This is not an issue of bells and whistles. It's an issue about fire fighter safety. In 2001, over 100 fire fighters were killed in the line of duty, not including the 340 from the World Trade Center. This equipment has seen a significant technological development over the last five, six years that allows a fire fighter to go into an atmosphere that a person could not breath in. This purchase can't wait. It's a life safety issue, a serious safety issue for the citizens of the town. The current SCBA's are not reliable.

WILLIAM PEASE, 5 MADISON DRIVE, supported the article. It's an essential piece of equipment to keep the fire fighters safe. They are being asked to do a difficult, dangerous job and $36,000 a year, in order to do the job and go home to their families, is money well spent. He didn't want an average bullet-proof best if he's going into a crisis situation and he didn't want these men and women who are going into a burning building, perhaps his house, to have just an average piece of equipment; he wants them to have a darn good piece of equipment so they can go home at night.

RAY ROWELL, 6 MARSHMALLOW PATH, supported the article, saying the piece of equipment he brought in was sufficient for his use at his facility in Nashua. What the Fire Department is requesting has more on it than the unit he brought in. The requested units also have a longer life expectancy than his and this is equipment the department needs.

CHIEF CARPENTINO said the air pack that was brought in to the Budget Committee by Ray Rowell was not one of the Fire Department's units. Air packs are on all of the vehicles, are used by fire fighters in very dangerous situations. He asked everyone to think about the equipment they use—cars, radios, etc. If they don't have confidence in it, they aren't going to use it. The fire fighters strap on a 40-lb. piece of equipment and put themselves in harm's way. Would you want to wear a piece of equipment that wouldn't save your life?

(Start Tape 4, Second Side)

SALLY JEGLINSKI, 34 WEBSTER STREET, said she'd rather not wait until equipment proves faulty by a fire fighter getting hurt. The savings in service costs over the lease period more than covers the cost of the equipment. She urged passage of this article.

MOTION BY DAVE MORIN, 29 LIBRARY STREET, MOVED THE QUESTION, SECONDED BY SELECTMAN STEWART, CARRIED 31-0 BY A SHOW OF CARDS.

There being no further discussion, the Moderator declared that Article 18 moves to the ballot.

ARTICLE 19 GREELEY STREET DRAINAGE CONSTRUCTION -- To see if the Town will vote to raise and appropriate the sum of $50,000 for the construction of an enclosed drainage system along a portion of Greeley Street. Of this amount, $25,000 represents a contribution for this purpose by the developer of Greenleaf Estates. The balance of $25,000 will be raised by taxes. This is a Special Warrant Article, per RSA 32:3 VI, reflecting an appropriation that will not lapse until the monies are expended, or June 30, 2008, whichever is the earliest. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 19 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN JASPER spoke in support of Article 19, saying that there has been a long-standing drainage problem on Greeley Street, which has an extensive slope that was diverted years ago into the Greeley Street Extension. There are five duplexes in there and it really is a town problem that should have been corrected when that development went in, but it wasn't. There is now additional development going on in the area. The contractor has agreed to donate $25,000 and this is asking the taxpayers for the additional $25,000 to take care of the problem. There is an erosion problem along Greeley Street, which is mitigated to a large degree by the rip-rap. This problem is the town's responsibility to correct.

There being no further discussion, the Moderator declared that Article 19 moves to the ballot. He stated that the people who were supposed to provide refreshments didn't show. He asked if the body wanted to stop for lunch or keep going. The consensus was to continue.

ARTICLES 20, 21 AND 22 WERE TAKEN UP FOLLOWING ARTICLE 7.

MOTION BY STEVE BOUCHER, 4 CIRCLE DRIVE, SECONDED BY TED LUSZEY, 13 CATHEDRAL LANE, TO RESTRICT ARTICLES 9, 10, 11, 12, 13, 14, 15, 16, 17, 18 & 19 FROM FURTHER CONSIDERATION CARRIED, AS DECLARED BY THE MODERATOR.

ARTICLE 23 DEVELOPMENT OF THE BENSON'S PROPERTY -- To see if the Town will vote to raise and appropriate the sum of $253,000 for the development of the Benson's property, said sum to be taken from the unexpended General Fund Balance for the year ending June 30, 2003. There is no tax impact. This is a Special Warrant Article, per RSA 32:3 VI, reflecting an appropriation that will not lapse until the monies are expended, or June 30, 2008, whichever is the earliest. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 23 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN COLE said in November of 2000, the NHDOT contracted with VHB engineers to produce a study concerning the development of the Benson's property as a passive-use park, in conjunction with the state's wetlands mitigation project. In January of 2001, the Board of Selectmen authorized the formation of a Benson's Committee. In August of 2001, a memorandum of agreement was signed between the town and the state with regard to the future disposition and use of Benson's property. In December of 2001, the Board of Selectmen authorized submittal of a $25,000 trails grant request, supporting the restoration of the Kimball Loop Trail. The grant was received and accepted by the town on December 10, 2002. In March of 2002, the Benson's master plan was presented to the town by VHB and the NHDOT. In April 2002, the Board of Selectmen Chairman was designated as the town's point of contact to coordinate with the state for the transfer of the Benson's property to Hudson. In June of 2002, the Board of Selectmen authorized submittal of a $14,000 LCHIP grant request for a historic structures report. This grant was received and the contract was awarded in October 2002. The historic structures report is presently being compiled and a final report will be submitted to the town not later than April 20 of this year. In November of 2002, the Governor's Executive Council approved the transfer of the Benson's property to Hudson. In January 2003, the town received the state's draft quit claim deed for the actual transfer of the Benson's property to Hudson, and expect to receive the final deed from the state within the next week or 10 days. He extended the Board's appreciation to the members of the Benson's Committee, past and present, for their hard work and dedication to the project. Their shared dream for the community made it possible to reach this latest milestone. Voter approval will make possible initial development efforts supporting the restoration of the Benson's animal farm property. These initial development activities include the renovation and securing of the Haselton Barn. This project will follow the recommendations contained in the historic structures report. The estimated cost is $100,000 to cover engineering, design, labor and materials efforts. Development of the Kimball Hill Loop Trail is estimated will cost $25,000. The relocation of the railroad station is estimated will cost $58,000 for labor and equipment. Engineering services supporting the welcome center, the various parking areas, the north and south fields and the historic Benson's area itself is estimated to cost $75,000 for survey, site plans and permitting activities. The Benson's effort presently stands at a critical juncture in its long and storied history. Approval of this article is imperative if they are to move forward and, finally, realize the unique benefits this project offers the community.

FRED GIUFFRIDA objected to the wording that this article doesn't have any tax impact. Any time money is spent from the fund balance, that money isn't used to reduce taxes. Nothing has a greater tax impact than that. He asked what the total estimated cost to the town for the completion of the Benson's master plan. Selectman Cole said if one looks at all of the projects included in the plan submitted by VHB that might be attractive to the citizens of Hudson, if you added all of those up, you'd come up with a figure, which is not what is being proposed at this time, or something they even have conceptual plans to implement. If one was to project out 10, 15 years, and if the funds were available, and if the town supported implementing those plans, the estimated cost, as he recalls, was in the $4-$5 million range. Right now, they are doing some of the initial things, i.e., save the Haselton barn, create a trail and

make some initial moves in the engineering field that will allow them to progress and enhance the use of that property for the community.

PHYLLIS APPLER, 52 GLEN DRIVE, said the GFWC Hudson Community Club was given a presentation about this property and they are just waiting for the transfer to happen so they can all get together as a community and make Hudson and the Benson's property a special place again. She urged support of the article.

AMENDMENT BY KEN MASSEY, 20 FAIRWAY DRIVE, SECONDED BY HOWARD DILWORTH, TO STRIKE THE WORDS, "THERE IS NO TAX IMPACT."

MR. MASSEY said if this money is not withdrawn from the general fund at the end of this year for this purpose, it can be used for tax rate mitigation, so it does have a tax impact.

Selectman Jasper said the Board of Selectmen may also choose to retain it in the fund balance. There are millions in the fund balance, in part because that is a recommendation by DRA and it also prevents them from having to borrow money in anticipation of taxes. In a real sense, it has no tax impact. He urged defeat of the amendment.

VOTE ON THE AMENDMENT WAS A TIE, WITH 31 IN FAVOR TO 31 OPPOSED. THE MODERATOR BROKE THE TIE BY VOTING NAY AND DECLARED THE MOTION TO HAVE FAILED.

JOHN DRABINOWICZ said the total cost was presented to the Budget Committee as in the range of $5-$7 million.

SELECTMAN COLE said this article calls for an appropriation in support of $253,000; they are not talking about $ millions. No one has any idea of what they may be talking about at some time in the future. It depends on what the town wants to do with the property and they have to begin somewhere. A lot of people have put in a lot of time and effort to get to the point where the state is going to make an offer for the transfer. They should stick to the subject. They are looking for $253,000 which already exists and will not be coming out of the taxpayers' pocket, contrary to what they've heard. He has been talking about the pot of money for a few months and he's glad to hear the Budget Committee is finally getting on the band wagon with that.

There being no further discussion, Mr. Arseneault stated that Article 23 moves to the ballot.

ARTICLE 24 INGERSOLL FAMILY TRUST LAND DEVELOPMENT RIGHTS -- To see if the Town will vote to authorize the Board of Selectmen to purchase on behalf of the Town, the development rights for the so-called Ingersoll Family Trust Land, Tax Map 40 /Lot 10; and to raise and appropriate the sum of up to $268,000 for said purchase, with said funds to be withdrawn from the Town's Land Use Change Tax Fund; and to further authorize the Board of Selectmen to negotiate the terms of and the purchase price for this acquisition, provided that any additional funding necessary to acquire the property be raised through grants and donations. There is no tax impact. This is a Special Warrant Article, per RSA 32:3, VI, reflecting an appropriation that will not lapse until the acquisition of such rights is accomplished, or June 30, 2008, whichever is the earliest. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 24 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN JASPER said this article was to purchase the development rights of about 44 acres in Hudson, but it is part of a larger parcel of land totaling 190 acres in Hudson, Londonderry and Windham. It runs along Route 111 and back through Bockes Road and then on to Griffin Road. They are being asked to take up to $268,000 from the account, and money was put into this account for this type of use. The money comes from current use releases within the town and is available. That is the purpose of the fund. The appraised value of the property within Hudson is $470,000. Currently, they have a DES grant in the amount of $71,000 and they have also applied for an LCHIP grant and expect the balance to come in. He urged support of the article.

MIKE SPELTS said he was from the Society for the Protection of New Hampshire Forests, a non-resident. If the transaction is completed in all three towns, the Society will own the property and be open to public access, but will remain on Hudson tax rolls, so it's a win-win situation. He appreciates the commitment the people of Hudson have shown to open space conservation and recognize that in future tax savings, the project pays for itself. Beyond that, the clean air and clean water benefits are going to make this a bargain sale. The owners of the land are asking $70,000 less for the land than what it was appraised for.

There being no further discussion, Mr. Arseneault said Article 24 goes to the ballot, as written.

ARTICLE 25 PLANNING BOARD EXPENDABLE TRUST FUND -- To see if the Town will vote to create an expendable trust fund under the provisions of RSA 31:19-a to be known as the Planning Board Expendable Trust Fund, and to raise and appropriate the sum of $83,009; of this amount, the full amount of $83,009 is authorized to be withdrawn from the Planning Board Residual Agency Fee Accounts. The Board of Selectmen shall be designated as the agents to expend and shall be authorized to make expenditures of principal and interest for the purpose of funding Planning Board activities, including the hiring of non-legal consultants, engineers and experts. (Recommended by the Selectmen.) *ARTICLE 25 WAS SENT TO THE BALLOT, AS PRESENTED.*

Being no discussion, the Moderator said Article 25 goes to the ballot.

ARTICLE 26 LIBRARY EXPANSION CAPITAL RESERVE FUND (LIBRARY FUND BALANCE) -- To see if the Town will vote to raise and appropriate the sum of $30,000 to be placed in the existing Library Expansion Capital Reserve Fund and to authorize the use/ transfer of the June 30, 2003 Library Fund Balance (surplus) in an amount not to exceed $30,000 for this purpose. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 26 WAS SENT TO THE BALLOT, AS PRESENTED.*

MARY ANN KNOWLES, 51 QUAIL RUN DRIVE, said if there is a surplus at the end of the year, this is the Library's request to put the money into the existing capital reserve fund for purposes of library expansion.

There being no further discussion, Mr. Arseneault stated Article 26 moves to the ballot.

(Start Tape 5, Side A)

ARTICLE 27 LIBRARY EXPANSION CAPITAL RESERVE FUND (TOWN FUND BALANCE) -- To see if the Town will vote to raise and appropriate the sum of $20,000 to be placed in the existing Library Expansion Capital Reserve Fund and to authorize the use/ transfer of the June 30, 2003 General Fund Balance (surplus) in an amount not to exceed $20,000 for this purpose. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.) *ARTICLE 27 WAS SENT TO THE BALLOT, AS PRESENTED.*

MARY ANN KNOWLES, 51 QUAIL RUN DRIVE, said this request was that $20,000 would be placed into the Library's capital reserve fund for the library expansion, if there are any remaining funds at the end of the fiscal year.

Mr. Arseneault announced that there were technical difficulties with the video equipment and called for a brief recess.

ARTICLE 28 DISCONTINUANCE OF ALVIRNE LAND CAPITAL RESERVE -- To see if the Town will vote to discontinue the Alvirne Land Capital Reserve Fund created in 2000. Said fund had been created to purchase a parcel of land connecting Route 3-A and Route 102 lying south of Alvirne High School. Said funds, with accumulated interest to date of withdrawal, are to be transferred to the Town of Hudson's General Fund. (Recommended by the Selectmen; Recommended by the Budget Committee.) *ARTICLE 28 WAS SENT TO THE BALLOT, AS PRESENTED.*

SELECTMAN CHARBONNEAU said this article returns the unexpended balance of the reserve fund into the general fund surplus.

There being no discussion, the Moderator said Article 28 goes to the ballot.

PETITIONED ARTICLES

ARTICLE 29 "THE HEALTH CARE FOR NEW HAMPSHIRE" RESOLUTION -- Whereas New Hampshire residents pay the 12th highest cost for insurance in the country; and whereas the cost of health insurance premiums for families has increased by 45% over the past three years; and whereas 100,000 New Hampshire residents have no health coverage and 77% of them have a full-time worker at home; and whereas due to these rising costs almost half of New Hampshire's small businesses cannot afford health coverage for their employees, therefore be it resolved that we, the citizens of Hudson, New Hampshire, call on our elected officials from all levels of government, and those seeking office to work with consumers, businesses and health care providers to ensure that everyone, including the self-employed, unemployed and un- and underinsured, and small business owners, has access to an affordable basic health plan similar to what federal employees receive; everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system; everyone receives high quality care that is cost efficient and medically effective; and that

these efforts help control the skyrocketing cost of health care. (This resolution is non-binding and represents no fiscal impact.) *ARTICLE 29 WAS SENT TO THE BALLOT, AS PRESENTED.*

There was no discussion on this article. The Moderator stated Article 29 goes to the ballot, as presented.

ARTICLE 30 REQUESTING LEGISLATURE TO RESTORE THE LCHIP GRANT PROGRAM -- To see if the Town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget." (Recommended by the Selectmen.) *ARTICLE 30 WAS SENT TO THE BALLOT, AS PRESENTED.*

There was no discussion on this article. The Moderator stated Article 30 goes to the ballot, as written.

ARTICLE 31 TO PLACE 100% OF REVENUES FROM LAND USE CHANGE TAX FUND INTO THE CONSERVATION FUND -- To see if the Town will vote to adopt the provisions of RSA 79-A:25, II to place 100% of the revenues of all future payments collected from the Land Use Change Tax into the Conservation Fund, in accordance with RSA 36-A:5, III. (Not recommended by the Selectmen.) *ARTICLE 31 WAS SENT TO THE BALLOT, AS PRESENTED.*

MICHELLE CHAMPION, 7 CHISWICK ROAD, said she wrote this article on behalf of the Conservation Commission to address a discrepancy in how the Town was accounting for the land use change tax fund money. The way the article was written in 1999, money is not allowed to accumulate from year to year. Current use taxation allows towns to provide a reduced tax rate to landowners who keep their land in an undeveloped use. It was set up to maintain the rural character of NH. The land use change tax is a penalty that is paid by people who pull their land out of current use when they decide to develop that property. It is a tax of 10% on the full value of that property, as developed, and it goes into a fund known as the Land Use Change Tax Fund. At Town Meeting the following year, she tried to put that money into a capital reserve fund for conservation and open space preservation purposes. For legal reasons, she was not allowed to make that amendment. In following years, the money was spent on conservation measures. Last year, however, there were no articles to spend that money, so it should have gone back into the general fund. When the article was written for the Ingersoll purchase, they noticed on the financial records that they were using that money as part of the money that would purchase the Ingersoll farm. It was then that they raised that point to the Selectmen. This article is trying to make sure that money can accumulate and, rather than going back into the general fund, is dedicated for conservation and open space preservation. An issue that the Selectmen raised was that it puts the control of the money into the hands of an appointed board and not an elected body. Major land purchases should be done by a vote of the townspeople, but the way State law is written, they don't have that option. They can either put the money into the Land Use Change Tax Fund and return it back to the general fund if it is not expended, or they can place it into a conservation fund. That's what this article proposes to do. The Town would have money that the Conservation Commission could expend when properties come up. Windham and Londonderry had money to use as matching funds for the grant application. Hudson had to say that if Hudson is given the grant, in March they would vote on whether or not to put up matching funds. That puts the Town at a disadvantage when applying for grant money. The amount of money that goes into the Land Use Change Tax Fund averages $50,000. The most she has seen is $150,000 in any given year. Any large open space initiatives, like the Nadeau land, would almost always have to go before the town for additional money, but the Commission would have the flexibility to negotiate. There are 114 towns in NH that put money into their conservation fund and give their appointed members the power to spend that money.

JAMES BATTIS, 6 POTTER ROAD, Chairman of the Conservation Commission, said when land comes out of current use, it cannot go back in. It's a one-time event. There is a long-term effect of land development. The Town will benefit by procuring open space.

JOHN KNOWLES, 51 QUAIL RUN DRIVE, said the Conservation Commission members are appointed by the Selectmen for their expertise, so they shouldn't have a problem with the commission making some of the lower level decisions.

JOHN DRABINOWICZ, 8 DEERFIELD AVENUE, said the Selectmen could bring in a warrant article next year to make the Conservation Commission an elected board. He asked what the tax impact will be if the money doesn't go into the general fund and why did the Selectmen vote not to recommend the article. He asked what the attorneys' opinion was on this article.

SELECTMAN JASPER didn't think there was a legal position, as this is something the town clearly has the ability to do. He's not sure they have the ability, however, to have an elected board. A long-standing tradition has been not to give

the Selectmen the authority as agents to expend. This gives the Conservation Commission the ability to expend and purchase property in an unknown amount. This year, the fund is going to get about $200,000. Last year, it was about $60,000 and they purchased the Hills property development rights. While that money did revert, they also had payments to Mr. Hills of over $50,000 so there was very little money that carried over. As a legislator, he will work to effectuate a change in the law to allow the money to carry over so this body will have the ability to determine what properties they will buy. The Conservation Commission may have a different idea of what properties should be conserved. There is no way for the Selectmen, the Budget Committee or Town Meeting to change the decision of that non-elected board. Giving that type of authority to a non-elected board isn't a good idea. While there may be 114 communities in the state that does, but there are 124 that don't.

KEN MASSEY, 20 FAIRWAY DRIVE, Trustee of the Trust Funds, asked if the fund referred to in the article was the land capital reserve fund, which was established two years ago, or if it was a different fund, under the control of the Conservation Commission. Michelle Champion said the article refers to the conservation fund, established under the RSA 36 A 5, 3 that is under the control of the Conservation Commission, with a balance of around $60,000. Mr. Massey asked if the Conservation Commission would entertain an amendment that would change Conservation Fund to the Conservation Land Capital Reserve Fund, which would mean the only way the money could be expended is at a future town meeting, since it has no agent to expend.

ATTORNEY STEVE BUCKLEY said the requirement of the statute that is being employed by the Conservation Commission is that the money must go into the Conservation Fund and that would be an improper change to the authorization vote in the statute.

RICHARD CALLAHAN, 93 PELHAM ROAD, strongly urged support of this article.

There being no further discussion, Moderator Arseneault stated that Article 31 moves to the ballot, as written.

ARTICLE 32 PURCHASE OF NADEAU FARM LAND/~~HOLD SPECIAL TOWN MEETING~~-- To see if the Town will vote to further explore the purchase of the remaining portion of the Nadeau Farm, property identified as Map 37, Lot 1, 99 Old Derry Road, with total acreage of approximately 144.8 acres, with the intent of establishing a conservation easement on said property so that it will continue to be used for agricultural, open space, conservation or recreational uses. ~~and to see if the Town would consider the convening of a Special Town Meeting if said purchase is deemed feasible prior to Dec. 31, 2003~~. This warrant article does not request any appropriation for this purpose; it is intended to determine if sufficient interest exists within the town to pursue an open space protection effort of this magnitude. ***ARTICLE 32 WAS SENT TO THE BALLOT, AS AMENDED.***

MICHELLE CHAMPION, 7 CHISWICK ROAD, said a number of them worked to see about the purchase of this property, spearheaded by Jean Serino. They worked with the Trust for Public Land and were somewhat close to an agreement when the Nadeau's decided to sell 50 acres to a developer. That left 144.8 acres of extremely valuable land, aesthetically and from a conservation standpoint. They tried to put together an article at the last minute for a bond to purchase the remaining part, but there wasn't enough time to properly notice the hearing. The Nadeau's were not convinced the Town would approve the purchase, and they didn't want to wait until March. The Trust for Public Lands did not have faith in the Town, so one of the things they wanted the town to do was a poll to see if it was something that would likely go forward. They were in the process of raising the $5,000 to do that poll when the farm was sold. That is the purpose of this article; it's a poll to see if the voters want them to explore the purchase of the property, which will cost $2-$3 million, as the landowners are not willing to accept less than market value. If they go forward with this purchase, they would propose a conservation easement. If they can negotiate a reasonable deal with the landowner, they would like to see if the voters would be willing to call a special town meeting, once the deal has been negotiated.

HOWARD DILWORTH, 15 SYCAMORE STREET, said this is a non-monied article, so the Budget Committee has no position on it. The article talks about calling a special town meeting between now and December 31. There is a window in which a special meeting can be called. It cannot be held later than 60 days prior to an annual meeting. A deliberative session would have to be held approximately 30 days prior to the vote on which the 60 day window would be based. If monies are to be appropriated, then the Selectmen most likely would be required to petition Superior Court. They would have to show cause as to why an emergency exists that requires a special town meeting and the court would be required to hold a hearing to give citizens the right to challenge the town's petition for a special town meeting. If monies are to be appropriated, the Budget Committee would be required to hold a public hearing 25 days prior to the proposed meeting and, in the event that a bond issue is to be discussed, the Selectmen would be required to hold a public hearing. If the Budget Committee does not recommend the bond issue, then the meeting would be moot because the bond issue could not be voted upon because it's a supplemental budget.

AMENDMENT BY SELECTMAN JASPER, SECONDED BY SELECTMAN COLE, TO STRIKE THE WORDS FOLLOWING, AND PUT A PERIOD AFTER, RECREATIONAL USES; STRIKE "AND TO SEE IF THE TOWN WOULD CONSIDER THE CONVENING OF A SPECIAL TOWN MEETING IF SAID PURCHASE IS DEEMED FEASIBLE PRIOR TO DECEMBER 31, 2003."

SELECTMAN JASPER said he could not consider this a valid reason to declare an emergency to hold a special meeting. If it can't be done within the time frame of the normal meeting schedules, they shouldn't do it. There is a lot of property in town they can buy the development rights to. He's a direct abutter to the Nadeau property, so nobody would like to see it preserved more than him, but that doesn't mean he can bend the definition of emergency. There are people like Paul Hills and the Ingersoll family who are willing to sacrifice some of their dollar value to sell development rights within the Town. That's who they should be looking for.

(Start Tape 5, Second Side)

MICHELLE CHAMPION asked for a ruling by the town attorney because her understanding was that if the submit a petition, signed by 5% of the registered voters, they could hold a special town meeting that does not need to be an emergency. Attorney Buckley said for a town meeting to raise and appropriate money, the Selectmen are required to petition Superior Court for permission. SB2 towns get one chance to raise money and that's at the ballot session and one extra chance if an operating budget isn't adopted.

JAMES BATTIS, 6 POTTER ROAD, said the groups that try to help the Town spend a lot of time and effort to effect a result. The purpose of the article is to get a sense whether or not the voters are interested and then giving that group of people, who dedicate their non-working hours to this, an opportunity to carry out the purchase. The intent of the article is to find out if the town would back this pursuit.

MOTION BY JOHN DRABINOWICZ, SECONDED BY TED LUSZEY, TO MOVE THE QUESTION CARRIED BY A SHOW OF CARDS, 25 TO 0.

VOTE ON THE AMENDMENT CARRIED BY A SHOW OF CARDS, 34 IN FAVOR, 6 OPPOSED.

There being no further discussion, the Moderator stated that Article 32, as amended, goes to the ballot.

8. ADJOURNMENT

MOTION TO ADJOURN AT 1:37 P.M. BY SHAWN JASPER, SECONDED BY COLEMAN KELLY, CARRIED BY VOICE VOTE.

Recorded and Transcribed by Priscilla Boisvert
Executive Assistant to the Board of Selectmen

A True Copy Attest:

Cecile Nichols

Cecile Nichols, Town Clerk/Tax Collector



2003 Town Meeting Warrant
as amended at the Town Deliberative Session on 1-Feb-03 and Result of the 11-Mar-03 Vote

To the inhabitants of the Town of Hudson, in the County of Hillsborough and State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified to meet at Lions Hall, Lions Avenue, commencing at 9:00 a.m. on Saturday, February 1, 2003 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation; discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Lions Hall, Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 11, 2003, to elect Town officers and to vote by official ballot on all articles set forth on this Warrant, as may be amended by act of the first session meeting.

Election of Town Officers

Article 1

For Selectmen
Three Year Term Vote for not more than TWO

William P. Cole	1072
Raymond Rowel	680
Teresa Stewart	1153
William Tate	1004

For Selectmen
Two Year Term Vote for not more than ONE

Rhona Charbonneau	1028
Kenneth "Ken" Massey	1161

For Supervisor of the Checklist
Three Year Term Vote for not more than ONE

Write-In:	
Karen Knox	33

For Town Treasurer
Three Year Term Vote for not more than ONE

Karen L. Burnell	1740

FOR BUDGET COMMITTEE
THREE YEAR TERM VOTE FOR NOT MORE THAN THREE

John Beike	1239
Leo C. Bernard	1137
Howard L. Dilworth, Jr.	1132
Robert H. Haefner	1245

FOR BUDGET COMMITTEE
ONE YEAR TERM VOTE FOR NOT MORE THAN ONE

John M. Drabinowicz	1526

FOR CEMETERY TRUSTEE
THREE YEAR TERM VOTE FOR NOT MORE THAN ONE

Illa Patricia Hetzer	1977

FOR CODE OF ETHICS
THREE YEAR TERM VOTE FOR NOT MORE THAN ONE

Daniel Hodge	1722

FOR LIBRARY TRUSTEE
THREE YEAR TERM VOTE FOR NOT MORE THAN ONE

Arlene M. Creeden	1260
Richard J. Maddox	666

FOR LIBRARY TRUSTEE
TWO YEAR TERM VOTE FOR NOT MORE THAN ONE

Write-In:	
John Knowles	139
Lynne Ober	114
Richard Maddox	33

FOR LIBRARY TRUSTEE
ONE YEAR TERM VOTE FOR NOT MORE THAN ONE

Jane D. Bowles	1257
Alfred "Fred" Giuffrida	698

FOR TRUSTEE OF THE TRUST FUND
THREE YEAR TERM VOTE FOR NOT MORE THAN ONE

Raymond R Noel	1622

FOR TRUSTEE OF THE TRUST FUND
TWO YEAR TERM VOTE FOR NOT MORE THAN ONE

Joseph A. Wozniak	1684

Zoning Amendments

Article 2 **Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article XIIIA, Accessory Living Units, Section 334-73.4.B, to provide that where a principal dwelling includes a previously approved accessory dwelling unit, and a new owner of record wishes to maintain the accessory dwelling unit, an application for a new Special Exception to benefit the new owner must be made to the Zoning Board of Adjustment before conveyance of the subject property. (Approved by the Planning Board.)

Yes 967 **No** 825

Article 3 **Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article XIV, Impact Fees, Section 334-74.7B, to provide that before the expenditure of collected impact fees the Planning Board must first provide input on any proposed expenditure to the Board of Selectmen. (Approved by the Planning Board.)

Yes 1709 **No** 460

Petitioned Zoning Amendment

Article 4 **Are you in favor of Amendment No. 3 as proposed by Petition for the Town Zoning Ordinance as follows?**

Amend the Town of Hudson Official Zoning Map by changing the zoning classification of Town of Hudson Tax Map 59/Lot 35, Map 23/Lots 31, 32 and 32-1, from I-Industrial to B-Business–the primary retail/business/multi-family zoning district. These parcels are located in the general area of the intersection of Elm Avenue and Derry Street (Route 102). (Disapproved by the Planning Board.)

Yes 578 **No** 1573

Selectmen's Warrant Articles

Article 5 **Wage and Benefit Increase for Town Clerk/Tax Collector**

To see if the Town will vote to raise and appropriate the sum of $1,520 for a wage and benefit increase for the Town Clerk/ Tax Collector. This sum reflects a 3% Cost of Living Adjustment. This would increase the Town Clerk/ Tax Collector's pay from $44,541 to $45,877. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1218 **No** 1027

Article 6 **Wage and Benefit Increases for Non-Union Personnel**

To see if the Town will vote to raise and appropriate the sum of $36,000 for wage and benefit increases for the following 11 non-union positions: Police Chief, Town Administrator, Fire Chief, Community Development Director, Road Agent, Finance Director, Recreation Director, Assistant Fire Chief, Prosecutor, Highway Department Supervisor and Executive Assistant. Of this sum, $20,750 has been allocated for a 3% Cost of Living Adjustment and $15,250 has been allocated for benefits and comparability adjustments. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 871 **No** 1369

ARTICLE 7 **WAGE AND BENEFIT INCREASES FOR EMPLOYEES OF HILLS MEMORIAL LIBRARY**

To see if the Town will vote to raise and appropriate the sum of $15,120 which represents a 3% increase in wages and benefits for the 25 employees of the Hills Memorial Library. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not Recommended by the Budget Committee.)

Yes 1138 **No** 1102

ARTICLE 8 **TOWN OPERATING BUDGET**

Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling $22,851,428. Should this article be defeated, the operating budget shall be $22,737,448 which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1380 **No** 847

ARTICLE 9 **ASSESSMENT TECHNICIAN**

To see if the Town will vote to raise and appropriate the sum of $40,928 which represents the cost of wages and benefits to hire an Assessment Technician I to provide a variety of property data collection tasks, as well as technical work in the administration of the Assessing Department. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 873 **No** 1354

ARTICLE 10 **ASSESSING ADMINISTRATIVE AIDE**

To see if the Town will vote to raise and appropriate the sum of $43,861 which represents the cost of wages and benefits to hire an Administrative Aide to provide a variety of complex clerical, administrative and technical duties in the administration of the Assessing Department. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 333 **No** 1910

ARTICLE 11 **TWO POLICE OFFICERS**

To see if the Town will vote to raise and appropriate the sum of $107,360 which represents the cost of wages and benefits to hire two additional full-time police officers. (This appropriation is in addition to Article 8, the Operating Budget.) The cost to hire these officers will be offset by a three-year Federal COPS grant, awarded by the US Department of Justice in the amount of $150,000. (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1380 **No** 899

ARTICLE 12 **POLICE DEPARTMENT OPERATIONS CLERK**

To see if the Town will vote to raise and appropriate the sum of $15,825 which represents the cost of wages and benefits to hire a part-time clerk (20 hours) in the Police Department's Operations Division (Patrol and Investigations Bureau). (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 729 **No** 1533

ARTICLE 13 **POLICE DEPARTMENT SUPPORT SERVICES CLERK**

To see if the Town will vote to raise and appropriate the sum of $22,930 which represents the cost of wages and benefits to hire a part-time clerk (29 hours) in the Police Department's Support Services Division (Recruiting, Training, Accreditation, Facilities, Information Systems and Records). (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 577 **No** 1680

ARTICLE 14 **PART TIME WELFARE OFFICER**

To see if the Town will vote to raise and appropriate the sum of $10,510 which represents the cost for a part-time Welfare Officer (10 hours per week) to handle the General Assistance services, under the direction of the Town Administrator. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 631 **No** 1631

ARTICLE 15 **PART TIME WATER UTILITY CLERK**

To see if the Town will vote to raise and appropriate the sum of $15,473 which represents the cost of wages and benefits necessary to hire a part-time clerk for the Hudson Water Utility. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 985 **No** 1260

ARTICLE 16 **ROADSIDE TRACTOR/MOWER W/19' BOOM**

To see if the Town will vote to raise and appropriate the sum of $67,000 for the purchase of a heavy-duty, 4-wheel drive tractor with a 19' boom mower to perform roadside brush cutting. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 601 **No** 1644

ARTICLE 17 **REPLACEMENT AMBULANCE**

To see of the Town will vote to authorize the withdrawal of $119,000 from the Ambulance Capital Reserve Account to purchase a new ambulance. This account was created for the purpose of purchasing new replacement ambulances for the Town and has been used to replace two other ambulances already. No funds are requested from general taxation, as there will be sufficient funds available in this account to make this

purchase as of July 1, 2003. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1824 **No** 402

ARTICLE 18 **REPLACEMENT SCBA'S**

To see if the Town will vote to authorize the Board of Selectmen to enter into a lease-purchase agreement for the purpose of leasing 44 self-contained breathing apparatus units and to raise and appropriate $36,225 for the first year's payment of a five-year lease-purchase for that purpose. The total cost of this lease-purchase is $181,125. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 913 **No** 1269

ARTICLE 19 **GREELEY STREET DRAINAGE CONSTRUCTION**

To see if the Town will vote to raise and appropriate the sum of $50,000 for the construction of an enclosed drainage system along a portion of Greeley Street. Of this amount, $25,000 represents a contribution for this purpose by the developer of Greenleaf Estates. The balance of $25,000 will be raised by taxes. This is a Special Warrant Article, per RSA 32:3 VI, reflecting an appropriation that will not lapse until the monies are expended, or June 30, 2008, whichever is the earliest. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1321 **No** 862

ARTICLE 20 **REVISED PROPERTY TAX EXEMPTION FOR THE ELDERLY**

Shall we modify the elderly exemptions from property tax in the Town of Hudson, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, $75,000; for a person 75 years of age up to 80 years, $90,000; for a person 80 years of age or older, $115,000? To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition the taxpayer must have a net income of not more than $26,000 or, if married, a combined net income of less than $34,000; and own net assets not in excess of $100,000, excluding the value of the person's residence. (If approved, this article shall take effect for the 2003 property tax year.) (Recommended by the Selectmen.)

Yes 1936 **No** 284

ARTICLE 21 **REVISED PROPERTY TAX EXEMPTION FOR THE DISABLED**

Shall we modify the exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be $75,000. To qualify, the person must have been a New Hampshire resident for at least five years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than $26,000 or, if married, a combined net income of not more than $34,000; and own net assets not in excess of $100,000, excluding the value of the person's residence. (If approved, this article shall take effect for the 2003 property tax year.) (Recommended by the Selectmen.)

Yes 1856 **No** 356

ARTICLE 22 **REVISED PROPERTY TAX EXEMPTION FOR THE BLIND**

Pursuant to RSA 72:37, shall we modify the exemption for the blind from the assessed value of residential real estate for property tax purposes? This statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of $75,000. (If approved, this article shall take effect for the 2003 property tax year.) (Recommended by the Selectmen.)

Yes 1858 **No** 350

ARTICLE 23 **DEVELOPMENT OF THE BENSON'S PROPERTY**

To see if the Town will vote to raise and appropriate the sum of $253,000 for the development of the Benson's property, said sum to be taken from the unexpended General Fund Balance for the year ending June 30, 2003. There is no tax impact. This is a Special Warrant Article, per RSA 32:3 VI, reflecting an appropriation that will not lapse until the monies are expended, or June 30, 2008, whichever is the earliest. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1760 **No** 485

ARTICLE 24 **INGERSOLL FAMILY TRUST LAND DEVELOPMENT RIGHTS**

To see if the Town will vote to authorize the Board of Selectmen to purchase on behalf of the Town, the development rights for the so-called Ingersoll Family Trust Land, Tax Map 40 /Lot 10; and to raise and appropriate the sum of up to $268,000 for said purchase, with said funds to be withdrawn from the Town's Land Use Change Tax Fund; and to further authorize the Board of Selectmen to negotiate the terms of and the purchase price for this acquisition, provided that any additional funding necessary to acquire the property be raised through grants and donations. There is no tax impact. This is a Special Warrant Article, per RSA 32:3, VI, reflecting an appropriation that will not lapse until the acquisition of such rights is accomplished, or June 30, 2008, whichever is the earliest. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1559 **No** 642

ARTICLE 25 **PLANNING BOARD EXPENDABLE TRUST FUND**

To see if the Town will vote to create an expendable trust fund under the provisions of RSA 31:19-a to be known as the Planning Board Expendable Trust Fund, and to raise and appropriate the sum of $83,009; of this amount, the full amount of $83,009 is authorized to be withdrawn from the Planning Board Residual Agency Fee Accounts. The Board of Selectmen shall be designated as the agents to expend and shall be authorized to make expenditures of principal and interest for the purpose of funding Planning Board activities, including the hiring of non-legal consultants, engineers and experts. (Recommended by the Selectmen.)

Yes 1066 **No** 1089

ARTICLE 26 **LIBRARY EXPANSION CAPITAL RESERVE FUND (LIBRARY FUND BALANCE)**

To see if the Town will vote to raise and appropriate the sum of $30,000 to be placed in the existing Library Expansion Capital Reserve Fund and to authorize the use/ transfer of the June 30, 2003 Library

Fund Balance (surplus) in an amount not to exceed $30,000 for this purpose. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 1004 **No** 1207

ARTICLE 27 **LIBRARY EXPANSION CAPITAL RESERVE FUND (TOWN FUND BALANCE)**

To see if the Town will vote to raise and appropriate the sum of $20,000 to be placed in the existing Library Expansion Capital Reserve Fund and to authorize the use/ transfer of the June 30, 2003 General Fund Balance (surplus) in an amount not to exceed $20,000 for this purpose. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Selectmen; Not recommended by the Budget Committee.)

Yes 949 **No** 1252

ARTICLE 28 **DISCONTINUANCE OF ALVIRNE LAND CAPITAL RESERVE**

To see if the Town will vote to discontinue the Alvirne Land Capital Reserve Fund created in 2000. Said fund had been created to purchase a parcel of land connecting Route 3-A and Route 102 lying south of Alvirne High School. Said funds, with accumulated interest to date of withdrawal, are to be transferred to the Town of Hudson's General Fund. (Recommended by the Selectmen; Recommended by the Budget Committee.)

Yes 1766 **No** 435

PETITIONED WARRANT ARTICLES

ARTICLE 29 **"THE HEALTH CARE FOR NEW HAMPSHIRE" RESOLUTION**

Whereas New Hampshire residents pay the 12th highest cost for insurance in the country; and whereas the cost of health insurance premiums for families has increased by 45% over the past three years; and whereas 100,000 New Hampshire residents have no health coverage and 77% of them have a full-time worker at home; and whereas due to these rising costs almost half of New Hampshire's small businesses cannot afford health coverage for their employees, therefore be it resolved that we, the citizens of Hudson, New Hampshire, call on our elected officials from all levels of government, and those seeking office to work with consumers, businesses and health care providers to ensure that everyone, including the self-employed, unemployed and un- and underinsured, and small business owners, has access to an affordable basic health plan similar to what federal employees receive; everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system; everyone receives high quality care that is cost efficient and medically effective; and that these efforts help control the skyrocketing cost of health care. (This resolution is non-binding and represents no fiscal impact.)

Yes 1676 **No** 500

ARTICLE 30 **REQUESTING LEGISLATURE TO RESTORE THE LCHIP GRANT PROGRAM**

To see if the Town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget. (Recommended by the Selectmen.)

Yes 1617 **No** 546

ARTICLE 31 **TO PLACE 100% OF REVENUES FROM LAND USE CHANGE TAX FUND INTO THE CONSERVATION FUND**

To see if the Town will vote to adopt the provisions of RSA 79-A: 25, II to place 100% of the revenues of all future payments collected from the Land Use Change Tax into the Conservation Fund, in accordance with RSA 36-A:5, III. (Not recommended by the Selectmen.)

Yes 854 **No** 1292

ARTICLE 32 **PURCHASE OF NADEAU FARM LAND**

To see if the Town will vote to further explore the purchase of the remaining portion of the Nadeau Farm, property identified as Map 37, Lot 1, 99 Old Derry Road, with total acreage of approximately 144.8 acres, with the intent of establishing a conservation easement on said property so that it will continue to be used for agricultural, open space, conservation or recreational uses. This warrant article does not request any appropriation for this purpose; it is intended to determine if sufficient interest exists within the town to pursue an open space protection effort of this magnitude.

Yes 1410 **No** 807

==========

Election Officials mandated by law to work at the polls, on election day, consist of the following unless opposed on the ballot, in which case the moderator would have to appoint someone to represent the office:

MODERATOR

William P. Arseneault

TOWN CLERK

Cecile Y. Nichols

SELECTMEN

William P. Cole, Chairman
Rhona Charbonneau
Shawn Jasper
Ann Seabury
Teresa Stewart

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, Chairman
Kevin Riley
Vacancy

The following residents were appointed by the moderator to work at the polls on election day:

SELECTMEN PRO-TEM

Esther McGraw
Jeanne Turmel

ASSISTANT MODERATOR

Jeannette Guill

Ballot Clerks

Jackie Arseneault
Elizabeth Beaverstock
Victoria-Lynn Beike
Linda Coburn
Rose Houseman
Karen Knox
Susan Misek
Mildred Smith
Anne Sojka

Registered Voters on the Checklist

Democrats	2,805
Republicans	3,877
Undeclared	4,164
Total Registered Voters	**10,846**

Total Ballots Cast

Ballots Cast	2,305
Absentee Ballots	26
Total Ballots Cast	**2,331**

A True Copy Attest: Cecile Nichols
Cecile Nichols, Town Clerk

TREASURER'S REPORT
JULY 1, 2002 through June 30, 2003

GENERAL FUND

Balance on Hand - July 1, 2002			$ 21,447,762.02
Receipts			
Tax Collector	$ 34,704,533.23		
Town Clerk	$ 3,700,475.11		
Cash Receipts	$ 4,329,001.83		
Interest	$ 227,542.21		
Total Receipts		$ 42,961,552.38	
Total Disbursements		$ 43,723,907.69	
Balance on Hand - June 30, 2003			$ 20,685,406.71

WATER UTILITY

Balance on Hand - July 1, 2002			$ 1,224,520.61
Receipts			
Deposits	$ 3,818,787.76		
Interest	$ 17,259.27		
Total Receipts		$ 3,836,047.03	
Total Disbursements		$ 4,152,374.43	
Balance on Hand - June 30, 2003			$ 908,193.21

Respectfully submitted,
Karen L. Burnell, Treasurer

TREASURER'S REPORT
JULY 1, 2002 THROUGH JUNE 30, 2003

SEWER CHECKING ACCOUNT

Balance on Hand - July 1, 2002			$ 1,028,421.84
Deposits	$ 1,257,464.57		
Interest	$ 12,573.32		
Total Receipts		$ 1,270,037.89	
Total Disbursements		$ 1,704,435.19	
Balance on Hand - June 30, 2003			$ 594,024.54

SEWER ASSESSMENT SAVINGS ACCOUNT

Balance on Hand - July 1, 2002			$ 25,240.71
Receipts			
Deposits	$ 386,277.20		
Interest	$ 1,278.97		
Total Receipts		$ 387,556.17	
Total Disbursements (Transfer/Trustees)		$ 365,000.00	
Balance on Hand - June 30, 2003			$ 47,796.88

Respectfully submitted,
Karen L. Burnell, Treasurer

TOWN OF HUDSON

Trustees of the Trust Funds

Gerald A. Dearborn | Ray Noel | Joseph A. Wozniak

12 SCHOOL STREET | HUDSON, NEW HAMPSHIRE 03051 | (603) 886-6024

The Trustees of The Trust Funds' Annual Report for the period 1 July 2002 through 30 June 2003

General:

The Trustees of the Trust Funds are charged, by State Statute, with the responsibility to manage the Trust Funds entrusted to them using prudent investment strategies. Funds managed by the Trustees fall into two categories: Non-expendable and Expendable. Non-expendable funds are those for which only the earned income can be expended. Expendable funds are those for which principal and earned income can be expended. Capital Reserve Funds are one type of Expendable fund. They are created at Town or School District Meeting when a Warrant Article is passed that establishes the Fund. Monies from Capital Reserve Funds can be withdrawn either as a result of a Warrant Article at a subsequent Town or School District Meeting; or by the "agent of record" designated in the enabling Warrant Article. In the latter case no further action at subsequent Town Meetings is required to expend monies from the Fund. Cemetery Perpetual Care and The JN Hills Library Fund are examples of Non-expendable Funds. Disbursement of monies from any Fund managed by the Trustees is dependent upon the terms of the Fund when it is created.

In March of 2003, Ken Massey was elected as Selectman and submitted his resignation as a Trustee of the Trust Funds. Mr. Massey is to be commended for his twelve years of dedicated service as a Trustee. Following Mr. Massey's resignation, Mr. Gerald Dearborn was appointed by the Board of Selectmen to serve as a Trustee until March 2004. In March 2003, Joe Wozniak was reelected for a two-year term as Trustee and Ray Noel was elected to a three-year term. The Trustees organized in March with Joe Wozniak being elected as Bookkeeper and Ray Noel was elected Secretary.

Investment Activities:

The Trustees invest in short term US treasury bills and notes, certificates of deposits in financial institutions chartered to do business in New Hampshire, the New Hampshire Public Deposit Investment Pool, Bank of New Hampshire Pool+, and Mutual Funds. All investment decisions are using the "prudent man" strategy and consistent with the Investment Policy of the Trustees. The Investment Policy is mandated by State Statute; and is updated once a year. A copy of the Investment Policy is available upon request.

At the March 11, 2003 Town Meeting, Warrant Article #28 passed. This warrant article called for discontinuance of the Alvirne Land Capital Reserve Fund created in 2000. Remaining funds and accumulated interest to date of withdrawal will be transferred to the Town of Hudson's General Fund.

The Trustees, at their June 2003 meeting, adopted a voucher form to be used for all request for funds from any account managed by the Trustees. The use of the voucher form will will institute a uniform procedure for requesting funds as well as providing an audit trail regarding required verification and payments made.

A summary, as of June 2003, of the Funds managed by the Trustees is included in this report. This is a condensed version of the Annual Report (MS-9) filed with the State of New Hampshire Office of the Attorney General, Charitable Trust Division and the Department of Revenue Administration, Municipal Services Division. For more information on this report please contact one of the Trustees.

The Trustees meet on the fourth Tuesday of the month, unless otherwise scheduled, at 1:00 pm at Town Hall. Residents are encouraged to attend and review the investments of the Trustees at these meetings. Special arrangements for meeting at other times, or to review the investment portfolio, can be made by contacting one of the Trustees.

Respectfully submitted,

The Trustees of the Trust Funds

Gerald Dearborn, (term expires March 2004)
Raymond Noel; Secretary (term expires March 2006)
Joseph Wozniak, Bookkeeper (term expires March 2005)

Town of Hudson, NH
Trustees of the Trust Funds
Summary of Trust Funds as of 30 June 2003

		Fund Principal				Fund Income	and Expenses		
Trust Fund	Date Created	Balance 1 July 2002	FY2003 Adds/Subs	Balance 30 June 2003	Balance 1 July 2002	Income	Expense	Balance 30 June 2003	Year End Fund Value
Expendable Trust Funds									
Alvirne Land CRF	March 16, 2000	3,850.00	0.00	3,850.00	5,695.09	124.52	0.00	5,819.61	9,669.61
Ambulance CRF	August 19, 1994	60,000.00	50,000.00	110,000.00	9,919.63	1,314.32	0.00	11,233.95	121,233.95
Animal Shelter - Private	May 07, 1994	54,721.11	0.00	54,721.11	22,392.93	882.80	0.00	23,275.73	77,996.84
Animal Shelter CRF	May 08, 1994	60,000.00	0.00	60,000.00	24,643.68	968.98	0.00	25,612.66	85,612.66
Benson's Land CRF	February 13, 1999	150,000.00	0.00	150,000.00	17,431.20	2,001.27	0.00	19,432.47	169,432.47
Cable Access Center	March 13, 2001	15,000.00	42,150.00	57,150.00	275.79	608.21	0.00	884.00	58,034.00
Conservation Land CRF	March 13, 2001	13,000.00	0.00	13,000.00	239.00	151.53	0.00	390.53	13,390.53
Employees Earned Time	June 16, 1994	133,288.50	3,890.13	137,178.63	37,133.85	1,402.73	10,000.00	28,536.58	165,715.21
Fire Apparatus CRF	March 16, 2000	100,000.00	50,000.00	150,000.00	4,012.07	1,935.80	0.00	5,947.87	155,947.87
General Fund	Trustees	0.00	0.00	0.00	26.49	55.83	0.00	82.32	82.32
Library Expansion CRF	June 30, 1987	18,000.00	50,000.00	68,000.00	7,511.48	683.14	0.00	8,194.62	76,194.62
Lowell/River Road CRF	January 27, 1989	1,668.04	0.00	1,668.04	1,737.49	38.75	0.00	1,776.24	3,444.28
Memorial School Windows	September 21, 1995	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Merrifield Park CRF	April 15, 1992	750.00	0.00	750.00	431.97	13.76	0.00	445.73	1,195.73
Merrimack River Boat Ramp	July 01, 1995	10,300.00	0.00	10,300.00	4,949.09	174.64	0.00	5,123.73	15,423.73
Nashua Wastewater CRF	March 18, 1995	414,444.59	108,572.44	523,017.03	47,195.02	10,406.33	0.00	57,601.35	580,618.38
Recreation Land Purchase	March 12, 2002	0.00	50,000.00	50,000.00	0.00	391.04	0.00	391.04	50,391.04
School Construction CRF	June 26, 1990	0.00	0.00	0.00	32,423.97	371.24	0.00	32,795.21	32,795.21
School Renovation CRF	March 09, 2000	150,000.00	0.00	150,000.00	9,882.88	1,830.45	0.00	11,713.33	161,713.33
School Special Education	March 09, 2000	75,000.00	0.00	75,000.00	3,297.38	896.46	0.00	4,193.84	79,193.84
Sewer Capital Assessment CRF	November 28, 1997	3,451,388.75	432,888.66	3,884,277.41	621,649.97	101,285.23	147.29	722,787.91	4,607,065.32
Sewer Pump Repair CRF	September 16, 1995	102,813.94	29,375.58	132,189.52	28,149.61	4,209.01	0.00	32,358.62	164,548.14
Water Utility Capital Repairs CRF	March 12, 2002	0.00	50,000.00	50,000.00	0.00	405.40	0.00	405.40	50,405.40
Water Utility Improvements CRF	March 12, 2002	0.00	250,000.00	250,000.00	0.00	2,026.99	0.00	2,026.99	252,026.99
Total		**$4,814,224.93**	**$1,116,876.81**	**$5,931,101.74**	**$878,998.59**	**$132,178.43**	**$10,147.29**	**$1,001,029.73**	**$6,932,131.47**

Trustees
Gerald Dearborn
Raymond Noel
Secretary, 30 June 2003
Joseph Wozniak,
Bookkeeper, 30 June 2003

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Town of Hudson, NH
Trustees of the Trust Funds
Summary of Trust Funds as of 30 June 2003

		Fund Principal				Fund Income	Expense		
Trust Fund	Date Created	Balance 1 July 2002	FY2003 Adds/Subs	Balance 30 June 2003	Balance 1 July 2002	Income	Expense	Balance 30 June 2003	Year End Fund Value
Non-Expendable Trust Funds									
Dr. A.K. Hills Hills Memorial Library	October 05, 1921	5,367.65	0.00	5,367.65	133.99	62.45	133.99	62.45	5,430.10
Lucina Floyd	May 09, 1916	500.00	0.00	500.00	129.34	7.72	0.00	137.06	637.06
John Foster Worthy Poor	8-Mar-1898	5,012.48	0.00	5,012.48	14,151.38	228.51	0.00	14,379.89	19,392.37
Arvila Hamblett Worthy Poor	May 01, 1994	2,580.77	0.00	2,580.77	1,223.43	43.43	0.00	1,266.86	3,847.63
Hudson Center Common	July 02, 1928	75.00	0.00	75.00	16.18	0.04	0.00	16.22	91.22
J.N. Hills Alvirne Chapel and Hills Farms Cemetery	October 29, 1963	10,000.00	0.00	10,000.00	817.30	117.41	694.92	239.79	10,239.79
J.N. Hills Hills Memorial Library	October 29, 1963	25,000.00	0.00	25,000.00	624.58	291.14	624.58	291.14	25,291.14
Total		**$48,535.90**	**$0.00**	**$48,535.90**	**$17,096.20**	**$750.70**	**$1,453.49**	**$16,393.41**	**$64,929.31**
Non-Expendable Cemetery Trust Funds									
Sunnyside		11,092.50	0.00	11,092.50	1,563.96	144.89	0.00	1,708.85	12,801.35
Westview		17,250.00	0.00	17,250.00	388.38	198.23	388.38	198.23	17,448.23
Town Cemeteries		5,250.00	0.00	5,250.00	118.11	61.44	0.00	179.55	5,429.55
Total		**$33,592.50**	**$0.00**	**$33,592.50**	**$2,070.45**	**$404.56**	**$388.38**	**$2,086.63**	**$35,679.13**
Total of all Funds		**$4,896,353.33**	**$1,116,876.81**	**$6,013,230.14**	**$898,165.24**	**$133,333.69**	**$11,989.16**	**$1,019,509.77**	**$7,032,739.91**

Trustees
Gerald Dearborn
Raymond Noel
Secretary, 30 June 2003
Joseph Wozniak,
Bookkeeper, 30 June 2003

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ZONING BOARD OF ADJUSTMENT (ZBA)

2002-2003 Annual Report

The quasi-judicial Zoning Board of Adjustment (ZBA) consists of ten members, each of whom is appointed by the Board of Selectmen for 3-year terms. Five of these members are "regular" members, expected to sit on all hearings brought before the ZBA. The other five are alternates, who attend the meetings and sit in place of regular members who either cannot attend a meeting or wish to step down from some particular case to avoid a conflict of interest. Traditionally, the "alternate" position is regarded as training for future "regular" members.

The Zoning Board meets on the fourth Thursday evening of each month (and, if a backlog of cases starts to build up, also on the second Thursday evening—and also occasionally holds special meetings for the convenience of the citizens involved). All meetings are open to the public, and any interested citizen is welcome to attend at any time. Members of the Board also hold periodic joint meetings with the Hudson Planning Board for the purpose of discussing issues of common interest, attend three New Hampshire Municipal Association lectures each fall, and also attend occasional conferences. When needed, the Board also participates in site walks of properties pertaining to specific cases, to get a close-at-hand view of conditions or issues.

The Board had an increased load this year, holding 17 meetings (three less than last year, because the Budget Committee declined to provide the funds needed for the additional meetings that were required to handle the large number of applications) and participating in 106 hearings as compared to 104 last year — including new applications, deferrals, withdrawals, requests for rehearings, and requests for expedited hearings. The following table delineates these cases in chronological sequence, listing the property identification (tax map & lot number), applicant of record, address of the property involved, the nature of the request, the applicable Hudson Town Code ordinance, the Board's decision, and the meeting date for each such case.

The Zoning Board is authorized by the State RSAs to hear four kinds of cases: requests for variances, requests for special exceptions, requests for equitable waivers, and appeals of zoning administrative decisions made by Town zoning officials or the Planning Board. The Board also considers requests for rehearings and requests for expedited hearings. As part of the decision-making process, each sitting member fills out a form stipulating his/her judgment for each of the applicable requirements for each case.

For any of these four types of cases, the Zoning Board schedules a hearing date (generally scheduling four or five cases per evening under the premise that each may take an hour or more), sends notice of that date and the applicant's intentions to all persons owning property within 200 feet of the concerned property, and advertises the meeting and scheduled cases in a local newspaper, as well as posting copies of that same notice in various public places throughout the town — Town Hall, the Hills Memorial Library, and the Post Office. For each hearing (some of which extend for two or more meetings because of the need to obtain more information, the ZBA members first listen to a presentation by the applicant (and/or authorized representatives) explaining why the request should be granted, then to any abutter or affected citizen who wishes to speak in support of the request, and then to any abutter or affected citizen who has reason to speak against the request or to provide any other input. If there is opposition or any concerns are raised, this first round of testimony is followed by a rebuttal round, giving parties on both sides a chance to respond to statements made by the other side. The ZBA members then deliberate the matter, asking questions if further information is felt needed from either side, after which the members of the ZBA come to a collective decision by making and voting on a specific motion—generally, either to approve (often with stipulations to make it more palatable) or to deny, with occasional instances of deferring the matter to a later date in order to obtain additional information or legal counsel, or on rare instances to accept a request for withdrawal of the application.

Under the checks-and-balances system built up over the years, citizens who feel aggrieved by the decision then have a period of 30 days in which to file a request for rehearing, in which case the ZBA will consider that request at its next-following meeting and decide whether rehearing of the case is warranted. In the event that a rehearing is granted, the matter is then treated as an entirely new case, with everyone having a chance to start over on both sides. The ZBA does not grant rehearings lightly, however — doing so only when there is a demonstrated possibility that the Board has come to an unreasonable or illegal decision or because new evidence is available that demonstrably might have led the Board to a different decision. This year, for example, the ZBA was asked to rehear 11 cases (one of which had to be deferred). Following consideration, the Board 's decision was to rehear only one of these cases (and the result of that rehearing was to deny the original request a second

time)—determining that the original decision had been correct and valid and that no significant new evidence appeared to be forthcoming.

Variances give relief from the literal restrictions of the Hudson Zoning Ordinance, as confirmed by vote of the Town's citizens. There actually are two kinds: a use variance, which allows the property owner to do something that normally is not allowed in the zoning district in which the subject property is located, and an "area" variance, which lets the property owner build with less than the required area, frontage, setback distance, etc. For both types, state statutes and past legal decisions demand that at least three sitting members find that an application satisfies *every one* of the following five requirements:

(1) That the land in question has "special conditions" causing literal enforcement of the applicable Zoning Ordinance section(s) for the property in question to be an unnecessary hardship to the property owner.

(2) That the intended use will not diminish the value of other properties in the neighborhood.

(3) That the granting of the variance will not be contrary to the general public interest.

(4) That substantial justice will be done to the applicant by granting the variance.

(5) That the intended use will not be contrary to the spirit of the Town's Zoning Ordinance

The first of these requirements, pertaining to "hardship in the land," has always been the most difficult for applicants to meet, as it was often read as implying that the applicant should not get a variance unless the property in question could not be used for any of the allowed uses for the applicable district. Effective January of 2001, the New Hampshire Supreme Court made it easier by ruling that "hardship" henceforth will be met by satisfying the following requirements:

(a) Does the restriction interfere with the owner's reasonable use of the land?

(b) Can relief be granted to the property without frustrating the purpose of the ordinance?

(c) Will the granting of the requested variance create a public or private nuisance?

This year the Board held seven hearings for **Use Variance** requests, involving a property owner's request to do something that is not allowed as a use in the Table of Uses for the zoning district in question — approving one with stipulations, denying four, deferring one, and accepting the withdrawal of the other.

The Board held 29 hearings pertaining to **Area Variances** — only two of which actually pertained to undersized lots (both of which were denied). The remaining hearings pertained to infringement into the front setback (required as 50 feet from the four arterial highways and 16 collector roads and as 30 feet from all other, less-used streets) or side setback (required as 15 feet in all districts), insufficient frontage along a Town-approved road, or expansions of nonconforming structures. Of these, the Board deferred five, approved 14, denied seven, declared two moot, and rejected one as inapplicable. In addition, the Board held nine hearings pertaining to signs (all pertaining to the Sam's Club remodeling project) — deferring two, approving three, and denying four.

As previously noted, the Zoning Board also hears requests for **Equitable Waivers**, a recently legislated provision that had been asked for by this Board because of the existence of certain subdivisions in this community in which most of the buildings had been placed too close to the side line. This situation meant that banks would not allow mortgages without the obtainance of a variance, despite the fact that most such homeowners could not meet the literal requirements for a variance. Several strict requirements need to be met in order to get an Equitable Waiver, which was actually designed to help home owners whose homes had been built by predecessors and had been in place for 10 years or longer without complaint. The Board received five such requests in this reporting period, approving four and denying one.

For **Special Exceptions**, none of the previously described five variance requirements applies. Instead, the Hudson Zoning Ordinance itself defines the conditions under which special exceptions can be granted (for example, to allow certain uses in specific districts, to allow a home occupation business as a secondary use on residential property, to allow certain kinds of construction within the wetlands and/or the wetlands setback area, etc.). Until 1994, the Hudson Zoning Ordinance only allowed four different kinds of special exceptions; the revised Zoning Ordinance allows 19 in applicable districts. For these requests, a majority of the sitting members

must agree that the intended use satisfies or will satisfy whatever requirements are defined in the Zoning Ordinance for the intended use.

The Board heard nine requests for **Home Occupation Special Exceptions**— including day-care operations, a part-time gunsmithing business, pet grooming, a manicure/pedicure shop, a home office, and even a business of making ice cream cakes. The Board approved eight of these requests, but denied a request for inappropriate expansion of a previously approved daycare operation.

The Board held nine hearings on **Accessory Living Unit Special Exception** requests for permission to construct semi-private living units for members of extended families; this year the Board received nine such requests — deferring three, approving three, denying two, and accepting the withdrawal of the other. Members of this Board were instrumental in creating this ordinance, which was designed to let members of extended families enjoy both privacy and dignity without creating full duplex-type housing units, which the Board regularly had denied in the past. At the same time, the members of the Board are very aware of possible misuse of this allowance and remain alert to the need to prevent such units from becoming rental apartments after the need to help a family member is over.

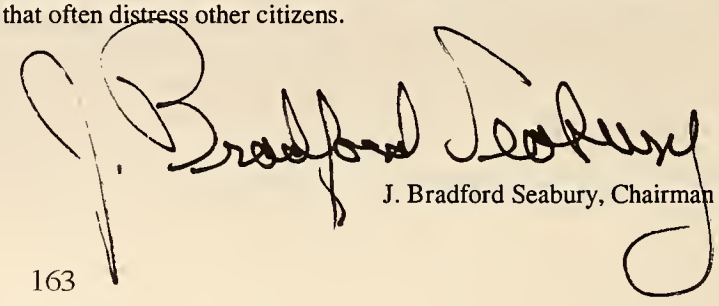
To get a **Wetland Special Exception**, which is allowed only for certain specific purposes (*not* including a house or auxiliary building), an applicant first must get approval from the Hudson Conservation Commission and (if applicable) the Hudson Planning Board, the New Hampshire Department of Environmental Services, and perhaps even the U. S. Army Corps of Engineers, as well as sometimes the EPA. This arrangement means that such requests normally do not even get to the ZBA unless they have already demonstrated sound reasons for being accepted. The Board held 10 hearings on requests for Wetland Special Exceptions this year, deferring two, approving seven, and declaring the other inapplicable.

Appeals of Administrative Decisions come about for either of two reasons — that a property owner disagrees that a variance or special exception is needed, or that an abutter (or often the Planning Board) disagrees that an allowed Building Permit should have been allowed. For these cases, the ZBA decides either to uphold the administrative decision or to reverse that decision. The general premise for such hearings is that a majority of the sitting members must find that they would or would not have come to the same decision that is being appealed. The Board held 14 such hearings, deferring six, upholding the administrator's decision once, overturning it four times, dismissing one application, declaring another inapplicable, and accepting the withdrawal of the other.

Finally, the Board processed three Requests for Expedited Review, submitted by applicants who felt that they could not wait for their cases to proceed through the backlog of applications waiting to be heard. The Board approved two of these and denied the other, feeling the argument raised did not warrant moving that application ahead of others already waiting their turn.

The Zoning Ordinance is and must be a living document, and proposals for changes to it are put forward every year by the Planning Board, the Selectmen, and citizen petitions as new concepts and understandings arise. Similarly, the makeup of the ZBA and the nature of its decisions change through the years as new members become appointed to the Board or as continuing members develop value judgements based on experience and training. But all members of the Board presumably have Hudson's best interests at heart, and we serve you as best as we can, within our understanding of the requirements and our responsibilities. This year's ZBA membership included two civil engineers (one of whom moved to the Planning Board halfway through the year), a mechanical engineer, a successful developer, a lawyer, a semi-retired store manager, a certified landscaping specialist, a BAE project manager (who is also on the Planning Board), a real estate broker (in training), a senior regional sales manager for a national industry, and two technical writers. The citizens of Hudson should take comfort in the fact that citizens of this caliber are willing to undertake the commitment to attend all meetings (most of which last until midnight or later), to do the required research and reviewing, and to stand up to the pressures of making decisions that often distress other citizens.

Respectfully submitted,



J. Bradford Seabury, Chairman

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 1 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
38–14	David & Jennifer Cote	141 Robinson Road	Equitable Waiver to keep existing dwelling within front and side setbacks (50-ft. front setback required, 25.18-ft. proposed; 15-ft. side setback required, 13.83-ft. proposed	334-27	Approved (5–0)	07-11-02
38–14	David & Jennifer Cote	141 Robinson Road	Area Variance to allow existing dwelling to remain within front and side setbacks (50-ft. front setback required, 25.18-ft. proposed; 15-ft. side setback required, 13.83-ft. proposed)	334-27	Declared moot	07-11-02
38–12	Ronald Walsh	145 Robinson Road	Equitable Waiver to keep existing dwelling within front setback (50-ft front setback required, 22.57-ft. proposed)	334-27	Approved (5-1)	07-11-02
38–12	Ronald Walsh	145 Robinson Road	Area Variance to keep existing dwelling within front setback (50-ft front setback required, 22.57-ft. proposed)	334-27	Declared moot	07-11-02
25-1	Sered Central, LLC	230 Central Street.	Wetland Special Exception for temporary encroachment of 50-foot wetland buffer for new underground electrical service	334-35	Approved w/stips (5-0))	07-11-02
47-4	Janette Abraham	37 Riverside Ave	Request for Expedited Review for Accessory Living Unit	334-73.3	Approved (5-0)	07-11-02
50-28 (Rehearing of 05-23-02)	Donna I. Anger	26 Derry Street	Use Variance for relief of Table of Permitted Principal Uses to allow specialty retail shop (Retail use not allowed)	334-21	Denied (5-0)	08-01-02
47-4	Annetta Abraham & Frank McNulty	37 Riverside Ave	Special Exception for Accessory Living Unit to be constructed within existing garage	334-73.3	Approved (5-0)	08-01-02
31–65	Charles William Meech	52 Barretts Hill Road	Area variance to allow expansion of existing nonconforming garage	334-31	Deferred w/stips (5-0)	08-01-02
5–67-37	Cheryl Hatch	20 Blueberry Lane	Home Occupation Special Exception to establish childcare for 6 preschool children and 3 before-and-after school children	334-24	Approved (5-0)	08-01-02
19–14 (Request to Rehear 06-27-02)	James Mills	120 Bush Hill Road	Request to rehear case in which ZBA upheld Zoning Administrator's decision on 06-27-02	334-32	Not to Rehear (5-0)	08-01-02
	Mr. Martin Coronis,	Connie's Restaurant	Request for Expedited Review		Approved (5-0)	08-01-02
19–14 (Deferred from 08-01-02)	James Mills	120 Bush Hill Road	Area Variance to allow construction of single-family residence on lot with 50 feet of frontage proposed where 200 feet of frontage are required	334-27	Deferred to 08-20-02 (5-0)	08-29-02
38–51-3	John & Cynthia Roberts	27 Stonewood Lane	Special Exception for Accessory Living Unit to be constructed within proposed addition	334-73.3	Deferred to 09-26-02 (5-0)	08-29-02
1-1	BAE Systems	65 River Road	Wetland Special Exception to temporarily encroach on 50-foot Wetland buffer to remove debris	334-34	Approved (5-0)	08-29-02
37-25	Hudson Planning Board	297 Derry Road	Appeal of Administrative Decision allowing Building Permit	334-16c(4)	Dismissed (5-0)	08-29-02

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 2 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
			for non-residential building without Site Plan approval		[filed too late]	
51-112	Hills Memorial Library	49 Ferry Street	Appeal of 05-15-02 administrative decision that retail business is not allowed in TR zone	334-22	Accepted with-drawal (5-0)	09-12-02
51-112	Hills Memorial Library	49 Ferry Street	Use Variance to allow retail business on property in TR zone	334-22	Accepted with-drawal (5-0)	09-12-02
40-11	Erika Patz	14 Hopkins Drive	Home Occupation Special Exception to permit establishment of childcare for six children	334-24	Approved w/stips (5-0)	09-12-02
51-58	Robert Hayes & Lori Langton	29 Ferry Street	Special Exception for Accessory Living Unit to be constructed on second floor of existing dwelling	334-73.3	Deferred to 09-26-02 (5-0)	09-12-02
19-14 (Deferred from 08-29-02)	James Mills	120 Bush Hill Road	Area Variance to allow construction of single-family residence on lot with 50 feet of frontage proposed, where 250 feet of frontage are required	334-27	Approved w/stips (5-0)	09-26-02
38-51-3 (Deferred from 09-12-01)	John & Cynthia Roberts	27 Stonewood Lane	Special Exception for Accessory Living Unit to be constructed within proposed addition	334-73.3	Deferred to 10-24-02 (5-0)	09-26-02
62-16	Carol Dolloff	7 Watts Circle	Use Variance to allow commercial use vehicle to be parked in driveway on occasional basis, 24 to 72 hours per occasion	334-15(b)	Denied (5-0)	09-26-02
55-66	Hudson Planning Board	45 Derry Road	Appeal of Administrative Decision to issue Building Permit, based on requirement that Site Plan approval is required by Planning Board prior to Building Permit being issued for any non-residential use for property	334-16 c(4)	Deferred for review of documents (3-2)	09-26-02
47-11	Mark Rapaglia	17 Riverside Ave	Area Variance to allow construction of single family residence in TR zone on proposed 5,000 square foot lot, where 10,000 square feet is required, with proposed side setback of 11 feet, where 15 feet is required, and with proposed frontage of 50 feet, where 90 feet is required	334.27	Denied (5-0)	09-26-02
	Joseph Sarno	88 Wason Road	Request for expedited review for "Accessory Living Unit"	334-73.3	Denied (5-0)	09-26-02
19-12-1	Fidele & Priscilla Bernasconi	118 Bush Hill Road	Appeal of 07-18-02 Administrative Decision stating site plan approval does not apply to activity at 118 Bush Hill Road	334-16.1	Deferred to 10-24-02 (5-0)	10-10-02
3-65 (Deferred from 08-01-02)	Charles William Meech	52 Barretts Hill Road	Area Variancé to allow expansion of existing non-conforming garage	334-31	Denied (3-2)	10-10-02
32-85	Michael & Victoria Lashua	12 Hartson Circle	Area Variance to allow construction of addition within side setback, where 15-foot setback is required and 11-foot setback was proposed	334-27,	Approved (4-1)	10-10-02

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 3 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
25-198	Rodney DeCarteret	12 Windham Road	Home Occupation Special Exception to allow part-time Gunsmithing Business to be run in existing attached garage	334-24	Approved (5-0)	10-10-02
29-46	Lisa Dumont	14 Melba Drive,	Home Occupation Special Exception to permit existing licensed child-care use to increase amount of children from 7 to 12 children plus additional 1 to 5 school-age children	334-24	Denied (5-0)	10-10-02
51-58 (Deferred from 09-12-02)	Robert Hayes & Lori Langton	29 Ferry Street	Special Exception for Accessory Living Unit to be constructed on second floor of existing dwelling	334-73.3	Accepted Withdrawal	09-12-02
38-51-3 (Deferred from 09-26-02)	John & Cynthia Roberts	27 Stonewood Lane	Special Exception for Accessory Living Unit to be constructed within proposed addition	334-73.3	Approved (3-2)	10-24-02
58-42	Dwight Marzolf	154 Ferry Street	Area Variance to allow expansion of existing nonconforming garage	334-31	Denied (5-0)	10-24-02
38-126	Linda & Cyrus George	144 Robinson Road	Equitable Waiver to keep existing dwelling in front setbacks (30 foot setback required, 28 foot setback existing)	334-31	Approved (5-0)	10-24-02
19-12-1 (deferred from 10-12-02)	Fidele Bernasconi	118 Bush Hill Road	Appeal of 07-18-02 Administrative Decision stating site plan approval does not apply to activity at 118 Bush Hill Road	334-16.1	Overturned (3-2)	10-24-02
19-12-1	Hudson Planning Board	118 Bush Hill Road	Appeal of 07-18-02 Administrative Decision stating site plan approval does not apply to activity at 118 Bush Hill Road	334-16.1	Overturned (3-2)	10-24-02
3-65 (Request to Rehear 10-10-02)	Charles William Meech	52 Barretts Hill Road	Request to rehear denied request for Area Variance to allow expansion of existing non-conforming garage	334-31	Not to Rehear (5-0)	10-24-02
51–66 (deferred from 09/26/02)	Hudson Planning Board	45 Derry Road	Appeal of Administrative Decision to issue Building Permit for 45 Derry Road, contending that Site Plan approval is required by Planning Board prior to Building Permit being issued for any non-residential use	334-16 c(4)	Reassigned to 11-21-02	11-14-02
53-1	Loren R. Hardy	55 Melendy Road	Area Variance to allow construction of single-family residence for property with minimum buildable lot area of 20,320 square feet being proposed, where 30,000 square feet of area, excluding wetlands, are required	334-27.1(b)	Denied (5-0)	11-14-02
23-44	Shannon Duggan & Michael Needham	4 Derry Lane	Area Variance to allow construction of addition on lot, with 23.5 foot front setback proposed, where 30 foot front setback is required, and 11.9 feet side setback proposed, where 15 feet are required	334-27	Deferred to 11-21-02 (3-2), as no one present.	11-14-02
25-201	Mark Boisvert	22 Windham Road	Wetland Special Exception to encroach into 50-foot wetland setback	334-34	Approved (5-0)	11-14-02
39-69-37	James Martin	52 Kienia Road	Area Variance to allow construction of breezeway and garage	334-27	Approved (4-1)	11-14-02

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 4 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
			with 6.24 foot sideyard setback being proposed, where 15 foot sideyard setback is required			
19-14 (Request to Rehear 09-26-02 decision)	James Mills	120 Bush Hill Road	Request to rehear stipulations of 09-26-02 approved Area Variance to allow construction of single-family residence on lot with 50 feet of frontage proposed, where 250 feet of frontage are required	334-27	Not to Rehear (5-0)	11-14-02
55-66 (Deferred from 09/26/02)	Hudson Planning Board	45 Derry Road	Appeal of Administrative Decision to issue Building Permit for 45 Derry Road, contending that Site Plan approval is required by Planning Board prior to Building Permit being issued for any non-residential use	334-16 c (4)	Overturned ZA Decision (5-0)	11-21-02
25-38	Ron & Hayley Silva	6 Daniel Webster Drive	Use Variance to allow existing Accessory Living Unit to be used as rental property	334-21	Deferred to 12-12-02 (5-0)	11-21-02
15-9	Joseph Sarno	88 Wason Road	Special Exception for Accessory Living Unit to be occupied in existing Accessory Living Unit	334-73-3	Denied (5-0)	11-21-02
5-20-18	Kenneth Coughlin,	7 Elder Street	Area Variance to allow construction of garage with 8.7 feet of side setback, where 15 feet of side setback are required	334-27	Approved (4-1)	11-21-02
27-6-12	Cindy Rieger	6 Kestrel Lane	Home Occupation Special Exception to permit establishment of manicure and pedicure service	334-24	Approved (5-0)	11-21-02
23-44 (Deferred from 11/14/02)	Shannon Duggan & Michael Needham	4 Derry Lane	Area Variance to allow construction of addition on lot, with 23.5 foot front setback proposed where 30 foot front setback is required, and 11.9 feet of side setback proposed where 15 feet are required	334.27	Approved (4-1)	12-12-02
25-38 (Deferred from 11/21/02)	Ron & Hayley Silva	6 Daniel Webster Drive	Use Variance to allow existing apartment built over free-standing garage to be used as rental property	334-21	Denied (3-2)	12-12-02
31-104	Leonard Vigeant	69 Windham Road	Area Variance to allow construction of multi-family structure containing more than two dwelling units with 30-foot front setback where 50-foot front setback is required	334-27	Deferred to 01-23-03 because engineer not present (5-0)	12-12-02
31-104	Leonard Vigeant	69 Windham Road	Wetland Special Exception to allow temporary construction easement for disturbance of over 10 feet of wetland Conservation District	334-33	Deferred to 01-23-03 because engineer not present (5-0)	12-12-02
6-44	Donna Moran	114 Dracut Road	Home Occupation Special Exception to allow pet-grooming service to operate in existing free-standing garage	334-24	Approved with six stips (5-0)	12-12-02

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 5 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
3-6	Rick Lamarre & Son, Inc.	143 Dracut Road	Use Variance to allow general office use, and customer and employee parking, together with temporary parking of vehicles/equipment incidental to normal business operation	334-21 & 334-22	Approved with six stips (4-1)	12-12-02
42-7-19 & 20	Mario Plante	1 Candy Lane	Wetland Special Exception to dredge 2,713 square feet of wetland	334-34	Approved (5-0)	01-09-03
39-69-50	Sarah Shattuck	1 Marie Lane	Home Occupation Special Exception to allow making and storing of ice cream cakes	334-24	Approved (5-0)	01-09-03
5-20-1	Stephen & Sandra Fazio	4 Cherry Street	Area Variance to allow construction of addition to nonconforming structure with 28-foot front setback proposed, where 30 foot front setback is required	334-31	Approved (4-1)	01-09-03
23-25	Gerard Bowes	28 Derry Lane,	Wetland Special Exception to impact wetland by 600 square feet for driveway crossing and culvert	334-34	Approved (4-1)	01-09-03
54-31	Scott Lambert	5 Merrimack Street	Area Variance to allow construction of second-story addition to be added to existing nonconforming dwelling	334-31A	Approved (4-1)	01-23-03
31-104 (Deferred from 12/12/02)	Leonard Vigeant	69 Windham Road	Area Variance to allow construction of multi-family structure containing more than two dwelling units with 30-foot front yard setback where 50-foot front yard setback is required	334-27	Deferred (4-1) at request of applicant	01-23-03
31-104 (Deferred from 12/12/02)	Leonard Vigeant	69 Windham Road	Wetland Special Exception to allow temporary construction easement for disturbance of over 10 feet of Wetland Conservation District to construct multi-family structure	334-27	Deferred (4-1) at request of applicant	01-23-03
19-4-3	Thomas & Laurie Vayo	172 Bush Hill Road	Home Occupation Special Exception to allow auto repair and parts business to be established at existing dwelling	334-24	Approved (3-2)	01-23-03
25-38 (Rehearing Request)	Ron & Hayley Silva	6 Daniel Webster Drive	Request to rehear 12-12-02 denied Use Variance to allow existing apartment constructed over stand-alone garage to be used as rental property	334-21	Not To Rehear (5-0)	01-23-03
8-77-2	Dennis Testagrossa	14 Brookfield Drive	Appeal of 12-12-02 Administrative Decision stating lot is not buildable and previous variance granted in 1982 has expired	334-27 & 34-82(A)	Deferred to 03-27-03 (5-0)	02-13-03
31-104 (Deferred from 1/23/03)	Leonard Vigeant	69 Windham Road	Area Variance to allow construction of one multi-family structure (5 units proposed) with 30-foot front yard setback where 50-foot front yard setback is required	334-27	Denied (5-0)	02-13-03
31-104 (Deferred from 1/23/03)	Leonard Vigeant	69 Windham Road	Wetland Special Exception to allow temporary construction easement for disturbance of over 10 feet of Wetland Conservation District to construct multi-family structure	334-27	Declared In-applicable (5-0)	02-13-03

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 6 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
23-2	Bernard & Elaine Brody	148 Webster Street	Area Variance to allow existing foundation to remain within side-yard setbacks; 15-foot side-yard setback required 14.7-foot side-yard setback proposed	334-27	Approved (5-0)	02-13-03
21-6-23	Peter & Christine Levesque	20 Bear Path Lane	Home Occupation Special Exception to permit establishment of sprinkler irrigation business operating out of home	334-24	Approved (5-0)	02-27-03
56-89	Robert Kurowski	92 Ferry Street	Area Variance to allow existing swimming pool to remain within 15-foot side-yard setback	334-27	Denied (5-0)	02-27-03
25-38	Ron & Hayley Silva	6 Daniel Webster Drive	Special Exception for Accessory Living Unit to be occupied by immediate family members in existing two-story detached accessory structure	334-73.3	Denied (5-0)	02-27-03
25-38	Ron & Hayley Silva	6 Daniel Webster Drive	Use Variance to allow existing two-story detached accessory structure to be utilized as Accessory Living Unit	334-73.1 – 334-73.8	Denied (3-2)	02-27-03
25-38	Ron & Hayley Silva	6 Daniel Webster Drive	Equitable Waiver to allow existing two story detached structure to remain, where Hudson Zoning Ordinance requires that Accessory Living Unit to be attached to dwelling	334-73.1	Denied (3-2)	02-27-03
8-77-2 (Deferred from 2/13/03)	Dennis Testagrossa	14 Brookfield Road	Appeal of 12-12-02 Administrative Decision stating variance granted in 1982 has expired and that lot is not buildable	334-27	Upheld (5-0)	03-27-03
8-77-2	Dennis Testagrossa	14 Brookfield Road	Area Variance to allow construction of single-family residence with 25 feet of frontage proposed, where 120 feet of frontage required	334-27	Approved (4-1)	03-27-03
56-89	Robert Kurowski	92 Ferry Street	Special Exception for Accessory Living Unit to be constructed within existing attached garage	334-73-3	Approved (5-0)	03-27-03
12-35	Leo Fauvel, Trustee of Rose Realty Trust	16 James Way	Appeal of 12-12-03 Administrative Decision stating that subdivision plan for Acorn Acres expired on 02-13-03	334-81	Declared In-applicable (5-0)	03-27-03
31-104 (Deferred from 1/23/03)	Leonard Vigeant	69 Windham Road	Request to rehear 02-13-03 denied Area Variance to allow construction of one multi-family structure with 30-foot front yard setback where 50-foot front yard setback is required	334-27	Not To Rehear (5-0)	03-27-03
31-104 (Deferred from 1/23/03)	Leonard Vigeant	69 Windham Road	Request to rehear 02-13-03 "denied" Wetland Special Exception to allow temporary construction easement for disturbance of over 10 feet of Wetland Conservation District	334-27	Not To Rehear (5-0)	03-27-03
5-91-8	Richard Sutherland	19 Nathaniel Drive	Area Variance to allow extension to existing attached garage within side setback (15 feet required, 10 feet proposed) to allow construction of intervening breezeway	334-27	Denied (3-2)	04-10-03

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 7 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
8-63	James R. Kaufman	2 Stuart Street	Appeal of 02-26-03 Administrator Decision stating that site plan approval is needed for replacement of garage destroyed by fire	334-16C (4)	Deferred to 05-22-03 (5-0) for information	04-10-03
14-161-3	Town of Hudson Sewer Utility	35A Glen Drive	Area Variance to allow construction of unoccupied public utility structure within front yard setback, 2 feet proposed, where 30 feet are required	334-16-B	Approved (5-0)	04-10-03
14-161-3	Town of Hudson Sewer Utility	35A Glen Drive	Wetland Special Exception to construct public utility building within Wetland Conservation District	334-16-B	Approved (5-0)	04-10-03
25-38 (Request to Rehear 03-27-03)	Ron & Hayley Silva	6 Daniel Webster Drive	Request to rehear 03-27-03 denied Accessory Living Unit to be occupied by immediate family members in existing two-story detached accessory structure	334-73.3	Not To Rehear (5-0)	04-10-03
25-38 (Request to Rehear 03-27-03)	Ron & Hayley Silva	6 Daniel Webster Drive	Request to rehear 03-276-03 denied Use Variance to allow existing two-story detached accessory structure, to be utilized as Accessory Living Unit	334-73.1 through 334-73.8	Not To Rehear (5-0)	04-10-03
25-38 (Request to Rehear 03-27-03)	Ron & Hayley Silva	6 Daniel Webster Drive	Request to rehear denied Equitable Waiver to allow existing two story detached structure to remain, where Ordinance requires that Accessory Living Unit to be attached to dwelling	334-73.1	Not To Rehear (5-0)	04-10-03
8-63 (Deferred from 4/10/03)	James R. Kaufman	2 Stuart Street	Appeal of Administrative Decision issued by Community Development Director on February 26, 2003, which states that site plan approval is needed	334-16C (4)	Overturned (4-1)	05-22-03
20-19	Justine Mary Holdings, Inc.	214 Central Street	Appeal of Administrative Decision issued by Community Development Director on June 12, 2002, and September 4, 2002, which states that site plan approval is needed	334-16.1	Deferred to 10-23-03 (5-0) (for lawsuit)	05-22-03
5-67-23	Theodore Kozick	3 Sandhill Road	Area Variance to allow 115 feet of frontage, where 150 feet is required. 130 feet of lot frontage pre-existed lot line relocation plan	334-27	Approved (5-0)	05-22-03
21-25-2	Rodney Mills	33 Bush Hill Road	Wetland Special Exception to encroach within 50-foot Wetland Conservation District to construct single-family residence	334-33	Approved (4-1)	05-22-03
21-25-2	Rodney Mills	33 Bush Hill Road	Area Variance to allow driveway to be constructed within 50-foot wetland buffer	334-35	Declared In-applicable (5-0)	05-22-03
5-91-8 (Request to Rehear 04-10-03)	Richard Sutherland	19 Nathaniel Drive	Request to rehear 04-10-03 denied Area Variance to allow extension to existing attached garage within side setback (15 feet required, 10 feet proposed) for intervening breezeway	334-27	Deferred to 06-26-03 (4-1)	05-22-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 6-square-foot EXIT directional sign where 3 square feet was allowed	334-68	Approved (5-0)	05-22-03

Appeals Heard by Hudson Zoning Board of Adjustment During 2002-2003 Fiscal Year (Sheet 8 of 8)

Tax Map & Lot No.	Applicant(s) of Record	Location of Property (Street Address)	Nature of Request Presented in Application to ZBA	Town Code	Decision Made by ZBA	Meeting Date
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow additional 197-square-foot front elevation diamond vestibule sign, where only one wall sign was permitted (second sign on front wall)	334-63	Denied (5-0)	05-22-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 62-square-foot front elevation service sign, where only one wall sign was permitted	334-63	Denied (5-0)	05-22-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 14-square-foot ENTRANCE direction sign where only 3 square feet were allowed	334-68	Approved (5-0)	05-22-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 35-foot pylon sign where 30 feet were allowed (Front, on Route 3-A)	334-60 (f)	Deferred to 06-26-03 (4-1)	05-22-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 145-square-foot pylon sign where 100 square feet was allowed (Front, on Route 3-A)	334-64 (b)	Deferred to 06-26-03 (4-1)	05-22-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 197 square foot right-side elevation diamond sign where only 3 square feet were allowed	334-68	Approved (5-0)	05-22-03
45-66	Michael Bernard	44 Winnhaven Drive	Area Variance to allow construction of two story garage to be added to existing nonconforming dwelling	334-31	Approved (5-0)	06-26-03
5-67-46	Hugh M. McKenna Jr.	7 Leonard Avenue	Equitable Waiver to allow existing deck to encroach within side-yard setbacks: 15 feet required, 11.5 feet existing	334-27	Approved (5-0)	06-26-03
5-91-8 (Deferred from 05-22-03)	Richard Sutherland	19 Nathaniel Drive	Request to rehear 04-10-03 denied Area Variance to allow extension of existing garage within side setback (15 feet required, 10 feet proposed) for intervening breezeway	334-27	To Rehear (5-0)	06-26-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 35-foot pylon sign where 30 feet were allowed (Front, on Route 3-A)	334-60 (f)	Denied (5-0)	06-26-03
7-42	APD Engineering, PLLC (for Sam's Club)	7 Wal-Mart Boulevard	Area Variance to allow 145-square-foot pylon sign where 100 square feet was allowed (Front, on Route 3-A)	334-64 (b)	Denied (5-0)	06-26-03
9-7-9	Joan & John Raitt	11 Somerset Drive	Area Variance to allow construction of farmers porch/entry addition in front-yard setback: 30 ft required, 22 ft proposed	334-27	Approved (4-1)	06-26-03
47-9	Lorinda Ceders	25 Riverside Avenue	Area Variance to allow construction of addition in existing nonconforming dwelling	334-31	Approved (5-0)	06-26-03

JULY 1, 2002 - JUNE 30, 2003

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
ABBOTT,SABRINA	$30,462.49	$6,427.42	$1,430.02	$38,319.93
ADAMS,KENNETH	$38,124.12	$9,555.20	$5,839.34	$53,518.66
ALLAIN,JAMIE L	$29,458.32	$1,601.98	$60.80	$31,121.10
ALLEN,ANGELA	$29,759.28	$1,649.28	$5,117.06	$36,525.62
ALLEN,RACHELLE	$39,402.65	$3,248.01	$4,745.45	$47,396.11
ANGER,JOSEPH	$40,890.53	$7,361.83	$.00	$48,252.36
ANTOSCA,KERRI ANN	$2,956.50	$.00	$.00	$2,956.50
ARSENEAULT,JACQUELINE	$306.25	$.00	$.00	$306.25
ARSENEAULT,WILLIAM	$500.00	$.00	$.00	$500.00
AVERY JR,WILLIAM	$54,969.60	$5,260.05	$1,395.92	$61,625.57
BAILEY,RACHEL	$2,251.89	$.00	$.00	$2,251.89
BALUKONIS,PAUL	$37,909.74	$161.60	$1,167.50	$39,238.84
BANCROFT,JAMES	$678.09	$.00	$.00	$678.09
BARRY,PATRICIA	$9,580.00	$.00	$.00	$9,580.00
BASTIEN,ALFRED	$35,017.00	$5,394.36	$1,382.94	$41,794.30
BATTEY,LORAINE	$91.00	$.00	$.00	$91.00
BAVARO,JAMES	$30,376.46	$10,523.67	$100.00	$41,000.13
BEAUDETTE,JOHN	$2,365.33	$.00	$.00	$2,365.33
BEAVERSTOCK,ELIZABETH	$252.00	$.00	$.00	$252.00
BEBRIS,ROSEMARY	$13,489.00	$.00	$503.00	$13,992.00
BEIKE,JENNIFER	$2,474.19	$.00	$.00	$2,474.19
BEIKE,JOHN	$18,575.47	$.00	$180.00	$18,755.47
BEIKE,VICTORIA	$236.25	$.00	$.00	$236.25
BENTON,STEPHEN	$39,604.97	$29,804.02	$600.00	$70,008.99
BERGERON,JACLYN	$1,057.39	$.00	$.00	$1,057.39
BERNASCONI,FIDELE	$196.00	$.00	$.00	$196.00
BERNASCONI,PRISCILLA	$210.00	$.00	$.00	$210.00
BERUBE,TODD	$28,378.96	$4,277.99	$3,794.98	$36,451.93
BIANCHI JR,DAVID	$54,024.35	$4,627.38	$1,482.86	$60,134.59
BISBING,PAMELA	$20,157.39	$.00	$.00	$20,157.39
BLINN,KEVIN	$2,086.62	$395.96	$7,630.00	$10,112.58
BLUNDON,MEGHAN	$5,499.00	$.00	$.00	$5,499.00
BOISVERT,PRISCILLA	$41,937.04	$3,054.41	$2,320.50	$47,311.95
BOUCHER,LUCILLE	$103.25	$.00	$.00	$103.25
BOURBEAU,TAMMY	$4,430.25	$.00	$.00	$4,430.25
BOWDEN,JANET	$204.75	$.00	$.00	$204.75
BREAULT,DONALD	$58,410.01	$4,548.04	$6,519.59	$69,477.64
BREWER,JOHN	$57,803.15	$7,069.97	$.00	$64,873.12
BRIDEAU,DAVID	$36,159.92	$9,553.23	$5,217.06	$50,930.21
BRIGGS,DONNA	$50,111.42	$3,007.21	$2,956.40	$56,075.03
BROUGH,FRED	$.00	$.00	$1,823.25	$1,823.25
BROWN,CECILE	$320.63	$.00	$.00	$320.63
BURNELL,KAREN	$7,500.00	$.00	$.00	$7,500.00
BURNS,KEVIN	$68,569.56	$.00	$3,289.00	$71,858.56
BURT,REGINALD	$13,299.06	$176.00	$3,446.33	$16,921.39
BYRNE,ERIN	$2,113.38	$.00	$.00	$2,113.38
CARDINAL,KATHERINE	$4,569.38	$.00	$.00	$4,569.38
CAREY,DOROTHY	$37,477.21	$148.87	$4,148.56	$41,774.64
CARLE,ANN	$13,314.48	$.00	$.00	$13,314.48

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
CARNEY,TRACY	$36,816.49	$.00	$.00	$36,816.49
CARPENTIER,KATHRYN	$42,968.93	$.00	$5,839.34	$48,808.27
CARPENTINO,FRANCIS	$72,727.73	$.00	$740.48	$73,468.21
CARRIER,GERALD	$39,590.74	$16,316.17	$300.00	$56,206.91
CARTER,NEAL	$20,438.95	$3,249.45	$15,708.61	$39,397.01
CASHELL,JOHN	$28,067.20	$.00	$2,172.24	$30,239.44
CAVALLARO,CHRISTOPHER	$35,061.42	$601.61	$2,598.74	$38,261.77
CAYOT,DAVID	$35,057.22	$609.19	$2,903.30	$38,569.71
CESANA,JOHN	$35,175.33	$10,452.87	$5,850.32	$51,478.52
CHABOT,TIMOTHY	$.00	$.00	$1,212.76	$1,212.76
CHALK,CHARLES	$56,093.00	$.00	$.00	$56,093.00
CHAPUT,EVERETT	$42,509.08	$24,050.91	$263.02	$66,823.01
CHARBONNEAU,RHONA	$2,222.26	$.00	$.00	$2,222.26
CHESNULEVICH,HARRY	$210.00	$.00	$.00	$210.00
CHESNULEVICH,PETER	$3,158.48	$.00	$.00	$3,158.48
CHEYNE,HELEN	$27,412.98	$68.09	$108.42	$27,589.49
CHISHOLM,JEANNIE	$.00	$.00	$538.13	$538.13
CIALEK,JOHN	$3,788.40	$142.07	$64.00	$3,994.47
CLARKE,DANIEL	$30,442.41	$3,913.18	$.00	$34,355.59
CLOUTIER,DIANE	$1,008.00	$.00	$.00	$1,008.00
CLOUTIER,JOYCE	$667.50	$.00	$.00	$667.50
COBURN,LINDA	$357.00	$.00	$.00	$357.00
COFFILL,ROBERT	$.00	$.00	$2,845.52	$2,845.52
COLE,WILLIAM	$3,200.04	$.00	$.00	$3,200.04
COLLINGE,DANIEL	$21,190.60	$3,116.70	$.00	$24,307.30
CONATY,ALBERT	$315.00	$.00	$.00	$315.00
CONLON,MARTIN	$28,710.78	$4,682.09	$.00	$33,392.87
CONNOR,JAMES	$41,941.94	$4,822.52	$8,361.40	$55,125.86
COOMBES,LOLITA	$11,453.05	$.00	$.00	$11,453.05
CORCORAN,LINDA	$27,926.78	$.00	$.00	$27,926.78
CORMIER,AMY	$30,332.72	$452.40	$4,551.04	$35,336.16
CORMIER,DAVID	$32,524.96	$16,626.89	$.00	$49,151.85
COULOMBE JR,CLAUDE	$46,024.86	$10,303.30	$.00	$56,328.16
CUMMINGS,ALLISON	$38,352.25	$2,245.48	$4,664.77	$45,262.50
CURTIN,CHRISTINE	$27,800.09	$61.52	$5,839.34	$33,700.95
DAIGLE,BRUCE	$31,739.58	$6,229.47	$5,628.80	$43,597.85
DALESSIO,ELLEN	$4,288.50	$.00	$.00	$4,288.50
DANIELI,EDYTHE	$21,085.20	$.00	$4,551.04	$25,636.24
DASARO,SUZANNE	$1,242.00	$.00	$.00	$1,242.00
DAUGHEN,RICHARD	$28,031.10	$5,688.02	$.00	$33,719.12
DAVIDSON JR,WILLIAM	$3,431.72	$190.35	$.00	$3,622.07
DAVIS,MICHAEL	$39,363.90	$4,194.16	$14,623.78	$58,181.84
DECKER,MARGARET	$2,844.00	$.00	$.00	$2,844.00
DELANCEY,MICHAEL	$12,647.17	$4,042.11	$924.66	$17,613.94
DEMANCHE,TORREY	$34,296.78	$493.38	$.00	$34,790.16
DENG,PHARITH	$38,357.89	$1,718.02	$6,859.37	$46,935.28
DEPLOEY,BRIAN	$33,864.48	$1,492.07	$.00	$35,356.55
DESMARAIS,ROBERT	$1,921.27	$.00	$.00	$1,921.27
DINAPOLI,KEVIN	$49,704.00	$6,773.32	$9,731.65	$66,208.97
DIONNE,ERIC	$31,556.98	$4,804.47	$.00	$36,361.45

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
DIONNE,TAD	$42,290.98	$5,348.33	$13,318.39	$60,957.70
DOBENS,DAVID	$35,619.69	$999.49	$7,333.44	$43,952.62
DOBENS,JAMES	$600.00	$.00	$.00	$600.00
DOLAN,DANIEL	$50,377.49	$3,231.92	$2,531.99	$56,141.40
DOLAN,JOHN	$46,880.15	$.00	$3,100.30	$49,980.45
DONOVAN,LISA	$2,871.75	$.00	$.00	$2,871.75
DORAN,SUSAN	$2,544.00	$14.31	$.00	$2,558.31
DOWGOS,JOHN	$30,435.58	$3,825.22	$4,551.04	$38,811.84
DOWNEY,JASON	$39,177.23	$2,930.48	$11,949.27	$54,056.98
DUBE,ALLAN	$33,087.29	$13,007.43	$1,910.40	$48,005.12
DUBE,GILLES	$30,440.48	$4,844.79	$64.00	$35,349.27
DUBE,STEVEN	$44,154.82	$1,278.03	$.00	$45,432.85
DUBUQUE,DOUGLAS	$49,446.82	$730.38	$968.71	$51,145.91
DYAC,CHARLES	$53,047.19	$4,945.46	$1,279.79	$59,272.44
ELLIS,MEGAN	$1,111.50	$.00	$.00	$1,111.50
EMMONS,WILLIAM	$48,674.72	$5,586.61	$11,350.31	$65,611.64
ESTAVILLO,PAUL	$.00	$.00	$438.38	$438.38
EVANS,THERESA	$2,769.38	$.00	$.00	$2,769.38
FARLAND,KATRINA	$1,956.89	$.00	$.00	$1,956.89
FAULKNER,JEREMY	$8,659.20	$681.59	$192.00	$9,532.79
FERENTINO,JEFFREY	$37,603.34	$8,273.06	$.00	$45,876.40
FIORENZA,SUSAN	$26,930.43	$163.10	$1,544.89	$28,638.42
FORRENCE,JESS	$61,414.02	$711.38	$260.00	$62,385.40
FRITZ,JASON	$33,058.44	$5,759.28	$600.00	$39,417.72
GAGNON,ROBERT	$33,324.08	$552.78	$.00	$33,876.86
GANNON,STEPHEN	$55,836.76	$25,531.32	$158.13	$81,526.21
GENDRON,RICHARD	$74,689.93	$.00	$.00	$74,689.93
GIFFIN,CAROL	$22,628.01	$.00	$185.90	$22,813.91
GILBERT,CHARLES	$49,441.66	$341.15	$4,148.56	$53,931.37
GIRGINIS,FRANK	$2,865.64	$.00	$.00	$2,865.64
GOLLIVER,ABIGAIL	$27,685.36	$.00	$1,184.04	$28,869.40
GOSSELIN,MICHAEL	$48,284.21	$4,717.89	$4,769.11	$57,771.21
GRAHAM,DEBRA	$33,114.81	$500.73	$5,117.06	$38,732.60
GROVES,LINDSAY	$349.27	$.00	$.00	$349.27
GUILL,JEANNETTE	$435.75	$.00	$.00	$435.75
HAERINCK,DENNIS	$.00	$.00	$1,040.88	$1,040.88
HAGGERTY,ROBERT	$.00	$.00	$995.50	$995.50
HANNAFIN,TIMOTHY	$2,343.00	$.00	$.00	$2,343.00
HANSEN,TODD	$47,844.76	$9,768.93	$100.00	$57,713.69
HAWKINS,CATHERINE	$59,829.99	$.00	$5,839.34	$65,669.33
HEWEY,BRIAN	$10,559.05	$.00	$.00	$10,559.05
HOEBEKE,JOSEPH	$32,579.65	$427.19	$4,755.11	$37,761.95
HOGAN,DENNIS	$28,076.44	$4,374.97	$5,117.06	$37,568.47
HOLT,ELIZABETH	$30,058.08	$1,661.58	$1,025.99	$32,745.65
HOLTON,CYNTHIA	$500.00	$.00	$.00	$500.00
HOLTON,KENNETH	$500.00	$.00	$.00	$500.00
HOUSEMAN,ROSE	$131.25	$.00	$.00	$131.25
HUDON,JULIA	$101.50	$.00	$.00	$101.50
HUSSEY JR,KEVIN	$30,473.81	$4,964.00	$5,839.60	$41,277.41
JARDIM,SARAH	$937.76	$.00	$.00	$937.76

JULY 1, 2002 - JUNE 30, 2003

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
JASPER,SHAWN	$3,200.04	$.00	$960.00	$4,160.04
JEGLINSKI,SALLY	$19,206.62	$.00	$.00	$19,206.62
JOBIN,KENNETH	$13,824.28	$4,503.84	$244.00	$18,572.12
JOBIN,WILLIAM	$.00	$.00	$4,433.64	$4,433.64
KARUGA,JOY	$1,823.26	$.00	$.00	$1,823.26
KATSOHIS,GREGORY	$47,514.83	$2,055.44	$3,364.47	$52,934.74
KEANE,ERIN	$658.00	$.00	$.00	$658.00
KEARNS,TIMOTHY	$50,582.70	$26,901.78	$300.00	$77,784.48
KELLER,MATTHEW	$39,452.63	$5,328.63	$14,114.20	$58,895.46
KENNEDY,JULIETTE	$27,580.82	$29.59	$.00	$27,610.41
KNIGHT,MEGHAN	$5,104.23	$.00	$.00	$5,104.23
KNOX,KAREN	$145.25	$.00	$.00	$145.25
KOKKOLA,CHRISTOPHER	$787.50	$.00	$.00	$787.50
KONOPKA,ALICE	$3,867.38	$.00	$.00	$3,867.38
KRAUS,ELLEN	$.00	$.00	$1,414.89	$1,414.89
LAINE,PATRICIA	$.00	$.00	$1,016.83	$1,016.83
LAMBERT,ERIC	$32,544.59	$8,120.17	$4,248.56	$44,913.32
LAMPER,TIMOTHY	$43,979.88	$16,878.86	$3,296.00	$64,154.74
LANDRY,BRIAN	$5,107.36	$195.12	$.00	$5,302.48
LANKFORD,PAULINE	$4,149.38	$.00	$.00	$4,149.38
LAPPIN,JAMES	$28,457.71	$5,799.98	$1,302.07	$35,559.76
LAQUERRE,KAITLIN	$935.01	$.00	$.00	$935.01
LAVOICE,DAMIAN	$10,378.50	$360.00	$.00	$10,738.50
LAVOIE,JASON	$55,565.38	$5,388.09	$770.00	$61,723.47
LAVOIE,PAMELA	$31,265.96	$337.06	$.00	$31,603.02
LESSARD,BRIAN	$29,169.09	$7,839.89	$1,144.22	$38,153.20
LESSARD,CHRISTOPHER	$3,362.00	$.00	$.00	$3,362.00
LEYDEN,HEATHER	$1,974.31	$.00	$.00	$1,974.31
LOCKE,BARBARA	$30,045.63	$422.96	$.00	$30,468.59
LONGO,ROBERT	$1,560.00	$30.94	$.00	$1,590.94
LUCONTONI,JASON	$50,470.08	$5,009.45	$2,201.22	$57,680.75
LYON,LISA	$4,056.25	$.00	$.00	$4,056.25
MACDONALD,GLADYS	$5,418.20	$475.38	$.00	$5,893.58
MACDONALD,SCOTT	$42,568.35	$3,745.23	$6,752.01	$53,065.59
MAGNUSON,GINA	$995.52	$.00	$.00	$995.52
MALIZIA,STEPHEN	$69,882.54	$.00	$.00	$69,882.54
MALLEN,MICHAEL	$28,592.02	$1,448.79	$4,167.30	$34,208.11
MALLEY,KIMBERLY	$2,616.26	$.00	$.00	$2,616.26
MAMONE,SEAN	$32,385.66	$5,267.52	$.00	$37,653.18
MANNINO JR,LEONARD	$31,022.99	$481.86	$.00	$31,504.85
MARQUIS,KELLY	$4,977.68	$835.87	$.00	$5,813.55
MASSEY,KENNETH	$2,176.21	$.00	$.00	$2,176.21
MASTROPIERI,VINCENT	$28,451.78	$6,079.64	$880.36	$35,411.78
MAURICE,DAVID	$9,441.65	$502.31	$215.32	$10,159.28
MCCRADY,DONALD	$60,381.52	$4,070.92	$20,147.00	$84,599.44
MCGRAW,ESTHER	$407.75	$.00	$.00	$407.75
MCGREGOR IV,JOHN	$49,704.00	$3,550.01	$483.02	$53,737.03
MCKENNA,KATHLEEN	$9,931.50	$.00	$1,154.26	$11,085.76
MCMILLAN,JANA	$30,415.36	$1,900.09	$4,575.00	$36,890.45
MCQUARRIE,JEFFREY	$29,046.23	$4,223.01	$.00	$33,269.24

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
MCWILLIAMS,MICHAEL	$1,015.50	$.00	$.00	$1,015.50
MEIER,NANCY	$30,045.64	$130.15	$.00	$30,175.79
MELANSON,DONNA	$26,342.28	$19.34	$5,117.06	$31,478.68
MELANSON,RICHARD	$22,208.26	$5,993.59	$264.00	$28,465.85
MELLO JR,RAYMOND	$63,226.70	$362.39	$1,080.00	$64,669.09
MICHAUD,JAMES	$59,822.90	$.00	$5,519.28	$65,342.18
MISEK,SUSAN	$309.75	$.00	$.00	$309.75
MORIN,DAVID	$47,677.88	$26,016.40	$300.00	$73,994.28
MORIN,DUANE	$35,503.13	$10,602.90	$708.00	$46,814.03
MORIN,MICHAEL	$1,212.77	$.00	$.00	$1,212.77
MURPHY,ERIN	$424.32	$.00	$.00	$424.32
MURPHY,HEATHER	$4,800.00	$.00	$.00	$4,800.00
MURRAY,SHAWN	$65,547.65	$.00	$.00	$65,547.65
NADEAU,KELLY	$591.50	$.00	$.00	$591.50
NAULT,RACHEL	$.00	$.00	$684.01	$684.01
NEALON,KATHLEEN	$35,239.77	$.00	$.00	$35,239.77
NICHOLS,CECILE	$44,540.26	$.00	$1,967.94	$46,508.20
NIVEN,MICHAEL	$49,746.93	$4,327.18	$6,688.52	$60,762.63
NUTE,LISA	$50,904.75	$2,467.46	$5,839.34	$59,211.55
NUTILE JR,ROBERT	$4,533.38	$.00	$.00	$4,533.38
O'DONAGHUE,SHAWN	$2,390.89	$.00	$.00	$2,390.89
OLEKSAK,WILLIAM	$42,631.68	$2,182.07	$5,117.06	$49,930.81
PALMER,GEORGIA	$2,208.38	$.00	$.00	$2,208.38
PAQUETTE,JAMES	$40,578.26	$11,131.58	$800.00	$52,509.84
PEASE JR,WILLIAM	$60,868.73	$504.93	$6,577.42	$67,951.08
PELLAND,BONNIE	$6,341.51	$311.22	$.00	$6,652.73
PETERSON,EDWARD	$900.00	$.00	$.00	$900.00
PETRAIN,DIANE	$2,471.74	$.00	$.00	$2,471.74
PETTINATO,DENISE	$4,140.00	$.00	$.00	$4,140.00
PIERPONT,DAVID	$.00	$.00	$1,168.13	$1,168.13
PIKE,JOYCE	$32,426.05	$.00	$.00	$32,426.05
PIKE,NEIL	$39,538.65	$6,303.20	$100.00	$45,941.85
PIPER,MICHAEL	$3,241.13	$.00	$.00	$3,241.13
POOLE,HEATHER	$37,383.76	$3,162.49	$.00	$40,546.25
PROVENCAL,REGINALD	$7,336.13	$.00	$5,391.82	$12,727.95
PROVENCAL,TOBY	$299.75	$.00	$796.13	$1,095.88
PUCILLO,KEVIN	$36,471.07	$875.20	$7,623.06	$44,969.33
PUOPOLO,STEPHEN	$31,137.32	$1,445.06	$5,038.82	$37,621.20
RANKIN,MARC	$541.20	$.00	$.00	$541.20
RAZEWSKI,CAROL	$22,600.33	$16.29	$.00	$22,616.62
RICARD,JASON	$10,176.00	$419.76	$.00	$10,595.76
RICE,GERALD	$32,681.60	$.00	$.00	$32,681.60
RICHARDSON,JAMES	$.00	$.00	$525.25	$525.25
RICKER,THOMAS	$32,015.45	$4,525.77	$479.96	$37,021.18
RILEY,KEVIN	$36,844.39	$337.54	$6,121.14	$43,303.07
RINES,ALAINA	$2,516.82	$.00	$.00	$2,516.82
ROBERTSON,PATRICK	$33,203.19	$23,521.63	$100.00	$56,824.82
RODGERS,GARY	$63,763.89	$.00	$.00	$63,763.89
ROSSINO,JOSEPH	$35,166.99	$906.74	$17,050.06	$53,123.79

JULY 1, 2002 - JUNE 30, 2003

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
ROWELL,YOLANDE	$4,377.38	$.00	$.00	$4,377.38
ROY,JESSICA	$36,375.68	$1,003.80	$9,491.30	$46,870.78
RUDOLPH,MICHELLE	$8,836.88	$.00	$2,632.38	$11,469.26
SANDERSON,BARBARA	$24,348.00	$.00	$229.02	$24,577.02
SANDS,JEFFREY	$33,029.47	$10,374.26	$500.00	$43,903.73
SAUTER,JOHN	$44,720.13	$595.50	$.00	$45,315.63
SCHWEISS,KURT	$1,675.44	$.00	$.00	$1,675.44
SCURRAH,JAMIE	$2,265.64	$.00	$.00	$2,265.64
SEABURY,ANN	$3,200.04	$.00	$.00	$3,200.04
SEVIGNY,CHRISTOPHER	$26,830.42	$5,633.62	$4,667.86	$37,131.90
SHARON,PAUL	$53,814.48	$.00	$17,914.53	$71,729.01
SHARPE,PAUL	$4,501.80	$.00	$.00	$4,501.80
SHAW,CHRISTINE	$2,048.07	$.00	$.00	$2,048.07
SHUPE,ALISON	$3,200.00	$.00	$.00	$3,200.00
SIMMS,ALFRED	$1,000.00	$.00	$4,449.39	$5,449.39
SIMONE JR,JOSEPH	$5,056.41	$166.26	$.00	$5,222.67
SIMONEAU,MICHAEL	$2,126.08	$.00	$.00	$2,126.08
SLIVER,JASON	$37,384.14	$8,822.96	$1,000.00	$47,207.10
SMITH,DEBRA	$2,613.20	$.00	$.00	$2,613.20
SMITH,MICHAEL	$53,812.22	$2,403.06	$5,389.49	$61,604.77
SMITH,MILDRED	$252.00	$.00	$.00	$252.00
SOJKA,ANNE	$311.50	$.00	$.00	$311.50
SOLARI,MATTHEW	$37,720.34	$1,707.04	$4,800.49	$44,227.87
SOMMERS,THOMAS	$6,342.00	$.00	$.00	$6,342.00
SOUSA, JR,ROBERT	$38,185.28	$.00	$428.22	$38,613.50
ST CYR,GAYLE	$35,356.00	$141.41	$4,527.12	$40,024.53
STAFFIER-SOMMERS,DONN	$28,704.44	$.00	$.00	$28,704.44
STEVENSON,CAROL	$1,181.25	$.00	$.00	$1,181.25
STEWART,TERESA	$3,200.04	$.00	$.00	$3,200.04
STYS,JAMES	$48,987.76	$5,857.62	$1,812.56	$56,657.94
SULIN,DEAN	$33,116.33	$12,530.38	$100.00	$45,746.71
SULLIVAN,KEVIN	$48,726.38	$6,433.04	$3,085.47	$58,244.89
SULLIVAN,SEAN	$69,418.38	$.00	$.00	$69,418.38
SULLIVAN,THOMAS	$40,803.28	$16,095.76	$2,349.59	$59,248.63
SURETTE,BRIAN	$.00	$.00	$4,032.01	$4,032.01
TASTULA,ALLAN	$1,441.50	$.00	$.00	$1,441.50
TELGEN,GLENN	$11,864.25	$4,953.61	$2,703.60	$19,521.46
TENNIS,CHAD	$1,056.00	$.00	$.00	$1,056.00
THIBODEAU,MURIEL	$36.75	$.00	$.00	$36.75
TICE,SCOTT	$16,544.40	$4,242.55	$.00	$20,786.95
TOLLEFSON,THOMAS	$1,018.64	$.00	$.00	$1,018.64
TOUSIGNANT,ROBERT	$54,140.95	$4,908.96	$1,649.16	$60,699.07
TRIOLO,JOSEPH	$34,804.24	$1,240.51	$500.00	$36,544.75
TROST,THEODORE	$.00	$.00	$915.75	$915.75
TURMEL,JEANNE	$201.25	$.00	$.00	$201.25
TWARDOSKY,JASON	$39,000.70	$15,120.09	$4,607.90	$58,728.69
TYLER,MARILYN	$10,750.26	$.00	$.00	$10,750.26
UPHAM,TIMOTHY	$.00	$.00	$1,319.64	$1,319.64
VACHON,MICHELLE	$36,816.45	$.00	$1,884.22	$38,700.67
VALLEY,CATHERINE	$77.00	$.00	$.00	$77.00

JULY 1, 2002 - JUNE 30, 2003

NAME	BASE PAY	OVERTIME	OTHER	GROSS PAY
VOISINE,KATHLEEN	$30,045.61	$119.30	$.00	$30,164.91
VOULGARELIS,ELLAS	$4,254.25	$.00	$.00	$4,254.25
WALSH,JANICE	$2,407.02	$.00	$.00	$2,407.02
WATTS,SHAWN	$2,420.78	$.00	$.00	$2,420.78
WEAVER JR,CLINTON	$57,809.30	$29,674.95	$.00	$87,484.25
WEBSTER,GARY	$46,246.46	$2,708.74	$.00	$48,955.20
WEEKS,ERICH	$16,522.66	$694.63	$.00	$17,217.29
WELLER,MARY	$45,573.95	$.00	$1,630.98	$47,204.93
WESSON,ROBERT	$1,600.00	$.00	$.00	$1,600.00
WHITING,CAROLE	$14,742.00	$87.94	$4,090.00	$18,919.94
WIBLE JR,CHRISTOPHER	$4,655.25	$.00	$.00	$4,655.25
WILCOX,JOHN	$.00	$.00	$598.00	$598.00
WILLIAMSON,JOYCE	$7,127.08	$.00	$.00	$7,127.08
WILLIAMSON,MICHELE	$747.00	$.00	$.00	$747.00
WILSON,KATHLEEN	$28,383.82	$.00	$5,487.56	$33,871.38
WING,MARY	$31,293.52	$.00	$1,354.98	$32,648.50
WINSOR,ALAN	$33,203.20	$22,878.76	$100.00	$56,181.96
WOZNIAK,JOSEPH	$201.60	$.00	$.00	$201.60
WYMAN,CHRISTOPHER	$11,864.25	$2,778.15	$2,461.56	$17,103.96
YATES,DAVID	$36,365.55	$.00	$9,023.06	$45,388.61
YATES,KRISTIN	$2,462.58	$.00	$.00	$2,462.58
ZABROCKI,CAROL ANN	$2,565.00	$.00	$.00	$2,565.00
ZAKOS,PRISCILLA	$36,078.41	$799.03	$2,330.08	$39,207.52

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
S00009	17 HUDSON ASSOCIATES	1,685.00
T00002	23 EXECUTIVE DRIVE, LLC	1,125.02
A00130	A & B SIGNS	2,630.00
A00095	A-OK APPLIANCE SERVICE	208.00
A00100	A.A.C.E.	60.00
A00295	A.C. MOORE	256.12
A01939	A.S.A.P. FIRE & SAFETY	498.40
A00131	ABB-KIN & SONS, INC.	3,000.00
A00220	ABBOTT, SABRINA	339.00
A00134	ABUCEWICZ, M.	20.00
A00420	ACCOUNTEMPS	1,891.25
A00349	ACCURATE TITLE	7,326.69
A00415	ACCURINT	11.75
A01612	ACE PRINTING CO.	4,042.50
A00400	ACTION GRAPHICS	568.10
A00475	ADAMS, ELLIOTT & HAZEL	698.00
A00503	ADAMS, KENNETH	263.92
A00540	ADAMSON INDUSTRIES	17,053.80
A00141	ADIE, TOM	1,415.00
A00660	ADMINS INC.	8,235.00
A00136	ADT SECURITY SERVICES, INC	786.05
A00629	ADVANCED MAINTENANCE PRODUCTS	149.40
A00662	AERIAL SURVEY &	47,828.50
A00665	AGGREGATI NORTHEAST	245.00
A00675	AIR DUCT SYSTEMS	900.00
A00670	AIREX CORPORATION	658.44
A00690	AKRON BRASS CO	573.39
A00699	ALBERT, ANN M	88.03
A00143	ALBERT, PATRICK & HUGUETTE	25.41
A00715	ALEC'S SHOE STORE, INC.	3,815.42
A00775	ALL STATES ASPHALT, INC	3,413.66
A00772	ALL-WAYS ACCESSIBLE, INC.	210.00
A00766	ALLAIN, JAMIE LEE	100.00
A00774	ALLARD SERVICE & SALES, INC	51.75
A00776	ALLEN, ANGELA	93.87
A00778	ALLIA ASSOCIATES	1,250.00
A00781	ALLIANCE FOR COMMUNITY MEDIA	60.00
A00780	ALLIED ELECTRONICS	360.72
A00779	ALLIED OFFICE PRODUCTS	1,127.18
A00784	ALLISON, BRIAN	819.00
A00785	ALLISON, BRIANA	5.00
A00790	ALPHA ASBESTOS ABATEMENT, INC	455.00
A00800	ALTERNATIVE LOGISTICS, INC	2,127.43
A00170	AMA/PADGETT-THOMPSON	169.00
A00154	AMARAL, JOAN	25.00
A00855	AMERICAN AUTO SEAT COVER INC	460.00
A00870	AMERICAN DATA	587.35
A00884	AMERICAN HUMANE ASSOCIATION	149.00
A00920	AMERICAN PLANNING ASSOCIATION	535.75
A01008	AMERICAN PUBLIC WORKS ASSOC	45.00
A01094	AMERICAN RED CROSS	4,090.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
A01267	AMERICAN SOCIETY OF CIVIL ENG	443.00
A00162	AMERICAN WATER WORKS ASSOC.	1,397.50
A01665	ANAHEIM MARRIOTT HOTEL	337.05
A01678	ANCO ENGRAVED SIGNS & STAMPS	9.00
A01697	ANDERSON, SUSAN	30.00
A01700	ANDRUSKEVICH, GREG	50.00
A01775	ANGER WELDING & EQUIPMENT INC	1,259.85
A01757	ANGER, JOSEPH	111.00
A01745	ANGER, PAUL & DONNA	274.20
A01780	ANIMAL CARE EQUIPMENT	347.60
A01830	ANNE'S COUNTRY FLORALS	957.20
A01835	ANTENNA PLUS	89.88
A01840	ANTIFREEZE TECHNOLOGY SYSTEMS	123.75
A01859	ANTONETTI, CHRISSY	272.00
A01861	ANTONETTI, JEN	284.00
A01860	ANTONETTI, JOHN	10.00
A01862	ANTONETTI, KIM	20.00
A01863	APCO INTERNATIONAL, INC.	135.00
A01870	APPRAISAL INSTITUTE	71.50
A01908	ARANCO OIL CO.	1,300.99
A01912	ARCANO, ANTHONY & MARIA	698.00
A01909	ARCH DATA	75.00
A01911	ARCH WIRELESS INC	4,942.77
A01961	ASPCA EXTEND THE WEB	95.00
A01962	ASPEN PUBLISHERS, INC.	617.98
A02001	AT&T	3,848.81
A01965	ATD-AMERICAN COMPANY	2,466.57
A02103	ATKOCAITIS, ALA	523.50
A01972	ATLANTIC MORTGAGE & INVEST.	3,573.41
A02007	ATTACHMATE CORPORATION	1,077.50
A02105	AUBIN, BLANCHE B	523.50
A02200	AUBUCHON CO., INC.	1,085.97
A02260	AUCLAIR ONE FAMILY TRUST	32.69
A02380	AUTO FAIR FORD	44.95
A02450	AVAP	2,250.00
A02520	AVENT COMPUTING	26.50
A02480	AVERY MICHAEL & ALYCIA	1,518.96
A02490	AVERY, WILLIAM	400.00
A02525	AW DIRECT	129.30
A02560	AXELSON, MELANIE	205.50
A02700	AZZARITO & GILMORE, LLP	1,438.69
B00073	B & C GLASS, INC.	217.00
B00077	B & H	12,990.60
B00080	B & S LOCKSMITHS, INC	160.52
B00070	B-B CHAIN COMPANY	1,181.95
B00095	BABCOCK, DENISE	195.00
B00108	BABIN, SHAYNA	96.00
B00050	BAE SYSTEMS	167,000.00
B00180	BAILEY DISTRIBUTING CORP	3,153.77
B00181	BAILEY, RICHARD & PATRICIA	100.00
B00270	BANEY, GREG	28.00
B00284	BANKNORTH INVESTMENT	11,534.06

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
B00290	BANNER SYSTEMS	3,409.64
B00289	BANNERAMA	429.00
B00356	BARNARD, JEFF	63.00
B00370	BARRIAULT, RAYMOND J.	698.00
B00375	BARRY, JOHN E. AND	11.20
B00385	BARRY, MATTHEW	100.00
B00390	BARRY, MEGHAN	85.00
B00403	BARTON, RITA V.	523.50
B00521	BASHALANY, JOHANNA	523.50
B00580	BASIL, ANNA F.	698.00
B00621	BASTIEN, ALFRED	230.00
B00625	BASTIEN, RITA	523.50
B00633	BATTERY ZONE, INC.	1,357.80
B00635	BATURA, MARY	698.00
B00637	BAUDVILLE	29.90
B00638	BAVARO, JAMES T	2,341.77
B00645	BAY STATE FORESTRY SERVICE	3,509.70
B00658	BAY STATE INDUSTRIAL WELDING	240.00
B00069	BCIA NEW ENGLAND HOLDINGS LLC	76,179.41
B00078	BDK DEVELOPERS	6.24
B00676	BEAUDETTE, LOUIS D.	2,001.04
B00660	BEAULIEU, BARBARA	390.00
B00683	BEAUREGARD, BARBARA A.	297.15
B00680	BECKER TRAINING ASSOCIATES	159.88
B00685	BEDARD, ROLAND & LAURE	523.50
B00688	BEDNAR, JOHN M. TRUSTEE	698.00
B00722	BEL-NOR CO INC	2,303.38
B00690	BELANGER, CHARLES P	523.50
B00692	BELANGER, JOEL	85.00
B00693	BELANGER, KAYLA	35.00
B00696	BELANGER, ROBERT	523.50
B00701	BELL ATLANTIC	1,048.17
B00716	BELLAVANCE, WILFRED	523.50
B00720	BELLOT, PATRICK	2,600.00
B00715	BELMONT SPRINGS WATER CO., IN	337.35
B00736	BEN'S UNIFORMS	5,892.95
B00734	BENITEZ, DAVID & IVETTE	613.65
B00739	BENNER, PERL S. &	698.00
B00742	BENOIT, RICHARD & DALE	852.28
B00751	BENTON, STEPHEN	25.50
B00760	BERARD, DONALD &	523.50
B00765	BERGERON PROTECTIVE	6,243.24
B00762	BERGERON, KAREN AND	11.00
B00795	BERNARD, THERESA	523.50
B00804	BERNASCONI, FIDELE	75.00
B00819	BERUBE, AMY G.	187.00
B00870	BEST BUY COMMERCIAL	686.35
B00880	BEST FORD, INC.	217.16
B00997	BETTERWAY INDUSTRIAL GASSES	1,098.18
B00998	BETTS, THELMA P.	698.00
B02125	BFI	1,596,499.92
B01010	BIANCHI, DAVID	125.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
B01015	BIBEAU, DENISE L	8.65
B01017	BIEBER, FREDERICK &	100.00
B01020	BIG BROTHERS/BIG SISTERS OF	5,100.00
B01023	BIGELOW, BRUCE E.	1,904.41
B01025	BILL CAHILL'S SUPER SUBS	693.00
B01045	BISHOP, WILFRED J & MARY	1,753.73
B01047	BISKADUROS, MANUEL &	523.50
B01052	BISSON, LAURA	30.00
B01077	BLAKE, LOUISE	129.00
B01080	BLAKEWOOD BUSINESS PROD. INC	87.05
B01098	BLANCHARD, KEN & PATRICIA	85.00
B01150	BLETZER & BLETZER, P.C.	563.51
B01175	BLINN, KEVIN	470.00
B01220	BLUE BOOK	27.75
B01275	BOB'S DISCOUNT FURNITURE	2,470.95
B01289	BOB'S TEES	2,372.00
B01287	BOBCAT OF NH	3,625.01
B00090	BOCA	417.00
B01295	BOISE CASCADE	210.75
B01325	BOISVERT, PRISCILLA	510.88
B01327	BOLDUC, MAUREEN	53.57
B01340	BONHOMME, ADELE & DANIEL	523.50
B01360	BORDELEAU, CHUCK	150.00
B01363	BORDER AREA MUTUAL AID ASSOC	25.00
B01375	BOSS EQUIPMENT RENTAL	280.00
B01400	BOSSELMAN, JOHN	187.00
B01450	BOSSIE, KELLY, HODES &	136,208.39
B01470	BOSTON HARBOR CRUISES	75.00
B01455	BOSTON MEDICAL CORPORATION	186.50
B01482	BOUCHER, STEVE	210.00
B01483	BOULEY, RICHARD & PRISCILLA	523.50
B01530	BOULLAINNE,CHARLE J	368.10
B01500	BOUND TREE MEDICAL, LLC	7,845.25
B01484	BOURQUE, JOSEPH	14,375.00
B01580	BOWEN, ROBERT & LUANN	1,921.20
B01615	BOWES, GERARD & DONNA	700.00
B01703	BRACKETT, EDWIN & JANIS	100.00
B01832	BRADY, MICHAEL & PAMELA	1,527.85
B02001	BREWER, JOHN	70.00
B02003	BRIAN MASON ELECTRIC	1,053.00
B01987	BRIAN, JANET M. - TRUSTEE	71.33
B01992	BRICKER, MARION S.	523.50
B02006	BRIDEAU, DAVID	339.00
B01995	BRIDGESPAN TITLE CO.	8.10
B02010	BRIGHT, LENA M	523.50
B02008	BRISTOL HARBOR INN	445.00
B02012	BROCK, CHARLES	400.00
B02035	BROOKS/MAXI DRUG	4,797.97
B02045	BROUGH, FRED	70.00
B02075	BROUSSEAU, THERESE O.	523.50
B02200	BROWN'S RIVER BINDERY, INC	1,397.00
B02091	BROWN, DANIEL	361.00
B02095	BROWN, NANCY LEE AND	523.50

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
B02256	BROX INDUSTRIES INC.	456,901.89
B02255	BROX INDUSTRIES, INC.	334.53
B02260	BROZA, KENNETH	650.00
B00088	BTF BUILDING CORP	1,300.00
B02365	BUKOWIEC, PAUL & KIMBERLY	36.78
B02370	BULSA, ANDREW & MARY ANN	523.50
B02750	BUREAU OF EDUC & TRAINING	90.00
B02760	BURGER KING #3698	42.26
B02772	BURKE, JR., JOHN	630.00
B02780	BURNS HILL LLC	4,750.00
B00355	BURNS, CARL	1,565.00
B02781	BURNS, KEVIN	60.00
B02900	BURT, REGINALD	530.00
B02798	BURTON, BARBARA	523.50
B02799	BURTON, PAUL & MYRTIE	523.50
B03085	BYRD, BAXTER & BETTY	785.25
B00640	BYRD, BAXTER JR	523.50
C00085	C & R FURNITURE, INC.	699.95
C00110	C & S SPECIALTY INC	3,911.30
C03450	C U E S	1,635.34
C00077	C.H.I.P.S.	3,000.00
C00160	C.W. FUELS, INC.	107,873.35
C00040	C/C/I MAINTENANCE SVC	19,530.88
C00253	CALIFORNIA PROPERTIES	675.00
C00257	CALLAHAN, DEBBIE	20.59
C00258	CALLAHAN, WILLIAM F.	180.00
C00270	CAMERALAND	1,817.15
C00275	CAMEROTA TRUCK PARTS	1,550.00
C00280	CAMP DRESSER & MCKEE INC	15,660.00
C00281	CAMPBELL, BERNIE	523.50
C00282	CAMPBELL, CHRIS	200.00
C00290	CAMPUS CENTER HOTEL	140.00
C00297	CANAL STREET COLLECTIBLES &	350.00
C00315	CANAVAN, IAN	25.00
C00335	CANOBIE LAKE PARK CORP.	1,872.00
C00375	CANTU, CIRIACO G.	512.00
C00430	CAPITOL FIRE PROTECTION CO IN	65.00
C00450	CAPITOL PLUMBING & HTG SUPPLY	43.00
C00539	CAPRI PIZZA	247.41
C00579	CARD-TECH, INC	131.97
C00574	CARDIAC SCIENCE	10,953.10
C00549	CAREY, DOROTHY	127.21
C00552	CAREY, LOUIS A.	52.00
C00553	CARNCO, INC.	24,602.00
C00604	CARON, ADAM	176.00
C00609	CARPENTINO, FRANK	224.00
C00626	CARRIER, GERALD	132.50
C00627	CARRIER, GERALD-FLEX PLAN	749.96
C00651	CARTER & COLEMAN, P.C.	156.42
C00653	CARTER, NEAL	15.00
C00666	CASCO INDEMNITY COMPANY	10.00
C00670	CASEY JR., GERALD	523.50

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
C00672	CASEY, RITA	200.00
C00675	CASHELL, JOHN	79.96
C00699	CATALDO, JOHN & BEVERLY	37.56
C00770	CATANZARO, JOHN	523.50
C00775	CATINO, JOHN J.	667.13
C00778	CAVANAUGH TOCCI ASSOCIATES	4,260.00
C00045	CDC REALTY GROUP, INC.	6,950.34
C00050	CDW COMPUTER CENTERS, INC	2,397.54
C00050	CDW GOVERNMENT, INC.	2,255.93
C00047	CEA MANAGEMENT CORP	6,504.96
L00513	CECILE LEVESQUE FAMILY TRUST	523.50
C00065	CED-TWIN STATE ELECTRIC SUPPL	232.81
C00790	CENDANT MORTGAGE	1,334.13
C00899	CENTRAL EQUIPMENT COMPANY	518.00
C01010	CENTRAL PAPER PRODUCTS CO	1,447.80
C01015	CENTRAL REALTY, INC.	1,395.00
C01018	CENTURY PARK PARTNERSHIP	5.25
C00067	CES WIRELESS	7,190.00
C01020	CESANA, JOHN	240.00
C00779	CESANA, JOHN D	100.00
C00069	CF WILLIAMS SIGNS & MAINT.	525.00
C01630	CGLIC-BLOOMFIELD EASC	194,718.05
C01043	CHADWICK-BA ROSS, INC.	1,538.24
C01047	CHAFFEE, DEENA	46.43
C01050	CHAGNON, EMILE	37,500.00
C01055	CHALK, CHARLES	16.31
C01057	CHAMBERLAND, ADRIEN	523.50
C01080	CHAMBERLIN, THOMAS, DR.	421.44
C01066	CHAMBERS, JR. GERARD J	53.00
C01056	CHAMPAGNE, ROBERT	25.00
C01081	CHAMPIGNY, JUNE	523.50
C01083	CHANDLER, RON	1,779.50
C01082	CHANNING BETE CO., INC	67.35
C01058	CHAPMAN, KEVIN	585.00
C01085	CHAPUT, EVERETT R. III	1,380.00
C01087	CHAPUT, RALPH C	523.50
C01064	CHARBONNEAU, AMY	28.00
C01167	CHARBONNEAU, CLAUDE & RHONA	42.45
C01155	CHARBONNEAU, GERARD A	44.00
C01220	CHAREST, CLARA	698.00
C01222	CHAREST, LORRAINE	698.00
C01230	CHARRETTE CORP	359.98
C01234	CHASE, MARK	25.00
C01241	CHEEMAS SUPERMARKET 2	2,020.63
C01251	CHEMSERVE CO., INC.	17,858.75
C01360	CHIUNGOS, JOHN CHARLES ESQ.	56.87
C01500	CHOUINARD, GILBERT	523.50
C01531	CHRISTIAN PARTY RENTAL	87.50
C01599	CHUNKY'S	330.75
C00101	CIT GROUP	2,923.08
C01655	CITICAPITAL (SM)	89,183.15
C01660	CITIFINANCIAL MORTGAGE	1,166.32
C01664	CITIZENS BANK	168,213.35

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
C01679	CITY VIEW MANAGEMENT	960.00
C01690	CLARK'S CAR CARE	7,245.17
C01692	CLARK, ROSEANNA B.	523.50
C01695	CLARK, STEVEN L.	523.50
C01701	CLARKE, DANIEL	231.85
C03000	CLD CONSULTING ENGINEERS, INC	305,247.10
C01740	CLEGG, KEITH	895.00
C01760	CLEMONS, SHIRLEY A	523.50
C01775	CLEVELAND, RICHARD	523.50
C01942	CLIFFORD INC.	7,000.95
C01790	CLIMATEC	75.00
C01960	CLIPPER TAGS, INC.	59.35
C01845	CLOUTIER, GEORGE & ALICE	698.00
C01847	CLOUTIER, RAYMOND & JULIENNE	698.00
C01848	CLOUTIER, ROLAND	93.71
C01850	CLOUTIER, WILFRED & LILLIAN	523.50
C00099	CLS	848.36
C00104	CMC RESCUE	781.88
C01949	COASTAL BUSINESS MACHINE	459.00
C00145	COCCI COMPUTER SERVICES, INC.	624.50
C01992	COLE INFORMATION SERVICES	1,069.90
C01991	COLE, WILLIAM	19.71
C02225	COLLINS, FLORENCE	523.50
C02222	COLLINS,DONNA R	65.02
C02318	COLT MANUFACTURING CO., INC	375.00
C02327	COLTON ENTERPRISES INC.	2,400.00
C02335	COMMAND SCHOOL	365.00
C02341	COMMISSION ON ACCREDITATION	2,626.30
C02390	COMMUNITY COUNCIL OF NASHUA N	10,198.00
C02393	COMMUNITY HEALTH INSTITUTE	25.00
C02395	COMMUNITY HOSPICE HOUSE	50.00
C02397	COMPAQ COMPUTER CORP.	2,748.00
C02399	COMPASS TITLE SERVICES, INC.	8,134.85
C02348	COMPUMASTER	1,790.00
C02406	COMPUSA, INC.	165.94
C02504	CONCRETE SYSTEMS INC	21,246.00
C02615	CONNELL, ELLA A	698.00
C02626	CONNOR, ELIZABETH	30.00
C02652	CONSOLIDATED UTILITY EQUIP SV	918.98
C02675	CONSTANT, KENNETH	495.00
C02763	CONTINENTAL PAVING INC	932.27
C02768	CONTINENTAL SAFETY &	59.91
C02775	CONTROL TECHNOLOGIES	4,639.71
C02780	COOK, DAVID	30.00
C02863	COPANI, ANTHONY A.	46.30
C02901	CORBIN, PAUL E. AND BARBARA J	523.50
C02923	CORMIER, BEN	154.00
C02925	CORMIER, DAVID	137.50
C02931	CORMIER, MARY JANE	175.00
C02933	CORMIER, ROLAND & SUZANNE	160.00
C02941	COROSA, SOPHIE J.	698.00
C02950	CORRIVEAU-ROUTHIER INC.	92.90
C03015	COUGHLIN, KENNETH J.	548.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
C03020	COULOMBE, CECILE	523.50
C03021	COULUMBE, CLAUDE	211.89
C03045	COUNTRY BARN MOTEL	1,643.00
C03050	COUNTRY BROOK FARMS	70.00
C03054	COUNTRYSIDE REALTY TRUST	6,200.00
C03070	COUNTRYWIDE	259.87
C03071	COUNTRYWIDE HOME LOANS	1,079.53
C03073	COUNTRYWIDE TAX SERV. CORP	3,891.59
C03074	COUROUNIS, JIM	1,133.00
C03081	COUTURIER, TOM	170.00
C03091	COX, JEFFREY A.	2,462.23
C03095	CRAFTSMEN PRESS DBA	417.50
C03103	CRAVEN RONALD	58.47
C03104	CRAVEN, RONALD D. & NANCY J.	1,278.12
C03106	CREATIVE SIGNS	45.00
C03110	CREDIT BUREAU SVCS OF NH, INC	222.70
C03120	CRETE, ADRIAN	1,200.00
C03130	CRONINGER III,FRED H.	2,891.47
C03148	CROTEAU, BRIAN	785.00
C03550	CUMMINS NORTHEAST INC	1,690.49
C03601	CURRAN, BARBARA L	523.50
C04053	CYBER COMMUNICATIONS SOLUTION	3,829.48
C04050	CYBERCOMM INC.	34,765.40
D00070	D & R TOWING	635.00
D00200	DADDY'S JUNKY MUSIC	1,215.86
D00331	DAIGLE, BRUCE	175.00
D00340	DALESSIO, GERALD J.	523.50
D00345	DALEY, ROBERT	266.28
D00360	DALTON & FINEGOLD, LLP	29.49
D00365	DAME, IRENE	523.50
D00385	DANA DRIVE LLC	2,859.00
D00401	DANFOR TECHNICAL GASES	1,753.75
D00405	DANIEL WEBSTER COUNCIL, INC	137.80
D00404	DARAS, FRANK T. & DIANA G.	1,935.21
D00407	DASTOU, BILL	3,049.50
D00415	DATA RADIO MANAGEMENT CO., IN	1,154.97
D00420	DAVE'S SEPTIC SVC INC.	3,016.76
D00425	DAVIDSON, WALTER F	25.00
D00429	DAVIS, ALAN C.	122.00
D00446	DAYS INN	2,180.75
D00045	DB'S TREES	700.00
D00074	DDA SERVICES, INC.	250.07
D00475	DEARBORN'S ELECTRICAL	1,588.15
D00507	DECO, INC.	7,578.98
D00509	DECORPO, STEVEN	30.00
D00512	DECOTEAU, LILYAN AND	698.00
D00514	DELL COMPUTER CORP	7,706.94
D00514	DELL MARKETING L.P.	2,928.81
D00536	DEMANCHE, TORREY	136.45
D00552	DEMOULAS SUPER MARKETS, INC.	809.96
D00540	DENIS, RICHARD & CLAUDETTE	100.00
D00571	DEPENDABLE LOCK SERVICE	246.00
D00582	DERRY NEWS	40.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
D00594	DESILETS, ROCKY	132.00
D00591	DESILETS, ROCKY B	622.55
D00595	DESJARDINS, RITA	523.50
D00596	DESPRES, ALFRED & MARIAN	100.00
D00598	DESROSIERS, ALPHONSE A	493.29
D00599	DEVINE, MILLIMET & BRANCH	18,231.68
D00650	DIAZIT COMPANY, INC.	2,949.55
D00720	DICK DOHERTY	1,800.00
D00709	DICTAPHONE CORPORATION	273.00
D00715	DICTRONICS, INC.	211.30
D00775	DIFONZO, DORIS M.	1,698.00
D00780	DIG SAFE SYSTEM, INC.	2,296.93
D00786	DIGITAL FEDERAL CREDIT UNION	1,546.08
D00787	DIGITAL MAPPING SYSTEMS	35.00
D00830	DIMARIA, FRANK M.	72.98
D00836	DINAPOLI, KEVIN	745.05
D00834	DINOLTI, RICHARD	17.71
D00842	DIONNE, ERIC	130.43
D00850	DISPATCH COMMUNICATIONS	181.40
D00863	DISTINCTIVE DETAILING	1,305.11
D00868	DIVERSIFIED INSPECTIONS/ITL	1,069.95
D00872	DMOCHOWSKI, ROSS & DONNA	100.00
D00874	DOBENS, DAVID	260.00
D00877	DOBLES CHEVROLET-BUICK, INC.	836.24
D00883	DOKMO, LEW	100.00
D00887	DOLAN, DANIEL	200.00
D00889	DOLAN, JOHN	480.00
D00873	DOLLOF, JILL M	32.92
D00891	DONADIO, ROBERT N.	540.00
D00892	DONAH, NELLIE E.	698.00
D00890	DONAHUE, TUCKER & CIANDELLA	16,642.37
D00895	DONNELLY, FRANCIS & MARY	69.05
D00897	DONOVAN EQUIPMENT CO INC	1,417.76
D00899	DONOVAN SPRING CO INC	2,812.23
D00898	DONOVAN, MONIQUE D.	3,505.35
D00950	DOUCETTE, ERNEST J. &	698.00
D00953	DOUCETTE, GABRIELLE	698.00
D00960	DOVENMUEHLE MORTGAGE, INC.	38.18
D00975	DOWGOS, JOHN	130.00
D01027	DOWNTOWN LINCOLN-MERCURY INC	11,404.86
D01049	DRAPER ENERGY CO, INC	11,177.57
D01060	DRESCHER & DOKMO	67.50
D00095	DRG AUTOMOTIVE MACHINE SHOP	80.00
D01125	DROUIN, RAYMOND &	523.50
D01150	DUBE, ALLAN	100.00
D01303	DUBE, DANIEL	167.50
D01305	DUBE, GILLES	360.00
D01315	DUBE, NORMAND & DORIS &	698.00
D01318	DUBE, RICHARD	672.26
D01320	DUBE, WILLIAM L	3,000.00
D01340	DUBOWIK, ERIC	25.00
D01350	DUCHESNE ONE FAMILY TRUST	67.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
D01451	DUFOE, JOSHPH H	523.50
D01499	DUMAIS, DONALD & KATHLEEN P	523.50
D01703	DUMOND, ROBERT & DORIS	523.50
D01801	DUMONT, LEE A.	523.50
D01882	DUNNE'S DEMOLITION &	4,600.00
D01885	DUO SAFETY LADDER	53.75
D01902	DUPLEASE, JULIEN	601.15
D01920	DUPUIS, FRANCINE	30.00
D02001	DURAND, JAMES	5.77
D02100	DUVAL, DENISE	6,450.00
D02110	DUVAL, LEE	30.00
D00506	DeBENEDICTIS, ANTHONY R AND	147.86
E00040	E.W. SLEEPER	124.53
E00045	EARTH TECH	1,146.65
E00043	EAST WEST TITLE, INC	85.13
E00061	EASTERN BEARINGS, INC.	187.28
E00067	EASTERN MOUNTAIN SPORTS CO	105.00
E00100	EASTERN PROPANE GAS, INC.	72.97
E00073	EASTERN SALT COMPANY INC	102,337.00
E00107	EATON, BILLY	424.00
E00130	ECKLER, CHRISTOPHER	224.00
E00151	EDMANDS, WILLIAM S. &	523.50
E00170	ELDRIDGE, BOB	150.00
E00200	ELECTRIC LIGHT COMPANY	7,640.00
E00215	ELEMENT K JOURNALS	139.00
E00222	ELITE ESCROW & CLOSING SERVIC	1,186.65
E00260	ELMEER, ANDREW & CAROLYN	1,053.26
E00330	EMBLEM ENTERPRISES INC.	361.10
E00354	EMERGENCY MEDICAL PRODUCTS,IN	262.57
E00355	EMERGENCY ONE, INC	48,255.00
E00370	EMPIRE HOMES, INC.	11.98
E00422	ENERGYNORTH PROPANE, INC.	1,022.18
E00034	ENR	59.00
E00475	ENTERPRISE RENT-A-CAR	205.15
E00499	EPRINT, INC.	5,239.40
E00500	EPSTEIN, PETER J.	9,683.61
E00621	ERICKSON, CRYSTAL	25.00
E00725	ESCO AWARDS	1,860.95
E00736	ESRI	808.23
B02295	ESTATE OF NORMA BUCHANAN	53.57
E00752	ETROK	325.00
E00759	EVERETT J. PRESCOTT, INC.	39,711.36
E00876	EXPRESS FINANCIAL SERVICES,IN	1,123.61
F00120	F.W. WEBB COMPANY	111.00
F00122	FAIRBANKS CAPITAL	1,870.80
F00134	FARRELL, DENNIS	336.00
F00200	FEDERAL EXPRESS CORPORATION	542.93
F00264	FERENTINO, JEFF	351.97
F00266	FERNANDES, DONALD & BETH	6.44
F00267	FERRAZZINI, MICHELE	2,154.77
F00273	FESCO	2,066.85
F00285	FIDELITY NATIONAL TAX SERVICE	7.80
F00290	FILING SPECIALTIES	43.55

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
F00297	FINGERPRINT AMERICA	1,189.90
F00306	FIRE BARN	1,125.88
F00325	FIRE ENGINEERING	29.50
F00326	FIRE FINDINGS	43.00
F00345	FIRE PROGRAMS/ARRAKIS PLSH	445.00
F00364	FIRE SERVICE TESTING CO., INC	670.00
F00365	FIRE TECH & SAFETY OF NE	18,598.27
F00369	FIRST AMERICAN NATIONAL	734.84
F00421	FIRST STUDENT INC.	6,920.00
F00450	FITZ, HELEN E.	184.41
F00452	FITZGERALD, ARTHUR D.	523.50
F00453	FITZGERALD, LISA	2,045.00
F00455	FIVE-N-ASSOCIATES	7,246.93
F00537	FLAGHOUSE INC	319.04
F00762	FLEET READY CORPORATION	25,565.73
F00760	FLEETPRIDE, INC.	1,095.55
F00785	FLEGAL LAW OFFICE	98.15
F00860	FOL LIQUIDATION TRUST	341.53
F00885	FOLEY, KATHLEEN	10.00
F00998	FOLTZ, TERRY	483.00
F01019	FORD CREDIT DEPT 67-434	14,472.68
F01019	FORD MOTOR CREDIT CO.	5,603.35
F01016	FORD, STEPHEN R.	138.50
F01024	FOREMOST PROMOTIONS	1,246.30
F01033	FORNASH, DAN	5.00
F01050	FORRENCE, JESS	116.00
F01085	FOSTER, LEE	5,400.00
F01087	FOURNIER, PATRICK	15.00
F01167	FRANCOEUR, CYNTHIA A.	1,909.56
F01184	FRANK'S SIGNS, INC.	500.00
F01190	FRANKLIN PAINT CO. INC	3,461.80
F01191	FRANKLIN PARK ZOO	528.00
F01195	FRASCO, MICHAEL	40.00
F01200	FRASER, KELLY & JODY	100.00
F01400	FRED FULLER OIL CO.	6,973.23
F01410	FRED PRYOR SEMINARS	476.00
F01525	FREDERICKSEAL INC	264.40
F01530	FREDIANI, BARBARA J	523.50
F01560	FREIGHTLINER OF NH, INC.	3,090.95
F01599	FRENETTE BROTHERS, INC.	8,930.00
F01617	FRENETTE, LIONEL G.	689.03
F01650	FRIEND LUMBER	1,979.57
F01660	FRITZ, JASON	193.50
F01675	FRONK, KEITH	851.00
F01701	FROST, RICHARD AND	376.26
F01750	FUGERE, RAYMOND & ANGELA	698.00
F01820	FULL CIRCLE PADDING, INC.	40.85
G00390	G.E. CAPITAL	11,108.13
G00145	GABRIEL, SCOTT E.	892.46
G00150	GAC	102.47
G00170	GAGNE, JASON	25.00
G00180	GAGNON, HENRY & CLAIRE	523.50
G00200	GALL'S INC	1,907.64

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
G00219	GALLAGHER, JAMES & THERESA	698.00
G00226	GALLANT & ERVIN, LLC	2,111.57
G00275	GAMACHE, MONIQUE	523.50
G00350	GANNON, STEVE	377.50
G00354	GARABEDIAN, VICTOR	2,776.50
G00378	GARAVENTA USA, INC.	84.75
G00337	GARNETT, DAN	28.00
G00359	GATE CITY FENCE COMPANY INC	34,867.00
G00370	GAUDET, DAVID & KAREN	2,074.52
G00370	GAUDET, KAREN	20.00
G00376	GAUTHIER REALTY	1,200.00
G00450	GENDRON, ADELINE J.	523.50
G00490	GENDRON, RICHARD	1,224.89
G00500	GENERAL CODE PUBLISHERS	3,161.99
G00705	GEORGE'S APPAREL	1,247.25
G00704	GEORGE, AMBER	20.00
G00715	GET FRAMED	327.44
G00060	GFWC-HUDSON JR WOMAN'S CLUB	600.00
G00717	GHILLIE SUITS	22.00
G00727	GILBERT, DEL	60.00
G00728	GILBRIDE, ROBERT & JACQUELYN	23.26
G00723	GILE, GEORGE & JACQUELINE	100.00
G00729	GILLILAND, EVA M	523.50
G00737	GIUFFRIDA, FRANK E.	51.34
G00738	GLADSTONE FORD CHRY-PLY INC	67.56
G00745	GLEN, CRIS	128.00
J01565	GLENN JOZIATIS	22.00
G00777	GLOBAL COMPUTER SUPPLIES	9,804.47
G00775	GLOBAL INDUSTRIAL EQUIPMENT	374.64
G00071	GMAC MORTGAGE	28.80
G00071	GMAC MORTGAGE CORP	9,410.50
G00780	GODFREY, RANDY	40.00
G00782	GODSCHALL, NICOLE	20.00
G00796	GOOD TIME DJ	650.00
G00800	GOODALE'S BIKE & SKI, INC.	955.96
G00801	GOODALE, DORIS H.	698.00
G00805	GOODWIN, MURIEL A.	523.50
G00793	GOODYEAR AUTO SERVICE CENTER	7,146.99
G00808	GORVEATT, FLOYD	382.68
G00850	GOSSELIN, ELIZABETH	523.50
G00851	GOSSELIN, MICHAEL	238.00
G00855	GOULD, SHIRLEY	523.50
G00875	GOVCONNECTION, INC.	31.95
G01091	GOVERNMENT FINANCE OFFICERS	195.00
G01249	GRAHAM, DEBRA	71.68
G01260	GRANDY, CAROLINE O	523.50
G01330	GRANITE STATE DESIGNERS &	50.00
G01335	GRANITE STATE GLASS	277.00
G01355	GRANITE STATE STAMPS, INC.	150.52
G01370	GRANZ, INC.	2,774.66
G01400	GRAPPONE AUTO JUNCTION	64,015.85
G01402	GRAPPONE TRUCK CENTER	5,269.19
G01415	GRAVES, TED & JOANNE	156.65

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
G01417	GREAT EAGLE MOTEL	819.00
G01420	GREAT NORTHERN VIDEO	758.00
G01435	GREEN-KEY HORTICULTURAL	310.00
G01472	GREENHALGH, GENE AND	100.00
G01474	GREENWOOD FIRE APPARATUS	215.29
G01477	GREENWOOD, DENNIS	2,880.00
G01480	GREENWOOD, GARY	253.00
G01485	GREGOIRE, EUGENE C. JR. &	523.50
G01486	GREGOIRE, PAUL & JEAN	100.00
G01488	GREGOIRE, PAULA	600.00
G01497	GREGORY, DEBRA ANN & IAN	67.54
G01542	GRIGAS, JEANNETTE	698.00
G01545	GRIGGS, ADAM	28.00
G01546	GRIGGS, MICHAEL	154.00
G01728	GRUNDER, MICHAEL	319.49
G01745	GUARANTY RESIDENTIAL LENDING	610.84
G01755	GUERETTE, ROLAND L	365.36
G01760	GUEST SERVICES	594.00
G01770	GUILL, JEANNETTE	25.00
G01770	GUILL, JEANNETTE D., TRUSTEE	523.50
G01897	GURSCHICK, LAUREN	112.00
G01910	GYM SOURCE	7,778.00
G01950	GYPSUM ASSOCIATION	15.50
G00700	GZA GEOENVIRONMENTAL, INC	116,003.73
H02570	H W WELLS & SON INC	1,532.49
H00085	H.O.P. PRESSURE CLEANING SRV	198.68
H00110	HADLOCK LAW OFFICES, P.C.	397.97
H00119	HAEFNER, MARGARET A.	593.33
H00180	HAMEL, MARC	16.08
H00301	HAMMOND, LEON G. AND	698.00
H00303	HAMPSHIRE FIRE	150.00
H00304	HAMPSON, BENJAMIN & ANGELA	523.50
H00308	HANCOCK, MARY	105.93
H00320	HANLEY, BILL	120.00
H00342	HANNAFIN, PHIL	28.00
H00345	HANNAFORD	47.81
H00428	HARBOR HOMES, INC.	3,980.00
H00433	HARDY, ELAINE O.	105.00
H00435	HARDY, LOREN R.	698.00
H00460	HARRINGTON, SHEILA C	407.30
H00524	HARRIS, STEVE	585.00
H00525	HARRIS, TONY	150.00
H00528	HARRY W. WELLS & SON	4,076.73
H00530	HART, SUSAN K.	523.50
H00529	HARTFORD PARKS & RECREATION	70.00
H00547	HASKELL, LOUIS	2,584.66
H00538	HASTINGS, DONALD	523.50
H00548	HAVE INC.	476.80
H00546	HAWKES, ROBERT & MARTHA	3.59
H00545	HAWKINS, CATHY	89.98
H00568	HEALTH STOP, INC.	34.00
H00567	HEALTHTRUST	763,573.43
H00570	HEATING SPECIALTIES OF NH	80.39

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
H00607	HEDSTROM, GARY	116.00
H00580	HEITZ, MARK A	65.00
H00612	HERBST FAMILY PARTNERSHIP	5,891.84
H00613	HERITAGE HARLEY-DAVIDSON, INC	655.26
H00614	HERMAN, PAUL	1,500.00
H00611	HESSMAN, ERIKA	39.92
H00615	HETZER'S BICYCLE SHOP	42.98
H00618	HETZER, PATRICIA	29.34
H00626	HICKEY, PIERRE R.	523.50
H00620	HIGGINS, ALYSSA	35.00
H00625	HILL-DONNELLY CORPORATION	124.65
H00650	HILLS MEMORIAL LIBRARY	221,601.11
H00640	HILLS, PAUL W.	59,000.00
H00680	HILLSBOROUGH COUNTY FOREST	65.00
H00855	HILLSBOROUGH COUNTY TREASURER	2,793,252.57
H00636	HILLYARD	399.90
H00865	HILLYARD CHEMICAL CO	58.30
H00860	HILTON GARDEN INN	1,005.96
H00075	HME INCORPORATED	52.24
H00970	HOFFMAN, VIVIAN F	523.50
H00973	HOGAN, DENNIS	30.00
H00989	HOLIDAY INN	325.80
H00988	HOLM, MAREN S.	523.50
H00990	HOLMES PRODUCTS CORP.	294.91
H00995	HOLTON, PHYLLIS W.	300.00
H00998	HOLZER, MATHIAS & FRIEDA	186.52
H01021	HOME DEPOT/GECF	9,483.49
H01051	HOME HEALTH & HOSPICE CARE	16,100.00
H01056	HOMECOMINGS MORTGAGE	800.78
H01055	HOMESIDE LENDING, INC.	590.22
H01178	HONEYWELL INC	95.00
H01185	HOP PRESSURE CLEANING	97.78
H01202	HORIZON REALTY TRUST	10,000.00
H01205	HOUCK, MARSHA	30.00
H01208	HOULE, RICHARD	120.00
H01227	HOWARD P. FAIRFIELD, INC	13,497.34
H01230	HOWARD, ROBERT JR.	698.00
H01237	HUBBARD & QUINN SETTLEMENT	4,486.70
H01350	HUDSON ANIMAL HOSPITAL	1,866.63
H01440	HUDSON BABE RUTH BASEBALL	6,479.35
H01445	HUDSON CHAMBER OF COMMERCE	544.50
H01450	HUDSON CYCLE CENTER	349.06
H01460	HUDSON DAIRY QUEEN	58.16
H01495	HUDSON HISTORICAL SOCIETY	4,730.00
H01500	HUDSON HOUSE OF PIZZA	57.00
H01645	HUDSON LIONS CLUB	8.27
H01700	HUDSON MINUTEMEN DBA	10,185.33
H01725	HUDSON MONUMENTS, INC	550.00
H01786	HUDSON POST #48	1,200.00
H01822	HUDSON POSTMASTER	5,294.94
H01838	HUDSON QUARRY	4,950.29
H01950	HUDSON SCHOOL DISTRICT	21,916,076.50
H01951	HUDSON SENIORS	2,000.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
H02175	HUDSON TOWN CLERK/TAX	941.37
H02200	HUDSON TROPHY COMPANY	5,239.00
H02250	HUDSON TRUE VALUE HARDWARE	6,156.80
H02283	HUDSON WASON ROAD ASSOCIATES	3,245.19
H01655	HUDSON-LITCHFIELD NEWS	17,300.66
H02451	HUMANE SOCIETY OF	25.50
H02450	HUMANE SOCIETY OF NE	185.00
H02451	HUMANE SOCIETY OF U.S., THE	100.00
H02552	HUNTRESS UNIFORMS	11,949.23
H02561	HUSSEY, KENNETH	150.00
H02562	HUSSEY, KEVIN JR.	206.00
H00090	HWS INVESTMENT	3,100.00
H02580	HYATT ORLANDO	2,722.72
I00015	I.A.A.O	290.00
H00015	IAAO	630.00
I00023	IACP	2,080.00
I00149	ICMA	612.00
I00151	ICMA DISTRIBUTION CENTER	310.65
I00150	ICMA RETIREMENT TRUST-457	103,907.17
I00270	IDEAL BUSINESS MACHINES INC	581.00
I00201	IMSA	50.00
I00200	IMSA/NEW ENGLAND SECTION	1,200.00
I00771	INFINITY FLOORING	439.00
I00760	INFORMATION MANAGEMENT CORP.	18,570.00
I00790	INSIGHT PUBLIC SECTOR, INC	1,130.00
I00807	INTERN'L COMPUTER MARK. CORP.	14,584.20
I00803	INTERNATIONAL ASSOCIATION OF	100.00
I00828	INTERSPIRO, INC, - FRI	388.72
I00843	INTERTEC PUBLISHING	664.70
I00809	INTN'L ASSOC. OF FIRE CHIEFS	350.00
I00845	INVENTORY TRACKERS	400.00
I00205	INVENTORY TRADING COMPANY	375.75
I00184	IOS CAPITAL, INC.	1,452.79
I00195	IPMA ASSESSMENT SERVICES	728.50
I00234	ISCO, INC.	548.29
I00860	IVES, RUTH	523.50
I00865	IVES, SHIRLEY A. TRUSTEE	523.50
J00045	J. DEARBORN ELECTRIC	1,363.32
J00075	J. LAWRENCE HALL CO., INC.	9,303.18
J00020	J.A. MCBRIDE & SON	1,100.00
J00088	J.P. CHEMICAL COMPANY INC	385.00
J00090	J.R. MICHAUD & SON CONST.	14,891.00
J00100	J.S. TOWING	457.00
J00159	JACKSON, JOHN	523.50
J00152	JACQUES, RENE &	523.50
J00181	JAMAR TECHNOLOGIES	3,153.10
K00047	JAMES KAKLAMANOS	95.76
J00185	JARDIN, SARAH	165.00
J00028	JCR CONSTRUCTION CO., INC.	680.00
J00357	JEAN, JAMES & DEBRA	4.68
J00375	JEANNE D'ARC CREDIT UNION	1,037.11

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
J00455	JEGLINSKI, SALLY ANNE	159.00
J00460	JEMS	28.97
J00680	JERRY & GENE FLOORING, INC	2,003.30
J00710	JERRY'S RADIO & TV SERVICE IN	54.00
J00795	JET-CO	120.00
J00880	JIFFY LUBE	304.86
M00052	JOHN MCGREGOR	450.64
J00090	JOHN MICHAUD	1,296.00
J00975	JOHNSON, CARLTON A. &	523.50
J01009	JOK'S AUTO SALES & SERVICE	40.00
J01200	JOLT ELECTRIC & OIL BURNER	11,241.00
J01200	JOLT ELECTRIC & OIL BURNER SE	1,022.50
J01495	JORDAN EQUIPMENT CO	6,823.30
J01496	JORDAN, WILLIAM W.	800.00
J01498	JOSEPH, ROBERT & LINDA	100.33
J01558	JOY, DENIS R. & JOAN A.	1,719.81
J01562	JOYAL, BENOIT & RENE	523.50
K00016	K-LOG, INC.	320.97
K00030	KADAKIA, JITENDRA O	75.91
K01162	KAKLAMANOS, JAMES	1,708.83
K00060	KAMCO	272.32
K00062	KAMSHAD, KOUROSH	33.33
K00066	KAPLAND, JAMISON	28.00
K00069	KARORI, WALTER	425.00
K00068	KARTER, MATTHEW C	1,377.83
K00097	KAY'S REALTY INC	8,504.92
K00120	KEARNS, FREDERICK JR.	523.50
K00150	KEARNS, TIMOTHY	77.50
K00200	KEENE STATE COLLEGE	55.00
K00357	KELLY, COLEMAN J.	19,210.77
K00375	KEMPTON RUG	1,619.90
K00410	KENDALL HOME & LAWN EQUIPMENT	195.95
K00430	KENDRICK, ALBERT	895.00
K00435	KENNEDY, FRANK & MARY	1,308.75
K00549	KERIAKOS, JOHN & IRENE	523.50
D00505	KEVIN M. BAUSHA, TRUSTEE	698.00
K00935	KEYSPAN ENERGY DELIVERY	43,502.47
K00980	KIENIA, GEORGE W.	523.50
K00997	KIMBALL MIDWEST	154.97
K00995	KIMBALL, LISA	850.00
K01119	KING, ARTHUR & DONNA	100.00
K01122	KING, RUSSELL & DOROTHY	523.50
K01136	KINKO'S	1,318.00
K01135	KINKO'S CUSTOMER ADMIN SERVS	500.00
K01216	KLIMAS, STELLA	698.00
K01230	KNOWLES, JOHN &	152.89
K01246	KOPISKI, LOIS M	698.00
K01264	KOUMARIANOS, NICK	35.00
K01265	KOVATCH MOBILE EQUIPMENT	1,171.04
K01300	KUSTOM SIGNALS, INC	4,705.36
K01350	KWIK-KOPY	879.00
L00015	L & D SAFETY MARKING CORP	15,756.88
L00075	LAB SAFETY SUPPLY INC.	6,400.98

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
L00074	LABOURDAS, DYAN	208.00
L00076	LABRIE, JEFFREY	25.00
L00079	LACASSE, HELEN E.	523.50
L00085	LACHANCE, RAYMOND J	12.57
L00080	LACY, ROBERT & ANGELA	552.99
L00088	LAFFIN, CURT	990.00
L00096	LAFORGE, STEPHEN	1,803.00
L00125	LAKE STREET GARDEN CENTER	2,968.44
L00097	LAKES FUEL INJECTION, INC.	449.41
L00160	LAMBERT, ALBERT & TERA	523.50
L00163	LAMBERT, ERIC	100.00
L00166	LAMBERT, RYAN	77.00
L00210	LAMPER, TIMOTHY	1,106.75
L00212	LAMPREY HEALTHCARE	8,400.00
L00214	LANCASTER, SANDRA A	1,300.00
L00238	LAPPIN, JAMES H.	534.00
L00245	LAROSE, JOHN & NANCY	698.00
L00247	LAROSE, SCOTT	25.00
L00258	LATHAM, RICK	2,524.50
L00265	LATULIPPE, LEO	26.00
L00338	LAUDIEN, GERD	954.00
L00345	LAVOIE, GARY	1,100.00
L00354	LAW, ROBERT O. & RITA Y.	523.50
L00365	LEAOR, EDWARD & DARLENE	1,767.74
L00369	LEAOR, TRINA	30.00
L00370	LEBLANC, DENISE	12.60
L00378	LEBLANC, JOHN & ROSARIO	186.72
L00381	LEDOUX, HENRIETTE L.	523.50
L00388	LEE,ERNEST B	1,170.03
L00380	LEEDBERG, KENNETH V.	30.94
L00395	LENDER'S SERVICE, INC	99.99
L00399	LENTINI, SALVATORE	239.00
L00450	LERETA CORPORATION	3,885.96
L00451	LERETA SERVICE	40.04
L00471	LESCO, INC.	7,857.61
L00473	LESSARD, BRIAN	249.00
L00405	LEVESQUE, GILBERT & MARTHA	523.50
L00401	LEVESQUE, MARK S.	785.25
L00520	LEVIN, ANDREW M.	1,817.00
L00397	LEXISNEXIS MATTHEW BENDER	611.65
L00045	LHS ASSOCIATES INC	7,855.52
L00525	LIBBY, HELEN & CHESTER	523.50
L00529	LIBERTY INTERNATIONAL TRUCKS	698.91
L00699	LITTON LOAN SERVICING LP	26.46
L00700	LOCKE, BARBARA	28.13
L00705	LOCKE, EDNA L., TRUSTEE	698.00
L01150	LOCKWOOD PLACE LLC	19.32
L01201	LOGANO, ROBERT	25.00
L01970	LONDONDERRY BASKETBALL CLUB	900.00
L01980	LONERGAN, EUGENE	550.00
L02076	LOPES, ARTHUR	25.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
L02078	LOPEZ, MIGUEL	40.00
L02085	LOUGHLIN, PETER J.	2,640.00
L02086	LOVEWELL MOUNTAIN REGALIA	60.00
L02087	LOWE, JON	146.00
L02267	LOWELL ROAD	120.00
L02270	LOWELL SUN	231.92
L02377	LUCIANO, ALPHONSE M. &	523.50
L02385	LUCONTONI, JASON	200.00
L02388	LUMA STROBE	47.50
L02395	LURENA LEMERY AND	698.00
L03090	LYNDE, JOAN C	23.52
L03490	LYNN CARD COMPANY	88.25
L03500	LYNN PEAVEY COMPANY	169.25
M00055	M & M ELECTRICAL SUPPLY CO	553.10
M00060	M & N SPORTS	22,102.65
M00040	M.B. MAINTENANCE INC	1,191.00
M00054	M.L. & SONS ENTERPRISES, INC.	1,000.00
M00174	MACDONALD ASSOCIATES	1,127.11
M00172	MACDONALD, GLADYS	100.00
M00180	MACFARLANE, MARY - TRUSTEE	10.72
M00200	MACMULKIN CHEVROLET	14,526.14
M00290	MAGOON, SANDRA & PAUL	75.00
M00305	MAIL BOXES, ETC.	78.80
M00310	MAILHOT INDUSTRIES USA INC	161.38
M00312	MAIN BOARD COMPUTER, INC.	3,273.00
M00315	MAINE ASSOCIATION OF	20.00
M00335	MALCO PRODUCTS	343.80
M00341	MALIZIA, STEPHEN	415.66
M00345	MALLEY ELECTRIC	5,590.28
M00344	MALLEY, KIMBERLY	54.40
M00399	MANCHESTER MACK	7,045.98
M00387	MANCHESTER SUBURBAN	300.00
M00400	MANNINO, LEONARD	44.98
M00405	MANOR MOTEL	885.00
M00415	MANSFIELD, MICHAEL B.	4,525.00
M00445	MANSUR, BRANDON	120.00
M00525	MARCOTTE, DONALD	60.00
M00418	MARDEN,EWARD P.	906.07
M00640	MARINELLI, CARMINE	500.00
M00700	MARKET BASKET	1,383.12
M00705	MARKET STREET	154.93
M00740	MARSHALL & SWIFT	773.90
M00743	MARSTON TECHNOLOGIES, INC	5,050.00
M00420	MARSTON, ANNE	523.50
M00742	MARSTON, KEVIN	26.46
M00746	MARTIN, J.R.	25.00
M00744	MARTIN, LORRAINE	383.38
M00750	MARTIN, RICHARD P.	125.00
M00730	MARTINAGE, PAUL JR &	25.41
M00756	MARTINEAU, PAUL	842.00
M00761	MASI PLUMBING & HEATING INC.	12.20
M00760	MASON BROS. CONSTRUCTION CORP	64,000.00
M00766	MASS CHAPTER OF IAAO	25.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
M00763	MASS POLICE LEADERSHIP INST.	950.00
M00765	MASSACHUSETTS MUNICIPAL ASSOC	215.00
M00800	MASTERSON, ANN	376.20
M00774	MASTROPIERI, VINCENT	655.00
M00770	MASUNE	38.85
M00980	MATTHEWS, PAUL J. &	523.50
M01030	MAURICE, DAVID	72.00
M01078	MAYNARD & LESIEUR INC	6,696.14
M01085	MAYNARD & PAQUETTE INC	4,737.64
M00036	MBA RESCUE EQUIPMENT LLC	2,704.00
M01192	MCDONALD'S CORP.	4,481.16
M01193	MCDONOUGH, CHERYLL	1,100.00
M01200	MCGRATH, JAMES	14.00
M01214	MCKEATING, KEVIN & NEVA	523.50
M01216	MCLANE, GRAF, RAULERSON & MID	500.00
M01276	MCMILLAN, GERALD	523.50
M00168	MCQUEENEY, MICHAEL & MARGARET	100.00
M01267	MEADE, STEVE	140.00
M01266	MEALEY, CHRISTINE M	101.19
M01285	MEDIA MANAGEMENT & MAGNETICS	325.00
M01287	MEDTRONIC PHYSIO-CONTROL	73,279.06
N01290	MEHA	15.00
M01290	MEHTA, AMOL	1,950.00
M01269	MEINEKE DISCOUNT MUFFLERS	582.43
M01283	MELANSON, RICHARD	683.24
M01428	MERRIMACK TEN PIN CENTER, INC	468.00
M01433	MERRIMACK VALLEY BUS.MACH.INC	1,839.00
M01470	METAL MASTERS	1,648.68
M01483	METEORLOGIX	2,172.00
M01499	MICHAEL J. NEWHOUSE &	246.11
M01505	MICHAUD, DONALD P. AND	16.04
M01508	MICHAUD, JAMES	2,198.48
M01503	MICHAUD, KEITH G	25.00
M01509	MICHAUD, RUSSELL & MELANIE	900.00
M01506	MICHAUD, SERGE & FRANCE	65.55
M01635	MICROCHIPS4SOLUTIONS, INC.	267.95
M01650	MILL STEEL CORPORATION	122.60
M01652	MILLER, ERNEST . AND	523.50
M01657	MILLER, KATHLEEN & ROY	113.00
M01664	MILLER, ROBERT & SYLVIA	523.50
M01665	MILLER, ROBIN AND JOANNE	430.00
M01658	MILLER, ROYAL III & KATHLEEN	5.15
M01674	MINNEAPOLIS MARRIOTT	700.64
M01661	MINOLTA BUSINESS SOLUTIONS	348.65
M01662	MINOLTA BUSINESS SYSTEMS	9,002.13
M01667	MINUTEMAN PRESS	219.50
M01682	MITCHELL, WINIFRED K. &	523.50
M00762	MLEFI&AA	25.00
M01704	MODERN POSTCARD	406.00
M01718	MOLEX	96.00
M01710	MONADNOCK MTN. WATER INC.	633.00
M01712	MONAGHAN, ROBERT	300.00
M01705	MONDOUX, RAYMOND E	231.31

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
M01715	MONIZ, VICTOR	240.30
P00242	MOORE INDUSTRIAL HARDWARE	286.86
M01735	MOORE, HAROLD &	698.00
M01737	MOORE, KENNETHM. AND	523.50
M01755	MORAN,DAVID L	1,512.92
M01738	MOREAU, MADELINE AND	147.31
M01740	MORENCY, ROBERT	7.96
M01753	MORIN, COREY	25.00
M01759	MORIN, DUANE	208.00
M01770	MORIN, FERNAND	55.87
M01776	MORIN, MICHAEL B.	900.00
M01880	MOSS, RODNEY	33.33
M01825	MOSSEY, PETER	5,500.00
M01900	MOTOROLA INC.	4,807.23
M01997	MOTZKO, RANDY AND	29.76
M01990	MOUNTAIN CLUB ON LOON	375.00
M02202	MULLETT, RICHARD E. & SUSAN F	10.74
M01707	MULRENNAN, SHARON	750.00
M02250	MUNICIPAL EMERGENCY	8,427.16
M02327	MURPHY, DENNIS	435.00
M02228	MURPHY, HEATHER	20.97
M02227	MURRAY, SHAWN	318.20
M02400	MYRELL, LLC	5,400.00
M00170	MacDONALD, JACQUELINE	10.00
M00171	MacDONALD, JOHN &	100.00
M00039	McADAM, MICHAEL	225.00
M01130	McCANN, ARTHUR	123.00
M01150	McCARTHY, VIRGINIA	698.00
M01172	McCLURE, LEO AND	117.48
M01182	McCOBB, HELEN	1,350.00
M01181	McCORD TRAVEL MNGT/TUFTS 2002	200.00
M01183	McCUE, SUE	400.00
M01191	McDONALD, SPENCER	28.00
M01207	McGUIRE, KEVIN T.	523.50
M01277	McMILLAN, JANA	610.12
M01284	McNULTY & FOLEY EXPRESS	160.65
M01260	McQUARRIE, JEFF	168.00
N02356	N.E. GROUNDS INC.	1,783.33
N02365	N.E. MUNICIPAL EQUIPMENT CO	2,474.98
N02388	N.E. REAL ESTATE JOURNAL	139.00
N00150	NADEAU, MARK	625.00
N00160	NAGLE, JONATHAN	30.00
N00175	NAGY, BARBARA	118.56
N00257	NARO, LESTER & MARTHA	523.50
N00290	NASH FAMILY INV. PROPERTY	32,052.12
N00720	NASHUA DISTRICT EMS	500.00
N00747	NASHUA FARMERS' EXCHANGE	1,382.40
N00730	NASHUA FIRE RESCUE	1,873.80
N00748	NASHUA GLASS CO., INC.	111.25
N00925	NASHUA OUTDOOR POWER	8,252.11
N00990	NASHUA PRIDE	1,204.00
N01000	NASHUA REGIONAL PLANNING COMM	31,907.00
N01075	NASHUA SOUP KITCHEN & SHELTER	7,500.00

Town of Hudson, New Hampshire

TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
N01080	NASHUA TRANSIT SYSTEM	16,006.00
N01150	NASHUA WALLPAPER	445.56
N01149	NASHUA WALLPAPER-LONDONDERRY	850.84
N00401	NASHUA, CITY OF	523,737.85
N01360	NAT'L ENVIRONMENTAL HLTH ASSO	189.95
N01185	NATCHES, RANDALL A.	2.63
N01215	NATIONAL ASSOC. FOR HUMANE	25.00
N01225	NATIONAL ASSOCIATION OF	30.00
N01220	NATIONAL ASSOCIATION OF LOCAL	120.00
N01213	NATIONAL AUTOMOBILE DEALERS	58.00
N01848	NATIONAL PEN CORPORATION	160.79
N01854	NATIONAL REGISTRY OF EMTS	185.00
N01860	NATIONAL SAFE KIDS CAMPAIGN	146.31
N01200	NATIONS RENT	2,398.00
N01932	NAULT'S WINDHAM MOTORCYCLES	2,170.00
N01950	NAVIGATOR REALTY	4,495.00
N00008	NCG PROPERTIES, INC.	600.00
N02425	NE STATE POLICE INFO NETWORK	100.00
N00030	NEBS, INC.	481.25
N00045	NEFHS	160.00
N02090	NEOFOTISTOS, JAMES & LORRAINE	89.82
N02095	NEOPOST LEASING	2,571.36
N02150	NEPTUNE INC.	14,616.40
N02171	NESKEY, ANTHONY & EVELYN	100.00
N02172	NETWORK SOLUTIONS, INC.	95.00
N02240	NEW ENGLAND AQUARIUM	680.00
N02250	NEW ENGLAND BARRICADE	3,354.81
N02346	NEW ENGLAND FIRE EQUIPMENT	4,723.77
N02358	NEW ENGLAND NEOA	65.00
N02449	NEW ENGLAND TELEPHONE	615.05
N02452	NEW ENGLAND TRANE	7,368.00
N02620	NEW HAMPSHIRE BAR ASSOC.	1,100.00
N03215	NEW HAMPSHIRE MAILING SERVICE	38,426.43
N03220	NEW HAMPSHIRE MUNICIPAL ASSOC	15,567.15
N03588	NEW HAMPSHIRE SAFE & LOCK CO	2,636.72
N02360	NEW HORIZONS COMPUTER	670.00
N04240	NEXTEL COMMUNICATIONS	6,433.29
N04241	NEXTEL-NEXTDAY ACCESSORIES	235.80
N00051	NFPA	1,826.81
N00050	NFPA SUBSCRIPTION SERVICE	1,770.00
N02563	NH AMATEUR SOFTBALL ASSOC	240.00
N02570	NH ASSOC OF ASSESSING OFF'L	370.00
N02568	NH ASSOC OF ASSESSING OFFICIA	200.00
N02575	NH ASSOC OF CHIEFS OF POLICE	100.00
N02606	NH ASSOC OF FIRE CHIEFS	200.00
N02590	NH ASSOCIATION OF CONSERVATIO	725.00
N02698	NH CELEBRATES WELLNESS	90.00
N02785	NH CITY & TOWN CLERK ASSOC.	123.00
N02870	NH CORRECTIONAL INDUSTRIES	4,322.37
N02899	NH DEPARTMENT OF	30.00
N02991	NH FIRE PREVENTION SOCIETY	150.00
N03032	NH FIRE STANDARDS & TRAINING	1,120.00
N03058	NH GOOD ROADS ASSOCIATION	70.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
N03110	NH HEALTH OFFICERS ASSOC	50.00
N03090	NH LAKE ASSOCIATION	200.00
N03084	NH LOCAL GOVERNMENT	10.00
N03174	NH LOCAL WELFARE ADMIN ASSOC	50.00
N03219	NH MOTOR TRANSPORT ASSOC.	350.00
N03228	NH MUNICIPAL ASSOCIATION-PRS	2,000.00
N03355	NH PLANNERS ASSOCIATION	50.00
N03393	NH PUBLIC WORKS & MUNICIPAL	35.00
N03396	NH PUBLIC WORKS MUTUAL AID	25.00
N03424	NH RESTAURANT	3,265.00
N03551	NH RETIREMENT SYSTEM	119.44
N03450	NH RETIREMENT SYSTEM-EMPLOYEE	305,274.18
N03500	NH RETIREMENT SYSTEM-FIRE	318,189.50
N03550	NH RETIREMENT SYSTEM-POLICE	347,113.01
N03625	NH STATE FIREMENS ASSOC	360.00
N03681	NH TAX COLLECTORS' ASSOC	50.00
N03695	NH TIMBER HARVESTING COUNCIL	80.00
N02661	NHBOA	710.00
A02450	NHCADSV	1,125.00
N00066	NHFPS/IAAI	36.00
N03221	NHMA BUDGET WORKSHOP	70.00
N03228	NHMA HEALTH INSURANCE TRUST	350,063.57
N03252	NHMA PROPERTY-LIABILITY	132,885.57
N03224	NHMMA	473.00
N03360	NHOSP-PLANNING CONFERENCE	144.00
N03589	NHRPA	30.00
N04245	NICASTRO, RICHARD AND	41.88
N04252	NICHOLS, CECILE	52.40
N04275	NICK'S ROAST BEEF & PIZZA	378.00
N04280	NICKLES, FLORENCE	523.50
N04365	NIVEN, MICHAEL	266.93
N04555	NOLIN, MAURICE D., TRUSTEE	698.00
N04560	NORMAN & WILLIAM SHACK	153.36
N04575	NORMANDIN, RACHEL	6.99
N04577	NORTECH SYSTEMS	1,135.20
N04850	NORTH EAST AUDIO VISUAL	898.50
N04851	NORTHEAST UTILITIES	2,533.22
N04870	NORTHERN SAFETY CO., INC.	307.84
N04877	NORWAY, ED	2,350.00
N04902	NORWICH UNIVERSITY	25.00
N04908	NOTTINHAM WEST LIONS CLUB	650.00
N00100	NRAAO	25.00
N00101	NRAAO/ME 2003	165.00
N04909	NSEFO	50.00
N04951	NUTE, LISA	887.88
O00097	O'BRIEN & SONS	15,094.00
O00101	O'BRYANT, DIANE	30.00
O00330	O'KEEFE, MICHAEL	135.00
O00420	O'MEARA, JILL	41.67
O00100	OBIS COMPANY INC	16,700.40
O00136	OCCUPATIONAL HEALTH &	1,154.00
O00107	OCEAN STATE METER	850.00
O00243	OFFICEMAX CREDIT PLAN	2,988.90

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
O00245	OFFTECH, INC.	2,953.90
O00315	OLAH, DAVID	2,450.00
O00373	OLD REPUBLIC NATIONAL TITLE	303.03
O00374	OLEKSAK, WILLIAM	618.34
O00548	ONE HOUR MARTINIZING	5,135.75
O00590	ONSPOT OF NORTH AMERICA	186.46
O00569	OPTION ONE MORTGAGE CORP	1,764.25
O00697	ORMOND, STEVE	162.00
O00980	OSI BATTERIES	212.64
O01000	OSSIPEE MTN. ELECTRONICS, INC	1,201.50
O01001	OTARNIC POND COOPERATIVE	282.00
O01003	OTERO, DANIEL &	35.03
O01210	OUELLETTE, AUGUST &	698.00
O01215	OUR DESIGNS, INC.	1,241.35
P00060	PAGE, LYNDA	903.68
P00075	PAGE, WOLFBERG & WIRTH, LLC	525.00
P00124	PALMER AND SICARD INC.	187.50
P00123	PALMER GAS	859.39
P00140	PAPA GINO'S	93.83
P00150	PAPERDIRECT, INC	16.90
P00155	PAQUETTE, BRUCE	40.00
P00170	PARADISE PIZZERIA	150.00
P00172	PARADISE, CLARICE	698.00
P00205	PARKLAND MEDICAL CENTER	75.00
P00180	PAROLA, DAVID	125.00
P00190	PASKALI, DORIS	523.50
P00210	PAT MESSINA	225.00
P00215	PAT'S PEAK	957.00
P00218	PATCH,HOWARD	712.73
P00220	PATINO, BIANCA	30.00
P00227	PATRIOT PROPERTIES, INC.	90,131.10
P00240	PAUL JARRY PLUMBING & HEATING	870.00
P00242	PAUL MORE COMPANY	20.09
P00241	PAUL, GEORGE & MARY, SR	5.26
P00244	PAV PROPERTIES, LLC	30.00
P00023	PDSI	2,795.00
P00245	PEAK TECHNOLOGIES	4,439.52
P00287	PEASE, WILLIAM	260.62
P00301	PELHAM TRAVEL BASKETBALL	525.00
P00300	PELMAC INDUSTRIES INC	3,385.00
P00340	PENN WELL	85.00
P00355	PENNEY FENCE	2,685.59
P00360	PENNICHUCK WATER SERVICE CORP	700,694.32
P00368	PEOPLES HERITAGE LEASING CORP	22,646.00
P00400	PERK FUND	149.31
P00403	PERKINS, WAYNE	30.00
P00433	PERREAULT, CARL AND	32.23
P00432	PERREAULT, LAURIE S.	254.37
P00405	PERSONAL DEFENSE INSTITUTE,IN	390.00
P00429	PERSONNEL CONCEPTS LTD.	81.80
P00250	PETE'S TIRE BARN	464.00
P00547	PETERS, JEFFREY R &	43.12
P00545	PETERSON, ED	2,359.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
P00548	PETERSON, LAUREN	175.00
P00567	PETRIN, MARC & KAREN	280.93
P00560	PETTY CASH - FINANCE	2,266.33
P00565	PETTY CASH-HUDSON FIRE DEPT	872.96
P00555	PETTY CASH-HUDSON POLICE DEPT	624.45
P00580	PHILIPS MEDICAL SYSTEMS HSG	497.00
P00650	PIANTIDOSI, AUGUSTINE &	119.37
P00665	PICARD, MARY ANN	600.00
P00699	PIKE, NEIL	544.88
P00711	PINET, FRED O.	698.00
P00719	PINSONNEAULT, MELISSA	10.00
P00718	PINSONNEAULT, MICHELLE	15.00
P00851	PITNEY BOWES CREDIT CORP	850.99
P01045	PLANTE, MARIO & DENYSE	6,002.07
P01053	PLODZIK & SANDERSON	20,360.00
P01048	PLYNKOFSKY, MILDRED B.	698.00
P01070	PMR ARCHITECTS PC	750.00
P01080	POLAK, THOMAS	354.51
P01085	POLAND SPRING WATER	950.96
P01088	POLES AUTO REPAIR	7,816.75
P01224	POOLE, HEATHER	49.98
P01125	PORTER, DAN	25.00
P01132	PORTER, JAMES	2,300.00
P01129	PORTER, KRISTEN	145.00
P01192	POSEIDON AIR SYSTEMS	7,783.95
P01195	POSITIVE PROMOTIONS	459.14
P01210	POTTER, PHIL	363.00
P01209	POULIN, JACQUES	950.00
P01215	POWERS, CRAIG S.	113.89
P01239	PRECISION MECHANICAL CONT, IN	2,627.40
P01235	PREMIER PET PRODUCTS, LLC	234.00
P01245	PRIME TITLE SERVICES, INC.	392.58
P01251	PRIMEDIA PRICE DIGESTS	461.75
P01250	PRIMEX	62,342.89
P01255	PRINT FACTORY	1,952.99
P01263	PROFESSIONAL FIREFIGHTERS	957.59
P01271	PROFESSIONAL VEHICLE CORP	570.00
P01261	PROFFESSIONAL DRAFTING, INC.	443.15
P01291	PROLYN CORP	3,350.00
P01292	PROTECTION ONE	1,279.72
P01300	PROVENCAL, REGGIE	100.92
P01325	PROVOST, RONALD & LINDA	1,449.61
P01350	PSYCHOTHERAPY ASSOCIATES INC	1,000.00
P01450	PUBLIC SERVICE CO OF NH	340,743.18
P01610	PURITAN TITLE CORP.	1,496.50
Q00015	QUA, HALL, HARVEY & WALSH	147.72
Q00025	QUALITY REFRESHMENT SERVICES	1,795.78
Q00175	QUILL CORPORATION	212.78
Q00275	QUINTERO,ARNALDO E.	1,218.01
Q00350	QUIRION, CLAUDE	1,200.00
R00100	R. WHITE EQUIPMENT CENTER, IN	584.25
R00002	R.A.D. KIDS	120.00
R00005	R.A.D. SYSTEMS, INC.	200.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
R00010	R.A.K. INDUSTRIES	377.63
R00025	R.B. ALLEN CO INC	4,080.36
R00250	RADIO SHACK	71.52
R00259	RALLIS, ROBERT & ELIZABETH	100.00
R00290	RALPH PILL ELECTRICAL SUPPLY	189.98
R00325	RANNEY, ROBERT W.	261.75
R00337	RAPALA DEVELOPMENT, LLC	134.58
R00098	RAPE & ASSAULT SUPPORT	6,250.00
R00344	RAUSEO & ASSOCIATES	1,330.00
R00346	RAY ALLEN MANUFACTURING CO IN	982.10
R00405	RDJ AD SPECIALTIES	410.50
R00410	RECOVERY TECH GROUP	198.75
R00425	RED JACKET MOUNTAIN VIEW	226.00
R00424	RED WING SHOE STORE	1,050.00
R00432	REED, DAVID C. AND	523.50
R00433	REED, ERMA	698.00
R00436	REITAN, DAVID & ALBERTA	523.50
R00437	RELATION, FLORENCE V.	698.00
R00441	RENTAL ASSOCIATES REALTY TRUS	2,436.11
R00457	RESCUE PHONE, INC.	5,500.00
R00514	RESOURCE BANCSHARES	1,601.96
R00518	RESOURCE TITLE, LLC	80.43
R00515	RESPONSIVE TECHNOLOGIES, INC.	1,806.75
R00520	RHEAUME, RAYMOND C. AND	523.50
R00530	RHOMAR INDUSTRIES INC	228.04
R00535	RICARD, LISA E.	51.34
R00540	RICARD, NORMAND &	698.00
D00712	RICHARD DICHARD	36.00
R00545	RICHARD SMITH/FRANK ADAMS	13,850.00
R00559	RICHARDS & ASSOCIATES, P.C.	8.49
R00558	RICKER, THOMAS	81.99
R00575	RIOUX, ROLAND A.	523.50
R00601	RO-BRAND PRODUCTS	1,014.40
R00578	ROB ESTES	2,304.00
R00584	ROBERTS, CATHERINE & PAUL	698.00
R00585	ROBERTSON, PATRICK	46.00
R00587	ROBICHARD, ROGER	75.00
R00595	ROBICHAUD, ROGER	512.00
R00599	ROBINSON, STEPHEN	625.00
R00645	ROCKINGHAM REGIONAL	875.00
R00730	RODGERS, GARY	680.24
R00750	RODRIGUEZ, MELVIN	1,340.00
R00900	ROLLER KINGDOM	3,000.00
R01211	ROSSINO, JOSEPH	31.58
R01215	ROUSSEAU, PAUL & HELEN	91.49
R01221	ROWELL, YOLANDE	523.50
R01450	RUDOLPH, MICHELLE	12.70
R01540	RULE, BENJAMIN	1,802.79
R01602	RUSSELL & BERNARD	503.40
R01596	RUSSELL, BRENDA J.	1,101.53
R01604	RUSSO, VINCENT A. &	82.72
R01603	RUTLEDGE, KEVIN	30.00
S00100	SAFE-IR, INC.	2,800.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
S00190	SAFETY KLEEN	592.60
S00230	SAINT ANSELM COLLEGE	425.00
S00257	SALEM DOOR & HARDWARE, INC.	143.00
S00260	SALVATION ARMY	236.84
S00277	SAM'S CLUB	850.37
S00270	SAMSON, JOHN &	1,750.23
S00290	SANDERSON, BARBARA B.	700.84
S00275	SANDS, JEFF	115.00
S00299	SANEL AUTO PARTS	635.77
S00303	SANSOUCY, GEORGE E	54,403.66
S00294	SANTOS, ARTHUR J. JR.	262.83
S00304	SARRIS, JOHN R	2,085.00
S00307	SASSER, S. ELIZABITH	28,000.00
S00296	SAUNDERS, RICHARD & PEGGY	523.50
S00311	SAUTER, JOHN	59.64
S00297	SAVOIE, RON	30.00
S00315	SAWYER, BRUCE & PAULA	523.50
S00336	SCAFIDI, JOAN	30.00
S00322	SCHIBANOFF, HARRY	150.00
S00325	SCHOOL OF JUSTICE STUDIES	160.00
S00514	SCURINI, DOM	100.00
S00530	SEA CONSULTANTS, INC.	2,714.47
S00524	SEABURY, BRAD	59.07
S00580	SECONDWIND ENVIRONMENTAL	5,980.00
S00595	SENDALL, SEAN	49.00
S00602	SERA , STEPHEN	145.06
S00609	SERESCNET	2,215.00
S00611	SERVANT, RUTH L.	523.50
S00608	SERVICE LINK, L.P.	163.93
S00598	SETTLE, JAMES JR.	698.00
S00601	SEVIGNY, CHRISTOPHER	104.73
S00613	SHAH, MANOJ	1,800.00
S00617	SHANNON, BOB	422.00
S00614	SHARON, PAUL	1,123.04
S00615	SHARPE, PAUL	192.83
S00650	SHEA CONCRETE PRODUCTS, INC.	385.00
S00750	SHEPHERD, DOROTHY	698.00
S00765	SHEPHERD, WINIFRED D.	112.89
S00855	SHERMAN,PAUL	420.43
S00901	SHOOTING SPORTS SUPPLY	18,520.40
S00892	SHOP 'N SAVE #0183	849.40
S00910	SHOWTIME COMPUTER SUPPLY	10,607.00
S00915	SIEGEL DISPLAY PRODUCTS	205.16
S00916	SIGMA-ALRICH INC.	99.72
S00919	SILVA FAMILY TRUST	523.50
S00920	SILVA, RONALD	766.45
S00928	SIMMS, CAROLYN	456.00
S00927	SIMMS, STEPHEN	392.00
S00935	SIMONEAU, DOLORES M	315.80
S00940	SIMONS UNIFORMS	9,605.35
S00951	SIMPLEXGRINNELL	3,344.40
S00970	SIMPSON, CORA	698.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
S01013	SIRCHIE FINGER PRINT	2,328.80
S01017	SIROIS, LEONCE & BEATRICE	698.00
S01040	SIX FLAGS NEW ENGLAND	1,103.50
S00015	SJS CONSTRUCTION	50.00
S01049	SKILLPATH SEMINARS	596.00
S01075	SLIVER, JASON	37.50
S01175	SMITH PLUMBING & HEATING	793.14
S01129	SMITH, DONALD I	22,500.00
S01145	SMITH, MARTHA E. REV. TRUST	100.00
S01155	SMITH, MARVIN D AND	24.05
S01444	SMITH, MICHAEL	18.48
S00020	SMS SYSTEMS MAINTENANCE SVC	32,079.58
S01215	SNYDER, LEON & WANETA	698.00
S01326	SOJKA, CHESTER & JOHN	285.28
S01327	SOJKA, JOHN & ANNE	9.28
S01449	SOUCY & GAGNON	101.07
S01446	SOUCY, ANDREW J & JOSEPHINE	523.50
S01325	SOUHEGAN MUTUAL FIRE AID ASSO	3,112.50
S01476	SOUPER SALAD	105.00
S01484	SOURCE4, INC.	266.84
S01490	SOUSA REALTY AND	86.88
S01488	SOUSA, ROBERT L. JR.	649.63
S01535	SOUTHERN NEW HAMPSHIRE	2,500.00
S01530	SOUTHERN NH SERVICES	440.00
S01550	SOUTHWORTH-MILTON INC.	35,828.84
S01687	SPEEDWELL	196.00
S01690	SPILLER'S	725.88
S01743	SPRING APPRAISAL CO.	1,100.00
S01752	SQUARE ONE PUBLISHERS	543.11
S00252	ST JOSEPH BUSINESS & HEALTH	11,786.00
S00234	ST. GELAIS, HECTOR	523.50
S00235	ST. JOSEPH COMMUNITY SVCS INC	3,835.00
S00251	ST. JOSEPH HOSPITAL	20,122.56
S00236	ST. LAURENT, ROGER & PEARL	523.50
S00232	ST. MARY'S TITLE SERVICES, LL	610.37
S01753	STABILE CONSTRUCTION SERVICES	743.57
S01754	STABLER, HELEN C.	1,434.39
S01757	STANLEY, LORETTA	17.29
S01783	STAPLES, GUY H.	698.00
S01781	STAR PACKER BADGES	5,408.50
S01845	STARK & SON MACHINING	860.22
S01840	STATE CHEMICAL MFG CO	507.81
S01870	STATE OF N.H.	16.00
S01882	STATE OF NEW HAMPSHIRE	2,142.00
S01866	STATE OF NEW HAMPSHIRE -U.C.	1,321.44
S01862	STATE OF NH	1,800.00
S01871	STATE OF NH - DOT	155.00
S01860	STATE OF NH/DEPT OF SAFETY	2,647.50
S01964	STATE STREET BANK & TRUST CO	694,866.26
S02058	STATEWIDE COMMUNICATIONS	1,622.00
S02160	STEARNS, DALE	268.00
S02163	STELLOS	1,145.70

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
S02168	STEPHENS PUBLISHING CO.	775.24
S02190	STEVENSON, CAROL	127.01
S02209	STEWART TITLE OF NORTHERN	4,397.72
S02210	STEWART TRAVEL SERVICE, INC	617.50
S02601	STOFFEL SEALS	306.00
S02602	STOFFEL SEALS CORP.	740.00
S02600	STONE, LINDA KAY	600.00
S02603	STOTT, KRISTA	21.00
S02620	STREAMLINE SETTLEMENT	3,123.98
S02604	STROUD, DEL ERIC & ELLYA	691.96
S02850	SUBURBAN AUTO	10,377.15
S02863	SULIN, DEAN	133.42
S02900	SULLIVAN TIRE COMPANIES	3,790.31
S02870	SULLIVAN, KEVIN	4,005.00
S02880	SULLIVAN, SEAN	22.28
S02885	SULLIVAN, THOMAS	30.00
S02901	SUMMIT TITLE SERVICES, INC.	3,306.03
S02995	SUN, THE	187.20
S03100	SURETTE, BRIAN	40.00
S03400	SURPLUS OFFICE EQUIPMENT, INC	1,260.00
S03550	SWEENEY CLOSING SERVICES, LLC	3,502.67
S03590	SYNDISTAR, INC.	429.00
T00075	T & C MOTOR INN	55.00
T00050	T-BONES	758.86
M01656	T.R. MILLER CO.,INC.	429.70
T00160	TALASAZAN, ELISHA	58.71
T00170	TAMARACK LANDSCAPING, INC.	14,578.00
T00173	TAMPOSI REAL ESTATE	293.56
T00204	TANGUAY, CHARLES A. & ALDEA	261.75
T00317	TAYLOR, JOHN W.	19.00
T00318	TAYLOR, KYE SUN	33.00
T00365	TEBBETTS, KRISTEN	500.00
T00500	TELEGRAPH PUBLISHING CO	5,225.28
T00520	TELGEN, GLENN	34.00
T00540	TERENZONI, NICOLE	96.00
T00542	TERMINIX	1,966.00
T00550	TESSCO	732.28
T00546	TESSIER, OLIVE	523.50
T00545	TESSIER, RICHARD & BARBARA	523.50
T00548	TESSITORE, PETER	8.78
T00551	TESTAROSSA, KATIE	72.00
T00575	THARP, DONALD & BARBARA	100.00
T00631	THAYER, JESSICA	65.00
B00195	THE BALSAMS GRAND RESORT HOTE	1,140.36
B00355	THE BARN WORKS	185.00
G01310	THE GRANITE GROUP	1,115.00
O01225	THE OVERHEAD DOOR COMPANY	173.00
R00582	THE ROBERT FROST MOTOR INN	135.00
T00319	THE TAYLOR GROUP	295.00
T01045	THE TONI-P CORP.	283.97
W00997	THE WORKS DISPLAYS &	846.00
T00680	THIBODEAU, CHARLES & MURIEL	523.50

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
T00750	THOMPSON PUBLISHING GROUP	1,125.00
T00690	THOMPSON, DENISE	17.68
T00741	THOMPSON, JEFFREY M. &	600.00
T00725	THORN, DONNA	426.00
T00735	THURSTON'S TOOL CO.	382.60
T00950	TIM KEEDY CONTRACTING	150.00
T01032	TIP TOP TREE SVC & LNDSCPNG	2,140.00
T01028	TITLE AMERICA CARNEY	230.24
T01031	TM CRANE SERVICE	1,400.00
T01033	TMDE CALIBRATION LAB, INC.	1,192.50
T01027	TOLLES STREET MISSION	20.03
T01034	TOMASWICK, ASHLEY	20.00
T01037	TOOL LIQUIDATION CENTER	210.00
T01046	TOP END SPORTSWEAR	1,646.00
T01048	TOTAL MORTGAGE SOLUTIONS,LP	1,986.75
T01047	TOURS R US	450.00
T01052	TOWN OF DERRY	1,479.28
T01076	TOWN OF HUDSON	1,151,559.94
T01075	TOWN OF HUDSON-SEWER UTILITY	54,529.77
T01079	TOWN OF HUDSON-WATER UTILITY	833,457.67
T01103	TOWN OF LITCHFIELD	161,520.79
T01105	TOWN OF LONDONDERRY	1,207.00
T01106	TOWN OF NORTH ANDOVER	150.00
T01360	TRAFFIC SAFETY & SIGNS INC.	227.39
T01364	TRANS-MEDIC	3,625.30
T01371	TRANSAMERICAN R.E. TAX SERVIC	2,294.88
T01373	TRANSCONTINENTAL TITLE CO.	3,043.85
T01365	TRANSPEC DRIVELINE SERVICE	1,829.40
T01392	TREASURER	220,120.00
T01510	TREASURER - STATE OF NH	1,524.67
T01530	TREASURER, STATE OF N.H.	1,045.00
T01393	TREASURER, STATE OF NH	6,818.00
T01595	TREMBLAY, HARVEY W. AND	698.00
T01600	TRIANGLE CREDIT UNION	462.36
T01607	TRIOLO, JOSEPH	42.50
T01630	TRIUMPH GLASS	1,294.22
T01635	TROWBRIDGE, LEWIS & SANDRA	523.50
T01650	TRUSTEES OF THE TRUST FUNDS	714,929.00
T00100	TST EQUIPMENT INC	1,163.24
T01694	TUFTS ANIMAL EXPO	410.00
T01710	TURCOTTE,RONALD J.	180.61
T01714	TURMEL, JAMES C.	150.00
T01713	TURMEL, RANDY	140.00
T01717	TWARDOSKY, JASON	149.00
T01724	TYLER, RICHARD TRUSTEE	523.50
U00030	U S CELLULAR	667.02
U00020	U.S. BANK NATIONAL ASSOCIATIO	3,015.00
U00021	U.S. BANK OPERATIONS CENTER	1,518,881.25
U00031	U.S. CELLULAR	5,152.00
U00024	U.S. HYDRAULICS	964.29
U00040	U.S. POLICE CANINE ASSOCIATIO	40.00
U00039	U.S. POSTAL SERVICE	176.12
U00050	U.S. TREASURY	57.24

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
U00799	UNH COOPERATIVE EXTENSION	200.00
U00005	UNH/N.E.A.C.H.A.	100.00
U00099	UNION LEADER CORPORATION	995.15
U00015	UNITED RENTALS, INC.	862.99
U00034	UNITED STATES POSTAL SERVICE	22,600.00
U00610	UNITED SUPPLY CO	18.56
U00780	UNIVERSITY CONFERENCE SERVICE	265.00
U00804	UNIVERSITY OF NEW HAMPSHIRE	760.00
U01002	URBACH, LIAM J.	2,198.70
U00950	USPCA NATIONALS 2003	175.00
U01100	UTILITRONICS CORPORATION	1,233.61
V00060	VACIRCA, BENITO & SANTA	523.50
V00070	VAIL, BRIDIE	80.00
V00073	VAIL, JOHN	1,678.00
V00080	VAILLANCOURT, HARVEY &	523.50
V00099	VALLEY FIRE EQUIPMENT	2,430.60
V00107	VANASKIE, MICHAEL M.D.	1,000.00
V00106	VANDERVORT, CONSTANCE	319.85
V00115	VAUGHEN, ROBERT	25.00
V00120	VEINO, LAWRENCE E., JR.	16.41
V00142	VERIZON	108,329.62
V00136	VERIZON NETWORK INTEGRATION	1,490.86
V00147	VIDEOMAKER	44.94
V00151	VIEIRA, ERIC	40.00
V00192	VISION TITLE & CLOSING, LLC	3,305.63
V00199	VOEGTLI, GERAINE TRUST	523.50
V00252	VOLLMER ASSOCIATES LLP	5,806.25
V00275	VOLVO COMMERCIAL FINANCE	31,660.85
W00005	W. A. KRAFT CORP.	13.86
W00009	W.B. MASON CO., INC.	26,817.70
W00020	W.D. PERKINS	5,495.35
W00030	W.T. SUPPLY CO INC	17,987.40
W00045	W.W. GRAINGER, INC	2,085.51
W00046	WADE, EDWARD C., JR.	1,575.42
W00095	WAKEFIELD MATERIALS CORP	446.00
W00100	WALL STREET JOURNAL	175.00
W00151	WALMART COMMUNITY BRC	14,334.26
W00230	WANDELL, ALLYSON	130.00
W00232	WANDELL, CURTIS	15.00
W00231	WANDELL, VICTORIA	60.00
W00250	WANG, JEAN	795.00
W00270	WARRANTY TITLE CO., INC.	710.34
W00285	WASHINGTON MUTUAL	29,834.39
W00298	WASTE, INC.	2,158.50
W00399	WATER COUNTRY CORPORATION	808.50
W00410	WATER WORKS SUPPLY CORP.	922.96
W00404	WATERTOWN PLUMBING & HEATING	84.35
W00438	WEAVER, CLINT	1,115.46
W00437	WEAVER, JAMES	84.00
W00436	WEAVER, JOSH	352.00
W00439	WEAVER, PATRICK	186.00
W00490	WELD POWER SERVICE CO	288.00
W00496	WELLMAN ASSOCIATES INC.	615.00

Town of Hudson, New Hampshire
TOTAL ACCOUNTS PAYABLE CHARGES BY VENDOR FOR FY 2003

Vendor Number	Vendor Name	Amount for Year
W00498	WELLS FARGO HOME MTG.	2,543.06
W00494	WELLS FARGO REAL ESTATE	11,317.72
W00497	WELLS, DAVID & LIANE	2,055.19
W00495	WELLS, RITA	523.50
W00515	WESSON, KERRI	135.00
W00517	WESSON, ROBERT	23.00
W00538	WESTON & SAMPSON ENG., INC.	86,590.74
W00570	WHARF INDUSTRIES PRINTING	626.00
W00635	WHEELED COACH INDUSTRIES	96.06
W00638	WHIRLWIND PRODUCTIONS, INC.	299.00
W00639	WHITEHEAD, DEREK	30.00
W00641	WHITING, CAROL	32.00
W00637	WHITNEY, JAMES	30.00
W00654	WHOLEY, TIM	575.00
W00636	WICKMAN, BERNADETTE L.	28.00
W00658	WIGGIN & NOURIE, PA	4,853.71
W00655	WILCOX, JOHN	80.00
W00663	WILKIE LIVING TRUST	656.69
W00762	WILLARD'S RADIATOR INC	1,350.00
W00669	WILLIAMS, BONNIE L & GERTRUDE	523.50
W00675	WILLIAMS, ROGER & ALICE	100.00
W00798	WILNER-GREENE ASSOCIATES	3,099.00
W00800	WILSON, KATHLEEN	41.98
W00643	WILSON, KRISTINA	90.00
W00676	WINDSOR INDUSTRIES	478,899.98
W00847	WINSOR, ALAN	37.50
W00849	WINTER EQUIPMENT	550.47
W00644	WITMER, RICHARD	432.00
W00869	WOLF, MARK F. & BRENDA J.	1,452.24
W00870	WOLLENHAUPT, ASHLEY	126.00
W00880	WOOD'S CRW CORP.	395.00
W00873	WOOD, EDNA S	698.00
W00895	WOOLKALIS, DAVID & BARBARA	100.00
W01020	WORLD SAVINGS	1,852.40
W01070	WROBEL, DEB	30.00
W02020	WYMAN'S CHEVROLET-PONTIAC	75,354.00
W02049	WYNOTT, LAWRENCE	450.00
W02050	WYNOTT, NANCY	1,800.00
Y00002	YAKTRAX	71.01
Y00004	YANKEE CONFERENCE 2002	95.00
Y00072	YARMO, JACQUELINE L.	523.50
Y00076	YATES, DAVE SR	410.73
Y00077	YATES, KRISTIN	90.00
Y00225	YORK, PRISCILLA T.	523.50
Y00450	YOUNG, HOWARD	20.00
Z00035	ZAERS, WOLFGANG	57.29
Z00044	ZAKOS, PETER & SHARA	1,816.45
Z00042	ZAKOS, PRISCILLA	471.00
Z00043	ZAKOS, PRISCILLA, FLEX PLAN	500.24
Z00075	ZEE MEDICAL SERVICE CO.	737.33
Z00079	ZELONIS, DAN	50.00
Z00085	ZEP MANUFACTURING COMPANY	2,002.48

HUDSON WATER DEPARTMENT

REPORT OF OPERATIONS
for the Year Ending June 30, 2003

We are pleased to report that the past year of water works operations was very successful. We met all of our primary maintenance objectives and we started work on the repairs to gate valves and hydrants. The combined team of Town staff and Pennichuck Water Works employees has been very effective in completing the day-to-day requirements of the system and focusing on good customer service.

The Town of Hudson water supply system consists of three gravel-pack wells and two pumping stations. There is an emergency interconnection between the Town system and Pennichuck Water Works at the Taylor Falls Bridge to allow for supply from Pennichuck under emergency circumstances. All of the wells and pumping stations are owned by the Town and are located in the Town of Litchfield. The water supply systems are as follows:

Name of well	Well yield per day (in gallons)
Dame	930,000
Ducharme	700,000
Weinstein	1,000,000
Taylor Falls	1,000 gpm (back-up supply)

Following is the pumpage report showing the pumpage by month for this past year and the three prior years.

WATER SUPPLY OPERATIONS

Water Production (gallons):

Month	Source	1999	2000	2001	2002	2003
Jan	Dame	29,809,516	23,295,192	18,330,496	15,923,573	17,498,000
	Ducharme	5,031,010	16,526,454	9,577,892	10,580,571	11,069,000
	Weinstein	10,963,012	13,159,902	26,439,128	20,421,762	21,696,000
	Total	45,803,538	52,981,548	54,347,516	46,925,906	50,263,000
	Average Day	1,477,533	1,709,082	1,753,146	1,513,740	(28)1,795,107
Feb	Dame	23,249,840	22,754,032	13,667,296	19,786,536	21,284,000
	Ducharme	3,085,379	15,155,910	8,268,432	10,743,464	10,938,000
	Weinstein	17,393,112	12,549,482	26,617,196	11,549,911	13,816,000
	Total	43,728,331	50,459,424	48,552,924	42,079,911	46,038,000
	Average Day	1,561,726	1,802,122	1,734,033	1,502,854	(30)1,534,600
Mar	Dame	25,945,008	24,349,176	19,536,660	18,053,125	20,676,000
	Ducharme	97	16,313,376	11,733,412	10,305,787	10,885,000
	Weinstein	24,076,096	13,407,386	20,884,464	17,376,964	14,181,000
	Total	50,021,201	54,069,938	52,154,536	45,735,876	45,742,000
	Average Day	1,613,587	1,744,192	1,682,404	1,475,351	1,633,643
April	Dame	24,982,788	23,356,796	22,440,540	20,373,340	20,745,000
	Ducharme	85	15,623,436	13,141,554	11,970,836	10,940,000
	Weinstein	24,432.516	15,445.506	16,639,970	13,356,432	14,409,000
	Total	49,415,389	54,425,738	52,222,064	45,700,608	46,094,000
	Average Day	1,647,180	1,814,191	1,740,735	1,523,354	(28)1,646,214
May	Dame	33,324,052	23,742,804	28,326,192	18,785,428	26,959,000
	Ducharme	7,729,050	14,399,772	16,092,588	7,242,858	14,618,000
	Weinstein	25,231,460	28,198,752	29,470,776	28,382,286	32,737,000
	Pennichuck	0	0	0	4,311,799	282,400
	Total	66,284,562	66,341,328	73,889,556	58,722,371	74,596,400
	Average Day	2,138,212	2,140,043	2,383,534	1,894,270	(34)2,194,012
June	Dame	29,603,552	20,903,192	27,256,363	12,116,500	12,489,000
	Ducharme	20,068,864	13,292,992	15,246,545	7,145,500	6,430,000
	Weinstein	26,934,848	30,015,826	28,580,727	28,872,571	22,169,000
	Pennichuck	8,822,000	0	1,325,000	8,816,300	15,805,700
	Total	85,429,264	64,212,010	72,408,635	56,950,871	56,893,700
	Average Day	2,847,642	2,140,400	2,413,621	1,898,362	(29)1,961,852

Month	Source	1999	2000	2001	2002	2003
July	Dame	26,766,080	18,785,788	26,694,462	18,621,429	
	Ducharme	17,267,428	11,093,678	19,295,612	10,426,714	
	Weinstein	21,443,000	30,518,084	24,956,539	32,356,858	
	Pennichuck	0	9,610,000	3,490,500	21,189,600	
	Total	65,476,508	70,007,550	74,437,113	82,594,601	
	Average Day	2,112,145	2,258,308	2,401,197	2,664,342	
Aug	Dame	19,213,892	12,759,940	24,327,000	15,805,429	
	Ducharme	14,950,186	7,961,599	13,839,000	8,973,000	
	Weinstein	30,160,964	25,002,236	30,112,500	30,573,429	
	Pennichuck	0	20,232,300	1,648,825	18,818,370	
	Total	64,325,042	65,956,075	69,927,325	74,170,228	
	Average Day	2,075,001	2,127,615	2,255,720	2,392,588	
Sept	Dame	21,825,544	8,389,908	24,252,000	15,454,286	
	Ducharme	19,798,496	4,266,434	14,785,000	8,811,589	
	Weinstein	14,844,208	23,218,448	26,410,000	28,686,857	
	Pennichuck	0	27,297,600	86,130	9,245,600	
	Total	56,468,248	63,172,390	65,533,130	62,198,332	
	Average Day	1,882,275	2,105,746	2,184,438	2,073,278	
Oct	Dame	22,677,604	17,012,068	21,423,000	14,011,714	
	Ducharme	18,042,516	8,755,736	13,249,500	7,723,428	
	Weinstein	10,424,496	26,621,748	14,144,500	30,702,143	
	Pennichuck	0	0	0	7,448,600	
	Total	51,144,616	52,389,552	48,817,000	59,885,885	
	Average Day	1,649,826	1,689,986	1,574,742	1,931,803	
Nov	Dame	22,287,944	17,396,664	21,228,620	19,863,934	
	Ducharme	16,510,154	8,981,698	11,574,827	11,088,951	
	Weinstein	10,647,166	27,434,548	11,011,034	11,447,714	
	Pennichuck	0	0	0	2,234,000	
	Total	49,445,264	53,812,910	43,814,481	44,634,599	
	Average Day	1,595,009	1,735,900	1,460,483	1,487,199	
Dec	Dame	22,901,044	14,826,624	26,745,002	24,441,780	
	Ducharme	16,206,710	8,591,554	11,584,858	13,433,763	
	Weinstein	11,414,008	27,352,188	11,310,289	7,985,749	
	Pennichuck	0	0	0	0	
	Total	50,521,762	50,770,366	49,640,149	45,861,292	
	Average Day	1,629,734	1,637,754	1,601,295	1,479,397	
Total	Dame	302,586,864	227,572,184	274,227,631	213,237,074	
	Ducharme	138,689,975	140,962,639	158,389,220	118,446,461	
	Weinstein	227,964,886	272,924,106	266,577,123	261,712,676	
	Pennichuck	0	0	0	72,064,269	
	Total	669,241,725	641,458,929	699,193,974	665,460,480	
	Average Day	1,833,539	1,757,422	1,915,600	1,823,179	

The distribution system is comprised of approximately 90 miles of water main, ranging in size from one inch through 16 inches and is made of ductile iron, cast iron and PVC (plastic). The system has 1,600 main gate valves, 400 fire hydrants, two ground storage tanks and four booster pumping stations. There are 4,800 service lines and customer meters.

The water system is operated for the Town by Pennichuck Water Works, Inc. under an Operations and Maintenance (O&M) Contract. The contract requires Pennichuck to provide all personnel, equipment, spare parts and tools to perform the work. Pennichuck also provides its own insurance for workmen's compensation, public liability and property damage.

The O & M contract has several components. First, Pennichuck is committed to performing what is referred to as "planned maintenance". This is the non-emergency work that can be scheduled. It includes the following activities for each year:

1. Inspect and exercise one-half of all system gate valves. Valves are located, gate boxes are cleaned out, raised or lowered, if required, and the valve is turned to assure proper operation. Tie measurements are verified and recorded on a valve record.
2. Inspect and operate all Town-owned fire hydrants once each year. The hydrant is located and inspected to assure proper operation, to inspect for leakage and to make sure the barrel is properly drained. Hydrant records are updated.
3. Paint a pre-determined number of fire hydrants per year.
4. Conduct an annual main line flushing program to flush sediment and corrosion particles from the distribution pipelines. Pennichuck is required to provide advance notice to alert customers and to conduct the program at a time of minimal disruption to customers.
5. Collect and analyze water samples from the system in accordance with public health requirements.
6. Read all system meters on a monthly basis.
7. Test and repair meters in accordance with industry practice and standards.
8. Locate and mark out underground pipelines when requested by the Town.
9. Inspect and test all backflow devices for proper operation.
10. Perform service disconnects (shutoffs), at the Town's request, for enforcement of payment or for violations of the Town's rules pertaining to water service.
11. Monitor and control the water supply facilities and booster stations. Make periodic inspections, make necessary adjustments, inspect controls and instrumentation, provide routine lubrication, provide corrosion control, change record charts and perform other routine tasks.
12. Respond to requests for customer service in a timely and courteous manner. Requests include turning services on or off, checking for leaks, re-checking meter readings, checking water quality and responding to customer concerns.
13. Develop and update operational and emergency plans.

The other components of the Operation and Maintenance agreement provide for "unplanned maintenance" and engineering services. Pennichuck responds to emergency main breaks, hydrant accidents and service leaks; thaws and repairs frozen pipelines, hydrants and meters, and responds to complaints of rusty or dirty water by flushing pipelines through the hydrants as necessary. Pennichuck provides a variety of engineering services to the water system. Pennichuck provides guidance for the construction of new mains and services and provides on-site inspection to ensure that proper construction methods and materials are used. The water company provides a wide array of system record maintenance and the as-built records for new work performed on the system. Pennichuck conducts flow analysis and makes recommendations for system improvements.

In the past year, Pennichuck performed the following "planned" work:

Gate valve inspection	19
Hydrant inspections – Wet	490
Hydrant inspections – Dry	490
Hydrant painting	408
Test meters	47
Dig-Safe locating and marking	821
Backflow device testing	918
Shutoffs for Non-Payment	37
Meter reading	78,800
New meters set	205
New meter replacements	37

The following unscheduled, or "unplanned" work was performed during the year:

	INVOICES
Chemicals – Dame	13
Chemicals – Weinstein	11
CL2 Transfer Pump Replacement	1
Clean Chlorine Tank/Transfer Pump	2
Compass Point/Breaker Tripped/Reset/Repair	4
Dame Ducharme – Power Outage/Reset Well/ Repair Well/Reset Parco Panel/Caustic Pump Not Working/Low Pressure/Water Leak in Control Panel	12
Dig Safe	1
Dirty Water Call	5
Engineering Activity	12
Flush Air Out of Lines/Flush Dirty Water	4
Gordon Tank Lost Telemetry	1
Hydrant – Flushed/Painted/Repaired/Raise/Relocate	25
Install New Service	2
Inventory	1
Lab Test	8
Marsh Road – Power Outage/Reset/Repair Well/ Repair Drives for Boosters/VFD Replacement	8
Meter Horns	4
Miscellaneous – Added 4" Tap/Contractor Damage/ Generator Maintenance/Install Fire Pump Motor/ Low Pressure/Plugged Valve & Aerator/Pressure/ Adjustment/RTU Failure/Traffic Control for Torn Water Service/Extend Service/Adjust Clay Valve/ Control System Problem	14
New Meters - Exchange/Replace/Renewed	19
New Meters Set	189
New Meters Set, Incomplete	3
Old Windham Road – Adjust Valve/Check Pressure/Reset	3
Purchased Water at E Street	7
Remove Seasonal Meter – Turn Water Off/Remove Meter	6
Renewed Meters	21
Repair Leak – Repair Leaking Pack Joint/Check Leak	8
Repair Main Break – Repair Main Leak/Repair Service/ Raise Blow Off/Check Valves/Thaw Frozen Service	20
Repair Fire Pump – Repair Fire Pump Motor	3
Replace pH Analyzer – Replace Check Valve/Replace Communication Equipment	2
Reset Meter	6
Reset Seasonal Meter – Reset Fire Pump	10
Shepard's Hill – Fittings	1
Shut Off Water – Turn Water On/Shut Down Pumps for Main Break/Remove Seasonal Meter	15
Weinstein – Caustic Pump Failure/Install Pump/ Maintenance of pH Meters/Repaired Overland Relay/Replace Valve/Problem with Analyzer/ Chlorine Delivery	13

Operational Notes 2002/2003

Pennichuck Water Service Company, in cooperation with the Town of Hudson, is pleased to report several operational improvements and equipment changes which continue to modernize and streamline the Hudson Water System. Component changes were either planned for in the Capital Improvement Program or required emergency response and replacement due to outages.

Disinfection of the Hudson water supply is accomplished using Sodium Hypochlorite. The Hypochlorite or Chlorine solution is critical in maintaining high quality, organism free water. Pennichuck installed a new, highly efficient Chlorine transfer pump in the Weinstein booster station. The pump will insure continued chlorine feed in the station and is used to transfer product from bulk storage to day tank supply.

The pH of a system water supply has several important aspects the least of which is reducing the corrosivity of the water. Corrosive water leads to premature failure of water pipes in the street as well as in customer homes. Pennichuck installed a Prominent brand Sodium Hydroxide feed pump in the Hudson system. The pump replaces a worn, outdated unit which was difficult to maintain due to lack of spare parts and did not provide reliable or accurate feed. The Prominent pump is efficient, accurate and requires minimal maintenance. Pennichuck is utilizing the Prominent brand pump in our Water Treatment Facility and is very pleased with its performance.

Pennichuck assisted in the re-development of the Weinstein Well. Layne-Christiansen Pump Company successfully completed the project. Pennichuck assisted with water valve position adjustment, pipeline flushing and test operating the newly developed well.

The Marsh Road booster station located at the base of the Marsh Road concrete tank suffered the effects of severe weather in recent months. Variable Frequency Drive units used to control water pump speed, pressure and volume discharge were badly damaged due to lightening strikes. Pennichuck was involved in the successful replacement of the units and promptly restored service after the lightening hit with a temporary-pumping unit. A fire pump in the station had to be replaced due to severe weather as well. Lightening strikes are impossible to predict and the results of a hit are devastating. Pennichuck worked closely with surge protection experts and further enhanced surge protection devices. The combination of water, electricity and a tank elevated on a hill invite strikes. Pennichuck is confident the enhanced surge devices will offer improved protection.

The severe cold and snow of this past winter resulted in several unplanned maintenance responses due to frozen services and meters. The actual number is listed on the sheets above. Pennichuck successfully restored service to all customers adversely affected by the severe winter conditions.

Pennichuck is pleased to report the Hudson water system has been thoroughly flushed utilizing system hydrants. The flushing program occurred at night and resulted in very few customer complaints. Main line flushing increases water velocity through the lines and removes sediment that has been deposited during the year.

Officials from Pennichuck and the Town of Hudson met with Mr. Tom Sommers to review Capital projects and discuss daily operational activities. Pennichuck looks forward to working with Mr. Sommers.

Along with the day-to-day maintenance of system components such as hydrants, valves, booster stations, water quality, etc. Pennichuck produced and provided to the Town of Hudson an annual Consumer Confidence Report as required by the Environmental Protection Agency. A copy of the CCR is included in this report.

O:\HUDSON\REPORT TO TOWN FOR 2003\report for yr end 6-30-03.doc

TOWN OF HUDSON,
NEW HAMPSHIRE

FINANCIAL STATEMENTS
AND SUPPLEMENTAL SCHEDULES

JUNE 30, 2003

TOWN OF HUDSON, NEW HAMPSHIRE

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PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Hudson
Hudson, New Hampshire

We have audited the accompanying financial statements of the Town of Hudson, as of and for the year ended June 30, 2003 as shown on pages 2 through 6. These financial statements are the responsibility of the Town of Hudson's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

Management has chosen not to implement Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*. Therefore these financial statements are presented following the principles that were in effect prior to GASB Statement No. 34. Management has not presented government-wide financial statements to display the financial position and changes in financial position of its governmental activities and business-type activities. The financial statements presented do not contain separate statements for governmental, proprietary, if applicable and fiduciary fund types, nor are major and non-major funds separately identified and classified. The financial statements presented report expendable and nonexpendable trust funds, some of which should be reported as special revenue and permanent funds under the new reporting model. The financial statements also present account groups which should not be reported as such, but the information contained therein should be included in the government-wide financial statements were they presented. Management has not presented a management's discussion and analysis as required. The amounts that would be reported in the missing statements and required supplementary information, and the effects of reclassifying and properly reporting the information presented are not reasonably determined.

In our opinion, because of the effects of the matters discussed in the preceding paragraph, the financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the Town of Hudson as of June 30, 2003, or the changes in its financial position or its cash flows, where applicable, for the year then ended.

August 15, 2003

Plodzik & Sanderson
Professional Association

FINANCIAL STATEMENTS

EXHIBIT A
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Balance Sheet
All Fund Types and Account Groups
June 30, 2003

	Governmental Fund Types	
ASSETS AND OTHER DEBITS	General	Special Revenue
Assets		
Cash and Equivalents	$ 17,261,131	$ 3,501,215
Investments	3,000,000	729,914
Receivables (Net of Allowances For Uncollectible)		
Interest		
Taxes	3,610,490	293,500
Accounts	120,712	572,652
Special Assessments		167,895
Intergovernmental	25,490	
Interfund Receivable	584,885	624,661
Elderly Tax Liens	96,062	
Elderly Tax Liens Reserved Until Collected	(96,062)	
Prepaid Items	199,183	
Fixed Assets		
Other Debits		
Amount to be Provided for Retirement of General Long-Term Debt		
TOTAL ASSETS AND OTHER DEBITS	$ 24,801,891	$ 5,889,837
LIABILITIES, EQUITY AND OTHER CREDITS		
Liabilities		
Accounts Payable	$ 311,916	$ 222,433
Accrued Payroll and Benefits	197,687	
Intergovernmental Payable		
Interfund Payable	40,632	269,444
Escrow and Performance Deposits	1,550	
Deferred Tax Revenue	16,883,783	
Other Deferred Revenue	2,710	253,918
General Obligation Bonds Payable		
Capital Leases Payable		
Compensated Absences Payable		
Accrued Landfill Postclosure Care Costs		
Total Liabilities	17,438,278	745,795
Equity and Other Credits		
Investment in General Fixed Assets		
Fund Balances		
Reserved For Encumbrances		
Reserved For Endowments	1,095,085	632,567
Reserved For Special Purposes	36,902	
Unreserved		
Designated For Special Purposes		4,511,475
Undesignated	6,231,626	
Total Equity and Other Credits	7,363,613	5,144,042
TOTAL LIABILITIES, EQUITY AND OTHER CREDITS	$ 24,801,891	$ 5,889,837

Fiduciary Fund Types Trust and Agency	Account Groups General Fixed Assets	Account Groups General Long-Term Debt	Total (Memorandum Only)
$ 1,687,054	$	$	$ 22,449,400
6,957,385			10,687,299
398			398
			3,903,990
			693,364
			167,895
			25,490
			1,209,546
			96,062
			(96,062)
			199,183
	33,211,097		33,211,097
		24,843,287	24,843,287
$ 8,644,837	$ 33,211,097	$ 24,843,287	$ 97,390,949
$	$	$	$ 534,349
			197,687
273,702			273,702
899,470			1,209,546
1,527,426			1,528,976
			16,883,783
			256,628
		23,340,000	23,340,000
		265,779	265,779
		967,508	967,508
		270,000	270,000
2,700,598		24,843,287	45,727,958
	33,211,097		33,211,097
140,737			140,737
			1,727,652
5,803,502			5,840,404
			4,511,475
			6,231,626
[illegible]9	33,211,097		51,662,991
	$ 33,211,097	$ 24,843,287	$ 97,390,949

[illegible]tes to financial statements are an integral part of this statement.

EXHIBIT B
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended June 30, 2003

	Governmental Fund Types		Fiduciary Fund Type	Total (Memorandum Only)
	General	Special Revenue	Expendable Trust	
Revenues				
Taxes	$ 8,422,748	$ 525,105	$	$ 8,947,853
Licenses and Permits	3,978,641			3,978,641
Intergovernmental	1,627,749			1,627,749
Charges for Services	761,718	5,251,304		6,013,022
Miscellaneous	462,811	335,983	206,376	1,005,170
Total Revenues	15,253,667	6,112,392	206,376	21,572,435
Expenditures				
Current				
General Government	2,338,815	39,834	65,024	2,443,673
Public Safety	8,448,824	5		8,448,829
Highways and Streets	2,614,775			2,614,775
Sanitation	1,721,980	720,479		2,442,459
Water Distribution and Treatment		1,804,457		1,804,457
Welfare	129,663			129,663
Culture and Recreation	314,227	659,948		974,175
Conservation		6,371		6,371
Debt Service	262,650	2,117,763		2,380,413
Capital Outlay	323,951	803,435		1,127,386
Total Expenditures	16,154,885	6,152,292	65,024	22,372,201
Excess (Deficiency) of Revenues Over (Under) Expenditures	(901,218)	(39,900)	141,352	(799,766)
Other Financing Sources (Uses)				
Interfund Transfers In	195,313	774,788	1,120,233	2,090,334
Interfund Transfers Out	(983,958)	(1,025,617)	(80,000)	(2,089,575)
Total Other Financing Sources and Uses	(788,645)	(250,829)	1,040,233	759
Net Changes in Fund Balances	(1,689,863)	(290,729)	1,181,585	(799,007)
Fund Balances - January 1	9,053,476	5,434,771	4,603,437	19,091,684
Fund Balances - December 31	$ 7,363,613	$ 5,144,042	$ 5,785,022	$ 18,292,677

The notes to financial statements are an integral part of this statement.

EXHIBIT C
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual (Budgetary Basis)
General and Special Revenue Funds
For the Fiscal Year Ended June 30, 2003

	General Fund		
	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Taxes	$ 8,560,803	$ 8,422,748	$ (138,055)
Licenses and Permits	3,068,530	3,978,641	910,111
Intergovernmental	1,340,507	1,488,483	147,976
Charges for Services	605,900	761,718	155,818
Miscellaneous	516,000	462,811	(53,189)
Other Financing Sources			
Operating Transfers In		195,313	195,313
Total Revenues and Other Financing Sources	14,091,740	15,309,714	1,217,974
Expenditures			
Current			
General Government	2,698,863	2,352,362	346,501
Public Safety	8,383,962	8,293,981	89,981
Highways and Streets	2,646,428	2,642,382	4,046
Sanitation	1,613,513	1,632,980	(19,467)
Water Distribution and Treatment			
Welfare	80,000	129,663	(49,663)
Culture and Recreation	276,652	307,177	(30,525)
Conservation			
Debt Service	262,650	262,650	
Capital Outlay		71,393	(71,393)
Other Financing Uses			
Operating Transfers Out	979,672	983,958	(4,286)
Total Expenditures and Other Financing Uses	16,941,740	16,676,546	265,194
Deficiency of Revenues and Other Financing Sources Under Expenditures and Other Financing Uses	$ (2,850,000)	(1,366,832)	$ 1,483,168
Decrease in Fund Balance Reserved for Special Purposes		4,694	
Unreserved Fund Balances - January 1		7,593,764	
Unreserved Fund Balances - December 31		$ 6,231,626	

Annually Budgeted Special Revenue Funds			Total (Memorandum Only)		
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
$	$	$	$ 8,560,803	$ 8,422,748	$ (138,055)
			3,068,530	3,978,641	910,111
			1,340,507	1,488,483	147,976
5,634,709	5,207,517	(427,192)	6,240,609	5,969,235	(271,374)
58,500	87,837	29,337	574,500	550,648	(23,852)
769,743	774,788	5,045	769,743	970,101	200,358
6,462,952	6,070,142	(392,810)	20,554,692	21,379,856	825,164
			2,698,863	2,352,362	346,501
			8,383,962	8,293,981	89,981
			2,646,428	2,642,382	4,046
833,436	720,479	112,957	2,446,949	2,353,459	93,490
1,831,002	1,725,342	105,660	1,831,002	1,725,342	105,660
			80,000	129,663	(49,663)
686,063	723,923	(37,860)	962,715	1,031,100	(68,385)
3,680	6,371	(2,691)	3,680	6,371	(2,691)
2,117,763	2,117,763		2,380,413	2,380,413	
127,608	160,591	(32,983)	127,608	231,984	(104,376)
863,500	901,455	(37,955)	1,843,172	1,885,413	(42,241)
6,463,052	6,355,924	107,128	23,404,792	23,032,470	372,322
$ (100)	(285,782)	$ (285,682)	$ (2,850,100)	(1,652,614)	$ 1,197,486
				4,694	
	2,309,329			9,903,093	
	$ 2,023,547			$ 8,255,173	

The notes to financial statements are an integral part of this statement.

EXHIBIT D
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Revenues, Expenses and Changes in Fund Balance
All Nonexpendable Trust Funds
For the Fiscal Year Ended June 30, 2003

Operating Revenues	
Interest and Dividends	$ 1,470
Net Increase in Fair Value of Investments	4,200
Total Operating Revenues	5,670
Operating Expenses	
Trust Income Distributions	1,219
Transfers Out To Other Funds	759
Total Operating Expenses	1,978
Operating Income	3,692
Fund Balance - January 1	155,525
Fund Balance - December 31	$ 159,217

The notes to financial statements are an integral part of this statement.

EXHIBIT E
TOWN OF HUDSON, NEW HAMPSHIRE
Combined Statement of Cash Flows
All Nonexpendable Trust Funds
For the Fiscal Year Ended June 30, 2003

Cash Flows From Operating Activities	
Cash Received as Interest and Dividends	$ 1,470
Cash Paid as Trust Income Distributions	(1,219)
Cash Paid to Other Funds	(759)
Net Cash Used by Operating Activities	(508)
Cash Flows From Investing Activities	
Purchase of Investments	(1,155)
Proceeds From Sale and Maturities of Investments	1,842
Net Cash Provided by Investing Activities	687
Net Increase in Cash	179
Cash - January 1	25,430
Cash - December 31	$ 25,609

Reconciliation of Operating Income to
Net Cash Used by Operating Activities

Operating Income	$ 3,692
Adjustment to Reconcile Operating Income to Net Cash Used by Operating Activities	
Net Increase in Fair Value of Investments	(4,200)
Net Cash Used by Operating Activities	$ (508)

The notes to financial statements are an integral part of this statement.

TOWN OF HUDSON, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED JUNE 30, 2003

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NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The more significant of the Town's accounting policies are described below.

1-A Reporting Entity

The Town of Hudson, New Hampshire, is a municipal corporation governed by an elected 5-member Board of Selectmen. These financial statements present the Town of Hudson (primary government). Component units are organizations for which the primary government is financially accountable or for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

1-B Basis of Presentation

The accounts of the Town are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town:

Governmental Fund Types

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action.

Fiduciary Fund Types

Trust and Agency Funds - These funds account for assets held or established under a formal trust agreement or Town Meeting vote, or assets held by the Town as a trustee or agent for individuals, private organizations, or other units of government.

Account Groups

Account groups are not "funds." They are concerned only with the measurement of financial position. They are not involved with the measurement of results of operations. The Town uses the following account groups:

General Fixed Assets Account Group - This account group is established to account for all fixed assets of the Town.

General Long-Term Debt Account Group - This account group is established to account for all long-term debt of the Town.

1-C Measurement Focus/Basis of Accounting

Governmental, Expendable Trust and Agency Funds use the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable (flow of current financial resources measurement focus). Licenses and permits, fines and forfeits, and most miscellaneous revenues are recorded when received in cash. General taxes, intergovernmental revenues, charges for services, and investment earnings are recorded when earned (when they are measurable and available). Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except expenditures for prepayments, debt service, and other long-term obligations, which are recognized when due.

Nonexpendable Trust Funds are accounted for using the accrual basis of accounting. Using this basis of accounting, revenues are recognized when they are earned, and expenses are recognized when they are incurred (flow of economic resources measurement focus).

1-D Assets, Liabilities and Fund Equity

1-D-1 Cash, Cash Equivalents and Investments

Cash and Cash Equivalents - Cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the Town.

New Hampshire statutes require that the Town treasurer have custody of all moneys belonging to the Town and pay out the same only upon orders of the Board of Selectmen. The treasurer shall deposit all moneys in participation units in the public deposit investment pool established pursuant to N.H. RSA 383:22 or in solvent banks in the state. Funds may be deposited in banks outside the state if such banks pledge or deliver to a third party custodial bank or the Federal Reserve Bank, collateral security for such deposits, United States government or government agency obligations, or obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case.

Investments - Whenever the treasurer has in custody an excess of funds which are not immediately needed for the purpose of expenditure, the treasurer shall, with the approval of the Board of Selectmen, invest the excess funds.

New Hampshire law authorizes the Town to invest in the following types of obligations:

- Obligations of the United States Government,
- The public deposit investment pool established pursuant to RSA 383:22,
- Savings bank deposits, or
- Certificates of deposit and repurchase agreements of banks incorporated under the laws of the State of New Hampshire or in banks recognized by the state treasurer.

Any person who directly or indirectly receives any such funds or moneys for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of

such funds. Such collateral shall be segregated for the exclusive benefit of the Town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

Investments are stated at fair value as of the balance sheet date which is based on quoted market prices.

1-D-2 Receivables

All tax and trade receivables are shown net of allowances for uncollectible amounts.

Tax revenue is recorded when a warrant for collection is committed to the Tax Collector. However, an allowance has been established for any taxes that were not liened within statutory time limits, unredeemed accounts that are beyond the two-year statutory period for deeding, and certain other amounts deemed by management to have a questionable collectibility.

As prescribed by law, the Tax Collector executes a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the 2-year redemption period, the property is tax-deeded to the Town.

Various service charges (ambulance, police, water and sewer) are recorded as revenue for the period when service was provided.

1-D-3 Interfund Balances and Activity

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers. To the extent that certain transactions have not been paid or received as of June 30, balances of interfund amounts receivable or payable have been recorded.

1-D-4 Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

1-D-5 Fixed Assets

General fixed assets are those acquired for general governmental purposes. They are not capitalized in the funds used to acquire or construct them. Instead, capital acquisitions are recorded as expenditures in the governmental funds at the time goods or services are received or constructed, and a liability is incurred. The related assets are reported in the General Fixed Assets Account Group.

All fixed assets are valued at historical cost, or estimated historical cost, if actual historical cost is not available. Donated fixed assets are valued at their estimated fair value on the date donated. The Town capitalizes all buildings, public domain assets and other assets with an estimated useful life of more than five years and a cost of $2,000 or more. Public domain ("infrastructure") general fixed assets consisting of

certain improvements other than buildings, including roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, and lighting systems, are not capitalized along with other general fixed assets. These assets are immovable and of value only to the government. The costs of normal maintenance and repairs that do not add to the value of the asset or extend the asset's life are not capitalized.

1-D-6 Compensated Absences

Employees may accumulate a limited amount of earned, but unused vested benefits which will be paid upon separation from the Town's service. In Governmental Fund Types, the cost of vested benefits paid or expected to be liquidated with expendable available financial resources is reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the General Long-Term Debt Account Group. No expenditure is reported for these amounts.

1-D-7 Deferred Revenue

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

1-D-8 Accrued Liabilities and Long-Term Obligations

All payables and accrued liabilities are reported in the financial statements.

In general, Governmental Fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of these funds. However, claims and judgements, and compensated absences that will be paid from Governmental Funds are reported as a liability in the fund financial statements only to the extent that they are "due for payment" during the current year.

The Town reports long-term debt of Governmental Funds at face value in the General Long-Term Debt Account Group. Certain other Governmental Fund obligations not expected to be financed with current available financial resources are also reported in the General Long-Term Debt Account Group.

1-D-9 Fund Equity

Generally, fund balance represents the difference between the current assets and current liabilities. The Town reserves those portions of fund balance that are legally segregated for a specific future use or that do not represent available, spendable resources, and therefore are not available for appropriation or expenditure. Unreserved fund balance indicates that portion of fund balance that is available for appropriation in future periods. Designations are management's intent to set aside these resources for specific purposes.

The following reserves are used by the Town:

Reserved for Encumbrances - is used to account for open purchase orders, contracts and other commitments at year-end for which goods and services have not been received.

Reserved for Endowments - represents the principal balance of the Town's Nonexpendable Trust Funds which must be held for investment purposes only.

Reserved for Special Purposes - is used to account for the unencumbered balance of restricted funds. These consist of restricted cash in the General Fund, the Town's Expendable Trust Funds, and the income portion of the Town's Nonexpendable Trust Funds.

The following designation is used by the Town:

Designated for Special Purposes - is used to account for the unencumbered balances of Special Revenue Funds.

1-D-10 Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

1-D-11 Memorandum Only - Total Columns

Total columns on the general purpose financial statements are captioned as "memorandum only" because they do not represent consolidated financial information and are presented only to facilitate financial analysis. The columns do not present information that reflects financial position, results of operations or cash flows in accordance with U.S. generally accepted accounting principles. Interfund eliminations have not been made in the aggregation of this data.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

2-A Budgetary Information

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. At its annual meeting, the Town adopts a budget for the current year for the General, Water Utility, Sewer Department, Hills Memorial Library, Conservation Commission, and Lions' Hall Funds. Except as reconciled on the following page, budgets are adopted on a basis consistent with U.S. generally accepted accounting principles.

Management may transfer appropriations between operating categories as deemed necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year.

State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In the fiscal year 2003, $2,850,000 of the beginning General Fund fund balance was applied for this purpose.

2-B Budget/GAAP Reconciliation

Amounts recorded as budgetary revenues and expenditures in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General and Special Revenue Funds (Exhibit C) are presented on the basis budgeted by the Town. The amounts differ from those reported in conformity with U.S. generally accepted accounting principles in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types and Expendable Trust Funds (Exhibit B) as follows:

	General Fund	Special Revenue Funds
Revenues and Other Financing Sources		
Per Exhibit C (Budgetary Basis)	$ 15,309,714	$ 6,070,142
Adjustments		
Basis Difference		
Retirement Contributions Paid by the State of New Hampshire	139,266	
Entity Difference		
Unbudgeted Funds		
Corridor Impact Fees		142,277
Capital Impact Fees		97,545
Engineer's Application Fees		43,787
Police Forfeiture		8,324
Land Use Change		525,105
Per Exhibit B (GAAP Basis)	$ 15,448,980	$ 6,887,180

Expenditures and Other Financing Uses		
Per Exhibit C (Budgetary Basis)	$ 16,676,546	$ 6,355,924
Adjustments		
Basis Difference		
Encumbrances - June 30, 2002	1,418,116	1,187,940
Encumbrances - June 30, 2003	(1,095,085)	(632,567)
Retirement Contributions Paid by the State of New Hampshire	139,266	
Entity Difference		
Unbudgeted Funds		
Corridor Impact Fees		19,046
Capital Impact Fees		23,940
Engineer's Application Fees		39,834
Police Forfeiture		59,630
Land Use Change		124,162
Per Exhibit B (GAAP Basis)	$ 17,138,843	$ 7,177,909

2-C Excess of Expenditures Over Appropriations

The following governmental funds had an excess of expenditures over appropriations for the year ended June 30, 2003:

Special Revenue Funds	
Lions' Hall	$ 29,884
Hills Memorial Library	15,152
Conservation Commission	2,691
Total	$ 47,727

Overexpenditures occurred primarily due to the receipt and expenditure of unanticipated funds.

2-D New Reporting Standard

In June 1999, the Governmental Accounting Standards Board (GASB) issued Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*. This statement establishes new financial reporting requirements for all state and local governments and requires new information and restructures much of the information that governments have presented in the past. Comparability with reports issued in all prior years is affected. The Town has not implemented this standard for the year ending June 30, 2003, as required.

NOTE 3 - DETAILED NOTES ON ALL FUNDS AND ACCOUNT GROUPS

3-A Cash, Cash Equivalents and Investments

At year-end, the Town's carrying amount of deposits was $22,449,400, and the bank balance was $22,843,520. Of the bank balance, $768,527 was insured or collateralized with securities held by the Town or its agent in the Town's name; $21,866,622 was collateralized with securities held by the pledging financial institutions's trust department or agent in the Town's name; and $208,371 was uninsured and uncollateralized.

Repurchase Agreements

Included in the Town's cash equivalents at June 30, 2003, are short-term investments in repurchase agreements issued by a local banking institution. Under these agreements, the Town will be repaid principal plus interest on a specified date which is subsequent to year-end. The agreements are guaranteed/collateralized with securities held by the banking institution which exceed the amount of the agreements. To the extent that the banking institution may default on its commitment to these obligations, the Town is at risk of economic loss. Management considers this exposure to be minimal. At June 30, 2003, the Town held investments in the following repurchase agreements:

			Collateral Pledged	
Amount	Interest Rate %	Maturity Date	Underlying Securities	Market Value
$ 15,294,808	0.841	July 1, 2003	GNR	$ 15,371,813
$ 93,204	0.841	July 1, 2003	FHR	$ 94,243
$ 883,235	0.841	July 1, 2003	GNR	$ 887,806

Investments made by the Town are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

Category 1 Includes investments that are insured or registered for which the securities are held by the Town or its agent in the Town's name.

Category 2 Includes uninsured and unregistered investments for which the securities are held by the Town, broker, counter party's trust department or agent in the Town's name.

Category 3 Includes uninsured and unregistered investments for which the securities are held by the broker, counter party, counter party's trust department or agent, but not in the Town's name.

	Category			Fair
	1	2	3	Value
Certificates of Deposit	$ 6,816,356	$	$	$ 6,816,356
United States Government Obligations			195,635	195,635
Corporate Bonds			751,966	751,966
Common Stocks			1,101,203	1,101,203
	$ 6,816,356	$ -0-	$ 2,048,804	8,865,160
Mutual Funds				142,827
New Hampshire Public Deposit Investment Pool				1,679,312
Total Investments				$ 10,687,299

3-B Taxes Receivable

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year. The net assessed valuation as of April 1, 2002, upon which the 2002 property tax levy was based is:

For the New Hampshire Education Tax	$ 1,858,268,969
For All Other Taxes	$ 1,922,020,669

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Under this method, tax bills are sent on or around June 1 and November 1 of each year, with interest accruing at a rate of 12% on bills outstanding for more than 30 days. The June 1 billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the New Hampshire Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

In connection with the setting of the tax rate, Town Officials with the approval of the Department of Revenue Administration, establish and raise through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax allowances at year-end. The property taxes collected by the Town include taxes levied for the State of New Hampshire, Hudson School District and Hillsborough County, which are remitted as required by law. The taxes collected for these other entities are recorded in an Agency Fund. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rates and amounts assessed for the year ended June 30, 2003, were as follows:

	Per $1,000 of Assessed Valuation	Property Taxes Assessed
Municipal Portion	$4.45	$ 8,543,404
School Portion		
State of New Hampshire	$4.85	9,013,536
Local	$6.71	12,901,638
County Portion	$1.44	2,771,487
Total Property Taxes Assessed		$33,230,065

During the current fiscal year, the Tax Collector executed a lien on May 30 for all uncollected 2002 property taxes.

Taxes receivable at June 30, 2003, are as follows:

Property	
Levy of 2003	$ 3,392,043
Unredeemed (under tax lien)	
Levy of 2002	381,740
Levy of 2001	206,321
Levy of 2000	105,787
Land Use Change	336,250
Timber	99
Less: Allowance for estimated uncollectible taxes	(518,250)
Net Taxes Receivable	$ 3,903,990

3-C Other Receivables

Receivables at June 30, 2003, consisted of accounts (billings for water, sewer and other user charges), and intergovernmental receivables arising from grants.

Receivables are recorded on the Town's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and collectibility.

Amounts receivable at June 30, 2003 are as follows:

	General Fund	Special Revenue Funds	Trust Funds	Total
Accounts	$ 581,014	$ 606,551	$	$ 1,187,565
Special Assessments		168,771		168,771
Interest			398	398
Intergovernmental	25,490			25,490
Liens	96,062			96,062
Allowance for Unavailable or Uncollectible Amounts	(556,364)	(34,775)		(591,139)
Net Total Receivables	$ 146,202	$ 740,547	$ 398	$ 887,147

3-D Fixed Assets

A summary of changes in general fixed assets for the fiscal year ended June 30, 2003 is as follows:

	Balances, July 1	Additions	Retirements	Balances, June 30
Land	$ 7,655,861	$	$ 16,700	$ 7,639,161
Land Improvements	7,382,471			7,382,471
Buildings	9,808,189			9,808,189
Machinery & Equipment	2,385,556	180,144		2,565,700
Vehicles	4,196,823	38,527		4,235,350
Water Tank & Hydrants	1,580,226			1,580,226
Totals	$33,009,126	$218,671	$ 16,700	$33,211,097

3-E Interfund Balances and Transfers

Interfund balances at June 30, 2003 consist of overdrafts in the pooled cash and investments, budgetary transfers or short-term interfund loans which are expected to be repaid within one year.

Individual fund interfund receivable and payable balances at June 30, 2003 are as follows:

	Interfund Receivable	Interfund Payable
General Fund	$ 584,885	$ 40,632
Special Revenue Funds	624,661	269,444
Trust Funds		899,470
Totals	$1,209,546	$1,209,546

Interfund transfers for the year ended June 30, 2003 consisted of the following:

	Transfers In	Transfers Out
General Fund	$ 195,313	$ 983,958
Special Revenue Funds	774,788	1,025,617
Trust Funds	1,120,233	80,759
Totals	$2,090,334	$2,090,334

3-F Intergovernmental Payable

Amounts due to other governments at June 30, 2003 consist of:

Trust Funds	
Expendable	
Balance of funds belonging to the Hudson School District	$ 273,702

3-G Deferred Revenue

General Fund

Deferred revenue at June 30, 2003 consists of property taxes collected, but not due until the subsequent year, and other revenue received prior to eligible expenditures having been made.

Deferred Tax Revenue	$ 16,883,783
Other Deferred Revenue	2,710
Total	$ 16,886,493

Special Revenue Funds

Water Utility - Deferred revenue at June 30, 2003, ($87,260) represents hookup fees, not currently available.

Sewer Department - Deferred revenue at June 30, 2003, ($166,658) represents betterment assessments, not currently available.

3-H Long-Term Debt

Changes in the Town's long-term obligations during the year ended June 30, 2003, consisted of the following:

	Balances July 1, 2002	Additions	Reductions	Balances June 30, 2003
General Obligation Bonds	$ 24,550,000	$	$ 1,210,000	$ 23,340,000
Capital Leases	425,521		159,742	265,779
Compensated Absences	870,738	96,770		967,508
Accrued Landfill Postclosure Care Costs	270,000			270,000
Totals	$ 26,116,259	$ 96,770	$ 1,369,742	$ 24,843,287

Long-term debt payable at June 30, 2003, is comprised of the following:

	Original Amount	Issue Date	Maturity Date	Interest Rate %	Outstanding at June 30, 2003
General Obligation Bonds Payable					
Capital Improvement	$ 1,128,000	07/18/91	08/15/03	6.5-6.7	$ 90,000
Police Facility	$ 1,500,000	03/01/94	03/01/04	4.40-4.55	150,000
Water Utility	$27,500,000	03/15/98	03/15/28	4.625-5.250	22,900,000
Conservation Easement	$ 300,000	09/12/01	09/12/07	4.5	200,000
					23,340,000
Capital Leases Payable					
Fire Truck	$ 140,000	12/17/97	12/17/03	5.99	22,317
Fire Truck	$ 147,540	09/11/98	09/11/04	5.49	45,429
Vehicle	$ 26,074	07/03/00	07/03/03	7.30	6,732
Four 10-Wheel Trucks	$ 398,000	08/14/00	08/14/04	6.03	163,439
Vehicle	$ 26,469	07/02/01	07/02/04	6.45	13,209
Fire Logging Recorder	$ 23,778	06/01/02	06/01/06	9.99	14,653
					265,779
Compensated Absences Payable					
Accumulated Earned Time					863,152
Vacation and Sick Time					104,356
					967,508
Accrued Landfill Postclosure Care Costs					270,000
Total					$24,843,287

The annual requirements to amortize all general obligation debt outstanding as of June 30, 2003, including interest payments, are as follows:

Annual Requirements To Amortize General Obligation Bonds Payable

Fiscal Year Ending June 30,	Principal	Interest	Total
2004	$ 1,210,000	$ 1,174,054	$ 2,384,054
2005	970,000	1,119,413	2,089,413
2006	970,000	1,074,613	2,044,613
2007	970,000	1,029,813	1,999,813
2008	920,000	983,863	1,903,863
2009-2013	4,575,000	4,252,463	8,827,463
2014-2018	4,575,000	3,104,138	7,679,138
2019-2023	4,575,000	1,921,501	6,496,501
2024-2028	4,575,000	720,564	5,295,564
Totals	$23,340,000	$15,380,422	$38,720,422

Annual Requirements to Amortize Capital Leases Payable

Fiscal Year Ending June 30,	Principal	Interest	Total
2004	$ 141,309	$ 16,494	$ 157,803
2005	119,114	7,813	126,927
2006	5,356	535	5,891
Totals	$ 265,779	$ 24,842	$ 290,621

All debt is general obligation debt of the Town, which is backed by its full faith and credit. Water Utility Fund debt will be funded through user fees. All other debt will be repaid from general governmental revenues.

All lease-purchase agreements contain non-appropriation funding clauses whereby, in the event no funds or insufficient funds are appropriated by the Town, the leases shall terminate without penalty or expense to the Town.

Accrued Landfill Postclosure Care Costs

Federal and State laws and regulations require that the Town continue to perform certain maintenance and monitoring functions at the closed landfill site. A liability totaling $270,000 is being recognized in the General Long-Term Debt Account Group at June 30, 2003 based on these future postclosure care costs. The estimated total current cost of the landfill postclosure care is based on the amount that would be paid if all materials and services required to maintain and monitor the landfill were acquired as of June 30, 2003. However, the actual cost of postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations.

NOTE 4 - OTHER MATTERS

4-A Pensions

Plan Description and Provisions

The Town of Hudson participates in the New Hampshire Retirement System (The System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Provisions for benefits and contributions are established and can be amended by the New Hampshire State Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 4 Chenell Drive, Concord, NH 03301.

Description of Funding Policy

The System is financed by contributions from both the employees and the Town. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. All employees except police officers and firefighters are required to contribute 5% of earnable compensation. Police officers and firefighters are required to contribute 9.3% of gross earnings. For the fiscal year 2003, the Town contributed 5.33% for police officers, 6.61% for firefighters and 4.14% for other employees. The contribution requirements for the Town of Hudson for the fiscal years 2001, 2002, and 2003 were $287,146, $345,506, and $396,792, respectively, which were paid in full in each year.

The State of New Hampshire funds 35% of employer costs for firefighters and police officers employed by the Town. The State does not participate in funding the employer costs of other Town employees. GASB Statement No. 24, *Accounting and Financial Reporting for Certain Grants and Other Financial Assistance* requires this amount to be reported as a revenue and expenditure in the Town's financial statements. This amount $139,266 has been included on Exhibit B - Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types and Expendable Trust Funds and is reconciled to the budgetary expenditures in Note 2-B.

4-B Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. During fiscal year 2003, the Town was a member of the New Hampshire Municipal Association Property-Liability Trust, Inc. and the New Hampshire Public Risk Management Exchange (Primex) Workers' Compensation Program. These entities are considered public entity risk pools, currently operating as common risk management and insurance programs for member towns and cities.

The New Hampshire Municipal Association Property-Liability Trust, Inc. is a Trust organized to provide certain property and liability insurance coverages to member towns, cities and other qualified political subdivisions of New Hampshire. As a member of the NHMA Property-Liability Trust, Inc., the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30. The program includes a Self-Insured Retention Fund (SIR) from which is paid up to $500,000 for each and every covered property, auto physical damage and crime loss, subject to a $1,000 deductible, and each and every covered general liability and public officials' liability loss. The Trust maintains, on behalf of its members, reinsurance policies shared by the membership.

Contributions paid in fiscal year 2003, to be recorded as an insurance expenditure totaled $132,886. There were no unpaid contributions for the year ending June 30, 2003. During the fiscal year, the Town received a check for $2,937 as its 2003 dividend for the years 1990, 1993, 1996 and 1997. The trust agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of any additional assessments for past years.

The New Hampshire Public Risk Management Exchange (Primex) Workers' Compensation Program is a pooled risk management program under RSAs 5-B and 281-A. The workers' compensation and employer's liability policy provides statutory coverage for workers' compensation and up to $2,000,000 of employer's liability coverage. Primex retained $500,000 of each loss. The membership and coverage run from July 1, through June 30. The estimated net contribution from the Town of Hudson billed and paid for the year ended December 31, 2003 was $62,343. The member participation agreement permits Primex to make additional assessments to members, should there be a deficiency in contributions for any member year, not to exceed the member's annual contribution. At this time, Primex foresees no likelihood of any additional assessment for this or any prior year.

4-C Contingent Liabilities

Litigation

There are various claims and suits pending against the Town which arise in the normal course of the Town's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the Town.

Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by such grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the Town expects such amounts, if any, to be immaterial.

Other Contingent Liability

When the Town purchased the assets of Consumers New Hampshire Water Company on April 10, 1998, it became bound to honor certain contractor agreements which had been entered into between Consumers New Hampshire Water Company and various developers. The terms of these agreements require the Town to make cash payments to the developers when new water service in the specified developments are connected to the Town's water system. In that these connections had not occurred prior to year-end and there is no certainty as to when, if ever, they might occur, no liability has been recorded. The maximum potential liability, should all specified connections be made, is estimated to be $64,350.

4-D Cafeteria Benefit Plan

Effective January 1991, the Town implemented a cafeteria benefit plan pursuant to Section 125 of the IRS code. Under this plan, eligible employees may direct a contribution, made by the Town, into any combination of the following benefit categories:

1. Out of pocket medical spending account
2. Dependent care spending account

Under no circumstances may an employee direct more than $1,000 annually into the medical or $5,000 annually into the dependent care spending accounts.

SUPPLEMENTAL SCHEDULES

SCHEDULE A-1
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended June 30, 2003

REVENUES	Estimated	Actual	Over (Under) Estimate
Taxes			
Property	$ 7,969,803	$ 7,816,527	$ (153,276)
Timber	5,000	11,284	6,284
Boat	10,000	3,347	(6,653)
Excavation	22,000		(22,000)
Payment in Lieu of Taxes	400,000	400,000	
Interest and Penalties on Taxes	154,000	191,590	37,590
Total Taxes	8,560,803	8,422,748	(138,055)
Licenses, Permits and Fees			
Motor Vehicle Permit Fees	2,800,000	3,646,619	846,619
Building Permits	120,000	151,829	31,829
Other	148,530	180,193	31,663
Total Licenses, Permits and Fees	3,068,530	3,978,641	910,111
Intergovernmental			
State			
Shared Revenue	233,125	248,197	15,072
Meals and Rooms Distribution	660,035	660,035	
Highway Block Grant	388,645	407,360	18,715
Other	17,636	62,612	44,976
Federal	41,066	110,279	69,213
Total Intergovernmental	1,340,507	1,488,483	147,976
Charges For Services			
Income From Departments	605,900	761,718	155,818
Miscellaneous			
Sale of Municipal Property	1,000	253,892	252,892
Interest on Investments	475,000	208,919	(266,081)
Insurance Dividends and Reimbursements	40,000		(40,000)
Total Miscellaneous	516,000	462,811	(53,189)
Other Financing Sources			
Interfund Transfers In			
Special Revenue Funds		195,313	195,313
Total Revenues and Other Financing Sources	14,091,740	$ 15,309,714	$ 1,217,974
Unreserved Fund Balance Used To Reduce Tax Rate	2,850,000		
Total Revenues, Other Financing Sources and Use of Fund Balance	$ 16,941,740		

See Independent Auditor's Report, page 1.

SCHEDULE A-2
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended June 30, 2003

	Encumbered From 2001-2002	Appropriations 2002-2003	Expenditures Net of Refunds	Encumbered To 2003-2004	(Over) Under Budget
Current					
General Government					
Executive	$	$ 279,875	$ 244,340	$	$ 35,535
Election and Registration		283,199	271,041		12,158
Financial Administration		440,169	439,263		906
Revaluation of Property	32;098	256,145	262,206	39,300	(13,263)
Legal		190,200	154,366		35,834
Planning and Zoning	10,000	440,772	410,574	14,000	26,198
General Government Buildings		60,906	52,804		8,102
Cemeteries		5,685	2,341		3,344
Insurance, not otherwise allocated		282,768	224,953		57,815
Other	3,000	459,144	276,927	5,345	179,872
Total General Government	45,098	2,698,863	2,338,815	58,645	346,501
Public Safety					
Police Department	74,391	4,233,082	4,218,627	66,898	21,948
Ambulance		142,513	115,686		26,827
Fire Department	41,095	3,877,039	3,838,728	33,011	46,395
Building Inspection		125,433	131,429		(5,996)
Emergency Management		5,895	5,088		807
Total Public Safety	115,486	8,383,962	8,309,558	99,909	89,981
Highways and Streets	22,900	2,646,428	2,614,775	50,507	4,046
Sanitation					
Solid Waste Collection	89,000	1,613,513	1,721,980		(19,467)
Welfare					
Direct Assistance		80,000	129,663		(49,663)
Culture and Recreation					
Parks and Recreation	8,000	271,352	308,198	950	(29,796)
Patriotic Purposes		5,300	6,029		(729)
Total Culture and Recreation	8,000	276,652	314,227	950	(30,525)
Debt Service					
Principal - Long-Term Debt		240,000	240,000		
Interest - Long-Term Debt		22,650	22,650		
Total Debt Service		262,650	262,650		

SCHEDULE A-2 (Continued)
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended June 30, 2003

	Encumbered From 2001-2002	Appropriations 2002-2003	Expenditures Net of Refunds	Encumbered To 2003-2004	(Over) Under Budget
Capital Outlay					
Poor Farm Cemetery Land Purchase	5,000			5,000	
Lowell Road Widening	561,357		222,725	338,632	
Benson Property Purchase/Renovations	197,420		21,990	175,430	
Animal Control Facility	150,000		65,386	156,012	(71,398)
Land Purchase	210,000			210,000	
Library Architectural Design	13,855		13,850		5
Total Capital Outlay	1,137,632		323,951	885,074	(71,393)
Other Financing Uses					
Interfund Transfers Out					
Special Revenue Funds		689,743	694,029		(4,286)
Trust Funds					
Expendable		289,929	289,929		
Total Operating Transfers Out		979,672	983,958		(4,286)
Total Appropriations, Expenditures and Encumbrances	$ 1,418,116	$ 16,941,740	$ 16,999,577	$ 1,095,085	$ 265,194

See Independent Auditor's Report, page 1.

SCHEDULE A-3
TOWN OF HUDSON, NEW HAMPSHIRE
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended June 30, 2003

Unreserved - Undesignated Fund Balance - January 1			$ 7,473,764
Deduction			
Unreserved Fund Balance Used To Reduce 2002 Tax Rate			(2,850,000)
Additions			
2002-2003 Budget Summary			
Revenue Surplus (Schedule A-1)	$ 1,217,974		
Unexpended Balance of Appropriations (Schedule A-2)	265,194		
2002-2003 Budget Surplus		$ 1,483,168	
Decrease In Reserve For Special Purposes		4,694	
Decrease in Designation for Contingency		120,000	
Total Additions			1,607,862
Unreserved - Undesignated Fund Balance - December 31			$ 6,231,626

See Independent Auditor's Report, page 1.

SCHEDULE B-1
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Funds
Combining Balance Sheet
June 30, 2003

ASSETS	Water Utility	Sewer Department	Hills Memorial Library	Conservation Commission
Cash and Equivalents	$ 934,332	$ 139,496	$ 109,283	$ 96,542
Investments		502,425		
Receivables (Net of Allowances For Uncollectible)				
Taxes				
Accounts	503,429	69,223		
Special Assessments		167,895		
Interfund Receivable		584,029	40,632	
TOTAL ASSETS	$ 1,437,761	$ 1,463,068	$ 149,915	$ 96,542
LIABILITIES AND EQUITY				
Liabilities				
Accounts Payable	$ 115,888	$ 106,545	$	$
Interfund Payable	1,200	13,621		
Deferred Revenue	87,260	166,658		
Total Liabilities	204,348	286,824		
Equity				
Fund Balances				
Reserved For Encumbrances	452,275	116,317	63,975	
Unreserved				
Designated For Special Purposes	781,138	1,059,927	85,940	96,542
Total Equity	1,233,413	1,176,244	149,915	96,542
TOTAL LIABILITIES AND EQUITY	$ 1,437,761	$ 1,463,068	$ 149,915	$ 96,542

Corridor Impact Fees	Capital Impact Fees	Engineer's Application Fees	Police Forfeiture	Land Use Change	Lions' Hall	Total
$ 1,343,726	$ 599,308	$ 34,503	$ 12,420	$ 231,605	$	$ 3,501,215
			227,489			729,914
				293,500		293,500
						572,652
						167,895
						624,661
$ 1,343,726	$ 599,308	$ 34,503	$ 239,909	$ 525,105	$ -0-	$ 5,889,837
$	$	$	$	$	$	$ 222,433
254,623						269,444
						253,918
254,623						745,795
						632,567
1,089,103	599,308	34,503	239,909	525,105		4,511,475
1,089,103	599,308	34,503	239,909	525,105		5,144,042
$ 1,343,726	$ 599,308	$ 34,503	$ 239,909	$ 525,105	$ -0-	$ 5,889,837

See Independent Auditor's Report, page 1.

SCHEDULE B-2
TOWN OF HUDSON, NEW HAMPSHIRE
Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2003

	Water Utility	Sewer Department	Hills Memorial Library	Conservation Commission
Revenues				
Taxes	$	$	$	$
Charges for Services	3,742,838	1,461,775	2,904	
Miscellaneous		24,726	13,665	23,848
Total Revenues	3,742,838	1,486,501	16,569	23,848
Expenditures				
Current				
General Government				
Public Safety				
Sanitation		720,479		
Water Distribution and Treatment	1,804,457			
Culture and Recreation			603,564	
Conservation				6,371
Debt Service				
Principal	920,000			
Interest	1,197,763			
Capital Outlay		700,824		
Total Expenditures	3,922,220	1,421,303	603,564	6,371
Excess (Deficiency) of Revenues Over (Under) Expenditures	(179,382)	65,198	(586,995)	17,477
Other Financing Sources (Uses)				
Interfund Transfers In		80,000	660,322	3,680
Interfund Transfers Out	(300,000)	(530,304)	(71,151)	
Total Other Financing Sources and Uses	(300,000)	(450,304)	589,171	3,680
Net Changes in Fund Balances	(479,382)	(385,106)	2,176	21,157
Fund Balances - January 1	1,712,795	1,561,350	147,739	75,385
Fund Balances - December 31	$ 1,233,413	$ 1,176,244	$ 149,915	$ 96,542

Corridor Impact Fees	Capital Impact Fees	Engineer's Application Fees	Police Forfeiture	Land Use Change	Lions' Hall	Total
$	$	$	$	$ 525,105	$	$ 525,105
		43,787				5,251,304
142,277	97,545		8,324		25,598	335,983
142,277	97,545	43,787	8,324	525,105	25,598	6,112,392
		39,834				39,834
			5			5
						720,479
						1,804,457
					56,384	659,948
						6,371
						920,000
						1,197,763
19,046	23,940		59,625			803,435
19,046	23,940	39,834	59,630		56,384	6,152,292
123,231	73,605	3,953	(51,306)	525,105	(30,786)	(39,900)
					30,786	774,788
				(124,162)		(1,025,617)
				(124,162)	30,786	(250,829)
123,231	73,605	3,953	(51,306)	400,943		(290,729)
965,872	525,703	30,550	291,215	124,162		5,434,771
$ 1,089,103	$ 599,308	$ 34,503	$ 239,909	$ 525,105	$ -0-	$ 5,144,042

See Independent Auditor's Report, page 1.

SCHEDULE B-3
TOWN OF HUDSON, NEW HAMPSHIRE
Water Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2003

Revenues		
Charges for Services		
Water Sales	$ 2,765,190	
Fire Protection	787,513	
Hydrant Rentals	131,985	
Merchandise Sales and Job Works	58,150	
Total Revenues		$ 3,742,838
Expenditures		
Current		
Water Treatment and Distribution	$ 1,804,457	
Debt Service		
Principal	920,000	
Interest	1,197,763	
Total Expenditures		3,922,220
Deficiency of Revenues Under Expenditures		(179,382)
Other Financing Uses		
Interfund Transfers Out		
Trust Funds		
Expendable		(300,000)
Net Change in Fund Balance		(479,382)
Fund Balance - January 1		1,712,795
Fund Balance - December 31		$ 1,233,413

See Independent Auditor's Report, page 1.

SCHEDULE B-4
TOWN OF HUDSON, NEW HAMPSHIRE
Sewer Department Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2003

Revenues		
Charges For Services		
Sewer Rents	$ 1,052,365	
Betterment Assessments	32,417	
Capital Assessments	376,993	
Miscellaneous		
Interest	24,726	
Total Revenues		$ 1,486,501
Expenditures		
Current		
Sanitation		
Billing and Collection	$ 121,940	
Operation and Maintenance	598,539	
Capital Outlay	700,824	
Total Expenditures		1,421,303
Excess of Revenues Over Expenditures		65,198
Other Financing Sources (Uses)		
Interfund Transfers In	$ 80,000	
Interfund Transfers Out		
Trust Funds		
Expendable	(530,304)	
Total Other Financing Sources and Uses		(450,304)
Net Change in Fund Balance		(385,106)
Fund Balance - January 1		1,561,350
Fund Balance - December 31		$ 1,176,244

See Independent Auditor's Report, page 1.

SCHEDULE B-5
TOWN OF HUDSON, NEW HAMPSHIRE
Hills Memorial Library Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2003

Revenues		
Charges for Services		
Copier Fees	$ 2,484	
Non-Resident Fees	420	
Miscellaneous		
Interest	822	
Book Sales	7,963	
Donations	2,512	
Other	2,368	
Total Revenues		$ 16,569
Expenditures		
Current		
Culture and Recreation		
Salaries and Benefits	$ 462,238	
Administrative Costs	21,327	
Books, Periodicals and Programs	61,895	
Operation and Maintenance of Facilities	43,910	
Capital Acquisitions and Improvements	14,194	
Total Expenditures		603,564
Deficiency of Revenues Under Expenditures		(586,995)
Other Financing Sources (Uses)		
Interfund Transfers In		
General Fund	$ 659,563	
Trust Funds	759	
Interfund Transfers Out		
General Fund	(71,151)	
Total Other Financing Sources and Uses		589,171
Net Change in Fund Balance		2,176
Fund Balance - January 1		147,739
Fund Balance - December 31		$ 149,915

See Independent Auditor's Report, page 1.

SCHEDULE B-6
TOWN OF HUDSON, NEW HAMPSHIRE
Conservation Commission Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2003

Revenues		
Miscellaneous		
Sale of Timber	$ 23,398	
Interest	450	
Total Revenues		$ 23,848
Expenditures		
Current		
Administration		6,371
Excess of Revenues Over Expenditures		17,477
Other Financing Sources		
Interfund Transfers In		
General Fund		3,680
Net Change in Fund Balance		21,157
Fund Balance - January 1		75,385
Fund Balance - December 31		$ 96,542

See Independent Auditor's Report, page 1.

SCHEDULE B-7
TOWN OF HUDSON, NEW HAMPSHIRE
Lions' Hall Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2003

Revenues		
Miscellaneous		
Rentals		$ 25,598
Expenditures		
Current		
Culture and Recreation		
Utilities	$ 17,496	
Building Maintenance & Repair	17,052	
Professional Services	21,836	
Total Expenditures		56,384
Deficiency of Revenues Under Expenditures		(30,786)
Other Financing Sources		
Interfund Transfers In		
General Fund		30,786
Net Change in Fund Balance		-0-
Fund Balance - January 1		-0-
Fund Balance - December 31		$ -0-

See Independent Auditor's Report, page 1.

SCHEDULE C-1
TOWN OF HUDSON, NEW HAMPSHIRE
Trust and Agency Funds
Combining Balance Sheet
June 30, 2003

	Trust Funds					
	Expendable		Nonexpendable		Agency	
ASSETS	Library	Other	Library	Other	Funds	Total
Cash and Equivalents	$ 7,574	$ 176,844	$ 25,609	$	$ 1,477,027	$ 1,687,054
Investments	18,091	6,755,287	33,000	100,608	50,399	6,957,385
Interest Receivable	398					398
TOTAL ASSETS	$ 26,063	$ 6,932,131	$ 58,609	$ 100,608	$ 1,527,426	$ 8,644,837
LIABILITIES AND EQUITY						
Liabilities						
Intergovernmental Payable	$	$ 273,702	$	$	$	$ 273,702
Interfund Payable		899,470				899,470
Escrow and Performance Deposits					1,527,426	1,527,426
Total Liabilities		1,173,172			1,527,426	2,700,598
Equity						
Fund Balances						
Reserved For Endowments			58,609	82,128		140,737
Reserved For Special Purposes	26,063	5,758,959		18,480		5,803,502
Total Equity	26,063	5,758,959	58,609	100,608		5,944,239
TOTAL LIABILITIES AND EQUITY	$ 26,063	$ 6,932,131	$ 58,609	$ 100,608	$ 1,527,426	$ 8,644,837

See Independent Auditor's Report, page 1.

SCHEDULE C-2
TOWN OF HUDSON, NEW HAMPSHIRE
Expendable Trust Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2003

	Library	Other	Total
Revenues			
New Funds	$ 465	$	$ 465
Interest and Dividends	448	128,932	129,380
Net Increase in Fair Value of Investments		76,531	76,531
Total Revenues	913	205,463	206,376
Expenditures			
Current			
General Government		65,024	65,024
Excess of Revenues Over Expenditures	913	140,439	141,352
Other Financing Uses			
Interfund Transfers In		1,120,233	1,120,233
Interfund Transfers Out		(80,000)	(80,000)
Total Other Financing Sources and Uses		1,040,233	1,040,233
Net Change in Fund Balances	913	1,180,672	1,181,585
Fund Balances - January 1	25,150	4,578,287	4,603,437
Fund Balances - December 31	$ 26,063	$ 5,758,959	$ 5,785,022

See Independent Auditor's Report, page 1.

SCHEDULE C-3
TOWN OF HUDSON, NEW HAMPSHIRE
Nonexpendable Trust Funds
Combined Statement of Revenues, Expenses and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2003

	Library	Other	Total
Operating Revenues			
Interest and Dividends	$ 315	$ 1,155	$ 1,470
Net Increase In Fair Value of Investments	4,200		4,200
Total Operating Revenues	4,515	1,155	5,670
Operating Expenses			
Trust Income Distributions	136	1,083	1,219
Transfer Out to Other Funds		759	759
Total Operating Expenses	136	1,842	1,978
Operating Income (Loss)	4,379	(687)	3,692
Fund Balances - July 1	54,230	101,295	155,525
Fund Balances - June 30	$ 58,609	$ 100,608	$ 159,217

See Independent Auditor's Report, page 1.

SCHEDULE C-4
TOWN OF HUDSON, NEW HAMPSHIRE
Nonexpendable Trust Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2003

	Library	Other	Total
Cash Flows From Operating Activities			
Cash Received as Interest and Dividends	$ 315	$ 1,155	$ 1,470
Cash Paid as Trust Income Distributions	(136)	(1,083)	(1,219)
Cash Paid to Other Funds		(759)	(759)
Net Cash Provided (Used) by Operating Activities	179	(687)	(508)
Cash Flows from Investing Activities			
Purchase of Investments		(1,155)	(1,155)
Proceeds from Sale and Maturities of Investments		1,842	1,842
Net Cash Provided by Investing Activities		687	687
Net Increase in Cash	179	-0-	179
Cash - July 1	25,430	-0-	25,430
Cash - June 30	$ 25,609	$ -0-	$ 25,609

Reconciliation of Operating Income (Loss) to
Net Cash Provided (Used) by Operating Activities

Operating Income (Loss)	$ 4,379	$ (687)	$ 3,692
Adjustment to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities			
Net Increase in Fair Value of Investments	(4,200)		(4,200)
Net Cash Provided (Used) by Operating Activities	$ 179	$ (687)	$ (508)

See Independent Auditor's Report, page 1.

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION
OF REPORTABLE CONDITIONS AND OTHER MATTER

To the Members of the Board of Selectmen
Town of Hudson
Hudson, New Hampshire

In planning and performing our audit of the Town of Hudson for the year ended June 30, 2003, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinions on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

During the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified.

New Reporting Standard

During June of 1999, the Governmental Accounting Standards Board (GASB) issued Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments.* This statement drastically changes the way in which financial statements are prepared and requires additional information to be reported in order for the financial statements to be in compliance with accounting principles generally accepted in the United States of America. Statement No. 34 took effect for the Town of Hudson for the fiscal year ended June 30, 2003.

The Town has not implemented GASB Statement No. 34, but has presented the financial statements following the format that was in effect prior to GASB Statement No. 34. While we have conducted our audit following generally accepted auditing standards as we have in past years, we have issued an adverse opinion this year because the financial statements are not presented following the model established by Statement No. 34. As described more fully in our audit opinion, the financial statements are missing several required statements and supplementary information, and the format presented does not follow Statement No. 34. The opinion does not mean to imply that the figures presented are incorrect, but that they are not presented in accordance with generally accepted accounting principles.

We recommend that the Town of Hudson take action to implement GASB Statement No. 34 as required by accounting principles generally accepted in the United States of America.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

August 15, 2003

Plodzik & Sanderson
Professional Association

Town Warrant
2004



Hudson,
New Hampshire

Town of Hudson NH
Default Budget Fiscal Year 2004 - 2005

Town Meeting Approved Fiscal Year 2004		**$22,851,428**
Adjustments:		
Less:	Town Debt Service FY 2004	($249,841)
	Water Debt Service FY 2004	($2,075,213)
	Solid Waste Contract	($1,596,500)
	GZA Landfill Water Quality Monitoring	($27,200)
	Small Equipment - Slope Laser	($2,850)
	Master Plan Update Phase III	($10,000)
	Ballistic Shields for Police Cruisers	($4,200)
	Cleaner/Disinfectant Machine Police	($1,500)
	IMC Police Software Lease	($15,705)
	Aether Systems MDT Maintenance	($8,358)
	Fire Dept Opticom at Central Station	($5,500)
	Fire Engine Lease	($23,653)
	Fire Dept Pickup Truck Lease	($7,300)
	Conservation Easement - Hills Year 4	($2,250)
	Glen Drive Pump Station	($200,000)
Add:	Water Debt Service FY 2005	$2,032,663
	Solid Waste Contract FY 2005	$1,640,640
	Health Insurance Premium Increase	$209,912
	Net Adjustment	($346,855)
Adjusted Town Meeting Approved Fiscal Year		**$22,504,573**

Add: Recurring Items from Approved Prior Fiscal Year's Warrant Articles:

Police Union Contract (Year 3)	$132,420	Warrant Article # 12 (FY03)
Hudson P.F.T.H. Supervisors Contract (Year 3)	$86,671	Warrant Article # 14(FY03)
Wage & Benefits Increase for Town Clerk/Tax Collector	$1,520	Warrant Article # 5 (FY04)
Wage & Benefits Increase for Library Employees	$15,120	Warrant Article # 7 (FY04)
Two Police Officers	$107,360	Warrant Article # 11 (FY04)
Subtotal Warrant Articles	$343,091	
Total Default Budget	**$22,847,664**	

MS-7

BUDGET OF THE TOWN/CITY

OF: Hudson, New Hampshire

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2004 **to** June 30, 2005

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This is to certify that this budget was posted with the warrant on the (date) January 26, 2004

BUDGET COMMITTEE

Please sign in ink.

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL FINANCE BUREAU
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year FY 2003	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
	GENERAL GOVERNMENT							
4130-4139	Executive	19, 21	250,238	244,340	307,716		307,716	
4140-4149	Elec. , Reg., & Vital Statistics	22	302,074	271,041	322,632		322,632	
4150-4151	Financial Administration		470,144	439,263	513,267		520,172	
4152	Revaluation of Property		251,257	262,206	276,351		266,195	10,156
4153	Legal Expense		197,550	154,366	177,100		177,100	
4155-4159	Personnel Administration							
4191-4193	Planning and Zoning	33	427,632	410,574	558,271		556,071	2,200
4194	General Government Bldg.		60,206	52,804	116,508		116,508	
4195	Cemeteries		4,885	2,341	5,685		5,685	
4196	Insurance		282,768	224,953	323,245		323,245	
4197	Advertising and Reg. Assoc.							
4199	Other General Government		406,800	276,927	462,587		465,587	
	PUBLIC SAFETY							
4210-4214	Police	25	4,626,407	4,218,627	4,904,651		4,908,282	
4215-4219	Ambulance		245,222	115,686	95,407		100,407	
4220-4229	Fire	28	4,289,068	3,838,728	4,530,723		4,479,880	50,843
4240-4249	Building Inspection		134,397	131,429	153,951		153,951	
4290-4298	Emergency Management		5,895	5,088	6,655		6,655	
4299	Other Public Safety							
	AIRPORT/AVIATION CENTER							
4301-4309	Airport Operations							
	HIGHWAYS AND STREETS							
4311-4312	Administration, Highways and Streets	20	2,686,864	2,614,775	2,823,678		2,823,678	
4313	Bridges	29			315,000		0	315,000
4316	Street Lighting							
4319	Other							
	SANITATION							
4321-4323	Administration, Solid Waste Collection		1,695,713	1,721,980	1,746,368		1,746,368	
4324-4325	Solid Waste Disposal, Cleanup							
4326-4329	Sewage Collection & Disposal & Other		1,466,634	1,546,304	1,514,608		1,514,608	

Acct: #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year FY 2003	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
	WATER DISTRIBUTION & TREATMENT							
4331-4332	Administration, Water Services	27	1,602,728	1,265,157	1,569,902		1,569,902	
4335-4339	Water Treatment, Conserv & Other		232,086	479,192	404,755		404,755	
	ELECTRIC							
4351-4352	Admin & Generation							
4353	Purchase Costs							
4354	Electric Equipment Maint.							
4359	Other Electric Costs							
	HEALTH AND WELFARE							
4411-4414	Administration / Pest Control							
4415-4419	Health Agencies & Hosp. & Other							
4441-4442	Admin & Direct Assistance		120,000	129,663	120,000		120,000	
4444	Intergovernmental Welfare Payments							
4445-4449	Vendor Payments & Other							
	CULTURE AND RECREATION							
4520-4529	Parks and Recreation	24	274,717	308,198	316,313		312,339	3,974
4550-4559	Library	23	690,675	618,930	736,888		748,366	
4583	Patriotic Purposes		5,300	6,029	5,300		5,300	
4589	Other Culture and Recreation							
	CONSERVATION							
4611-4612	Admin & Purchase of Natural Resources							
4619	Other Conservation		2,614	6,371	6,975		6,765	210
4631-4632	REDEVELOPMENT AND HOUSING							
4651-4659	ECONOMIC DEVELOPMENT							
	DEBT SERVICE							
4711	Prin- Long Term Bonds & Notes		1,160,000	1,160,000	920,000		920,000	
4721	Int- Long Term Bonds & Notes		1,165,054	1,220,413	1,112,663		1,112,663	
4723	Interest on TAN's							
4790-4799	Other Debt Service							

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year FY 2003	Sclectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
	CAPITAL OUTLAY							
4901	Lands and Improvements		571,000	244,715				
4902	Mach., Veh., & Equip							
4903	Buildings			79,236				
4909	Improvements Other than Buildings							
4912	To Special Revenue Fund		37,500	68,728				
4913	To Capital Projects Fund							
4914	To Enterprise Fund							
	Sewer-							
	Water-							
	Electric-							
	Airport-							
4915	To Capital Reserve Fund							
4916	To Exp. Tr. Fund - except #4917			289,929				
4917	To Health Maintenance Trust Fund							
4918	To Nonexpendable Trust Funds							
4919	To Agency Funds							
	SUBTOTAL 1		23,665,428	22,407,993	24,347,199		23,994,830	352,369

YEAR FY 2005 "SPECIAL WARRANT ARTICLES" Town of Hudson, NH MS-7

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year FY 2003	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
4550	Library	44			19,162			19,162
4550	Library	45				0		; 0
4711	Debt Serv - Prin. Long Term Bonds & Notes	16			4,630,000		4,630,000	
4711	Debt Serv - Prin. Long Term Bonds & Notes	17			845,000		845,000	
4901	Land & Improvements	46				300,000	300,000	
4902	Mach., Veh., & Equip.	18			436,320			436,320
4903	Buildings	41				350,000		350,000
	SUBTOTAL 2 RECOMMENDED		XXXXXXXXXX	XXXXXXXXXX	5,930,482	650,000	5,775,000	805,482

YEAR FY 2005 "INDIVIDUAL WARRANT ARTICLES" Town of Hudson, NH MS-7

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations Prior Year as Approved by DRA	Actual Expenditures Prior Year FY2002	Selectmen's Appropriation Ensuing Fiscal Year		Budget Committee's Appropriation Ensuing Fiscal Year	
					Recommended	Not Recommended	Recommended	Not Recommended
	SUBTOTAL 3 RECOMMENDED		XXXXXXXXXX	XXXXXXXXXX	0	0	0	0

BUDGET - TOWN / CITY OF HUDSON, NH FY: 2005

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
	TAXES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3120	Land Use Change Tax		0	0	0
3180	Resident Tax		0	0	0
3185	Timber Tax		5,000	11,284	10,000
3186	Payment in Lieu of Taxes		400,000	400,000	400,000
3189	Other Taxes		10,000	3,347	5,000
3190	Interest & Penalties on Delinquent Taxes		177,400	191,590	198,900
	Inventory Penalties		0	0	0
3187	Excavation Tax ($.02 cents per cu yd)		22,000	0	10,000
	LICENSES, PERMITS & FEES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3210	Business Licenses & Permits		0	0	0
3220	Motor Vehicle Permit Fees		3,000,000	3,646,619	3,400,000
3230	Building Permits		120,000	151,829	140,000
3290	Other Licenses, Permits & Fees		149,380	180,193	142,580
3311-3319	FROM FEDERAL GOVERNMENT		0	110,279	0
	FROM STATE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3351	Shared Revenue		119,398	264,283	265,598
3352	Meals & Rooms Tax Distribution		695,206	660,035	650,000
3353	Highway Block Grant		412,356	407,360	424,786
3354	Water Pollution Grant		0	0	0
3355	Housing & Community Development		0	0	0
3356	State & Federal Forest Land Reimburse		0	0	0
3357	Flood Control Reimbursement		0	0	0
3359	Other (Including Railroad Tax)		161,285	62,612	85,000
3379	FROM OTHER GOVERNMENTS		90,000	90,000	90,000
	CHARGES FOR SERVICES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3401-3406	Income from Departments		560,900	671,718	436,500
3409	Other Charges		0	0	0
	MISCELLANEOUS REVENUES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3501	Sale of Municipal Property		1,000	253,892	1,000
3502	Interest on Investments		237,500	208,919	250,000
3503-3509	Other		0	0	0

BUDGET - TOWN / CITY OF HUDSON, NH **FY: 2005**

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
	INTERFUND OPERATING TRANSFERS IN		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3912	From Special Revenue Funds		268,000	195,313	310,500
3913	From Capital Project Funds		0	0	0
3914	From Enterprise Funds		0	0	0
	Sewer - (Offset)		1,466,634	1,524,544	1,514,608
	Water - (Offset)		3,910,027	4,248,765	4,007,320
	Electric - (Offset)		0	0	0
	Airport - (Offset)		0	0	0
3915	From Capital Reserve Funds		128,545	0	0
3916	From Trust & Agency Funds		25,000	0	115,066
	OTHER FINANCING SOURCES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3934	Proc. from Long Term Bonds & Notes	16, 17	0	0	5,355,894
	Amts VOTED From F/B ("SURPLUS")		253,000	100,000	0
	Fund Balance ("SURPLUS") to Reduce Taxes		1,590,000	2,750,000	1,000,000
	TOTAL ESTIMATED REVENUE & CREDITS		13,802,631	16,132,582	18,812,752

"BUDGET SUMMARY"

	Board of Selectmen Recommended Budget	Budget Committee's Recommended Budget
SUBTOTAL 1 Appropriations Recommended (from page 4)	24,347,199	23,919,830
SUBTOTAL 2 Special Warrant Articles Recommended (from page 5)	5,911,320	5,775,000
SUBTOTAL 3 "Individual Warrant Articles Recommended (from page 6)	0	0
TOTAL Appropriations Recommended	30,258,519	29,694,830
Less: Amount of Estimated Revenues & Credits (from above, column 6)	18,812,752	18,812,752
Estimated Amount of Taxes to be Raised	11,445,767	10,882,078

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18 2,218,717

(See Supplemental Schedule with 10% Calculation)

BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE

(For Calculating 10% Maximum Increase)
(RSA 32:18, 19, & 32:21)

VERSION #2: Use if you have Collective Bargaining Cost Items

LOCAL GOVERNMENTAL UNIT: Hudson, NH FISCAL YEAR END 2005

	Col. A RECOMMENDED AMOUNT	Col. B	Col. C (Col. B-A)
1. Total **RECOMMENDED** by Budget Committee (see budget MS7, 27,or 37)	$29,694,830		
LESS EXCLUSIONS:			
2. Principal: Long-Term Bonds & Notes	$920,000		
3. Interest: Long-Term Bonds & Notes	$1,112,663		
4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b	$5,475,000		
5. Mandatory Assessments	0		
6. TOTAL EXCLUSIONS (Sum of rows 2-5)	< $7,507,663>		
7. Amount **recommended** less recommended exclusion amounts (Line 1 less Line 6)	$22,187,167		
8. Line 7 times 10%	$2,218,717		
9. Maximum allowable appropriation prior to vote (Line 1 + 8)	$31,913,547		
10. Collective Bargaining Cost Items, RSA 32:19 & 273-A:1, IV, (Complete Col. A prior to meeting & Col. B and Col. C at meeting)	Cost items recommended $0	Cost items voted $0	Amt. voted above recommended $0

MAXIMUM ALLOWABLE APPROPRIATIONS VOTED
At meeting, add Line 9 + Column C. $ 31,913,547

Line 8 plus any not recommended collective bargaining cost items or increases to cost items voted is the maximum allowable increase to budget committee's recommended budget. Please enter this amount on the bottom of the posted budget form, MS7, 27, or 37.

Please attach a copy of this completed supplemental schedule to the back of the budget form.

2004 Town Meeting Warrant
Hudson, New Hampshire

To the inhabitants of the Town of Hudson, in the County of Hillsborough, and State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified to meet at Lions Hall, Lions Avenue, commencing at 9:00 a.m. on Saturday, January 31, 2004 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Lions Hall, Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 9, 2004, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

Article 1 **Election of Town Officers**

To choose all necessary Town Officers for the coming year.

Zoning Amendments

Article 2 **Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article VIII Nonconforming Uses, Structures and lots, Section 334-31 Alteration and Expansion of Nonconforming Structures, to provide that a non-conforming structure can only be made more non-conforming by means of a variance. A non-conforming structure may be altered, reconstructed, externally or structurally modified provided that such alteration, reconstruction, extension or structural modification does not make any portion or portions of the existing structure more nonconforming. (Approved by the Planning Board)

Article 3 **Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article V Permitted Uses, Section 334-21A, to provide that in all zoning districts all motor vehicle(s) displayed for sale shall be setback a minimum of 15-feet from the edge of roadway pavement. (Approved by the Planning Board)

Article 4 **Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article III Section 334-16D, to provide that the word "Validity" shall have the meaning in the context of issuing a building permit that if no substantial construction takes place within 1 year of the issuance of a building permit the building permit becomes null and void. (Approved by the Planning Board)

Article 5 **Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article XIII of the Town of Hudson Zoning Ordinances, to provide a new title: "Housing for Older Persons" and to further provide within Article XIII that the words "older persons" replace all references to such persons as "elderly". (Approved by the Planning Board)

Article 6 **Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Section 334-71.A. of Article XIII, to provide that housing which conforms with the definition of "Housing for Older Persons" as stated in NH RSA 354:A.:15 (I) and (II) have a minimum lot size with town water and sewer of 5,000 square feet per bedroom. Further, the maximum building ground coverage for each lot shall not exceed twenty-percent (20%) of the lot area or 2,000 square feet. (Approved by the Planning Board)

Article 7 **Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Section 334-71.B., to provide for housing which conforms to the definition of "Housing for Older Persons", in NH RSA 354-15 (I) and (II) to have a minimum lot size without town water and sewer of 20,000 square feet per bedroom. Further, the maximum building ground coverage for each lot shall not exceed ten-percent (10%) of the lot area or 4,000 square feet. (Approved by the Planning Board)

Article 8 **Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Section 334-71.C., to provide for housing which conforms to the definition of "Housing for Older Persons", in NH RSA354-15 (III) to have a minimum lot size with town water and sewer shall be 7,500 square feet per bedroom. Further, the maximum building ground coverage of each lot shall not exceed twenty-percent (20%) of the lot area or 3,000 square feet. (Approved by the Planning Board)

Article 9 **Are you in favor of the adoption of Amendment No. 8 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Section 334-71.D., to provide for housing which conforms to the definition of "Housing for Older Persons", in NH RSA 354-15 (III) to have a minimum lot size without town water and sewer is 20,000 square feet per bedroom. Further, the maximum building ground coverage shall not exceed ten-percent (10%) of the lot area or 4,000 square feet. (Approved by the Planning Board)

Article 10 **Are you in favor of the adoption of Amendment No. 9 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend existing Section 334-71.E., to become new Section 334-71.F. and that subsequent existing Section 334-71.F. become new Section 334-71.G., and for these newly designated Sections to read:

F. Units are to be no less than 600 square feet. [Added 3-14-1995 by Amdt. No.12]
G. Parking spaces shall be calculated as 1.4 spaces per unit [Added 3-14-1995 by Amdt. No.12] (Approved by the Planning Board)

Article 11 **Are you in favor of the adoption of Amendment No. 10 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article III, General Regulations, §334-16--Building Permits--paragraph 1, to provide that the Town of Hudson has adopted by reference and follows the 2003 International Residential Code for One and Two Family Dwellings. For structures other than One and Two Family Dwellings and multiple single-family dwellings (townhouses) the Town of Hudson shall enforce the current provisions of the State Building Code as promulgated pursuant to RSA 155-A:1. (Approved by the Planning Board)

Town Code Amendment

Article 12 **Are you in favor of the adoption of Amendment No. 11 as proposed by the Planning Board for the Town Code as follows?**

Amend Hudson Town Code Chapter 178-1 by striking the existing provisions and adopt in lieu thereof a revised §178-1 that adopts by reference the 2003 International Residential Code for One and Two Family Dwellings for regulating and governing the construction of detached one and two family dwellings and multiple single-family dwellings (townhouses) not more than three stories in height with separate means of egress, along with certain insertions, additions and deletions in order to conform said national code to the requirements of state law, and to further provide that the Town of Hudson shall enforce the provisions of the State Building Code for all other structures. (Approved by the Planning Board)

Petitioned Zoning Amendments

Article 13 **Are you in favor of the adoption of Amendment No. 12 as proposed by Petition for Zoning Ordinance as follows?**

Amend Section 334-21 – Table of Principal Permitted Uses – to provide the use "Ice Rink" as a principal permitted use in the Industrial (I) zoning district. (Approved by the Planning Board)

Article 14 **Are you in favor of the adoption of Amendment No. 13 as proposed by Petition for Rezoning as follows?**

Amend the Town of Hudson Official Zoning Map by changing the zoning classification of Town of Hudson Tax Map 10, Lot 13-1 from Industrial (I) to Business (B). This parcel is located at the intersection of Executive Drive and Lowell Road. (Approved by the Planning Board.)

Article 15 **Are you in favor of the adoption of Amendment No. 14 as proposed by Petition for Rezoning as follows?**

Amend the Town of Hudson Official Zoning Map by changing the zoning classification of Town of Hudson Tax Map 10, Lots 13-1, 2 and 3 from Industrial (I) to Business (B). These parcels are located at the intersection of Executive Drive and Lowell Road. (Disapproved by the Planning Board.)

Selectmen's Warrant Articles

Article 16 **Water Utility Capital Improvements**

Shall the Town of Hudson raise and appropriate the sum of Four Million Six Hundred Thirty Thousand Dollars ($4,630,000) gross budget for the purpose of Town of Hudson Water Utility Capital Improvements and to authorize the issuance of not more than Four Million Six Hundred Thirty Thousand Dollars ($4,630,000) of bonds or notes in accordance with the provisions of the Municipal Finance Act, (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate of interest thereon? (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 17 **Radio/Communications Interoperability**

Shall the Town of Hudson raise and appropriate the sum of Eight Hundred Forty Five Thousand Dollars ($845,000) gross budget for the purpose of Radio/Communications Interoperability and to authorize the issuance of not more than Eight Hundred Forty Five Thousand Dollars ($845,000) of bonds or notes in accordance with the provisions of the Municipal Finance Act, (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate of interest thereon? (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 18 **Replacement Fire Pumper Truck**

To see if the Town will vote to authorize the Board of Selectmen to enter into a five year lease-purchase agreement for $436,320 for the purpose of lease-purchasing a Fire Pumper Truck (which will replace Truck 22, 1990 KME) and to authorize the withdrawal of $87,264 from the Fire Apparatus Capital Reserve Fund for the first year's lease purchase payment and to further authorize each subsequent year's lease purchase payment of $87,264 to be withdrawn from the Fire Apparatus Capital Reserve Fund. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 19 **Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Administrative and Support Staff Union for Wage & Benefit Increases**

To see if the Town of Hudson will vote to approve the cost items included in the collective bargaining agreement reached between the Hudson Board of Selectmen and Local 1801 AFSCME (Admin & Support Staff Union), which calls for the following increase in salaries and benefits:

Year	Estimated Amount
7/1/04 – 6/30/05	$34,489
7/1/05 – 6/30/06	$33,823

And further to raise and appropriate the sum of $34,489 for the 2004-2005 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 20 **Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Highway Union for Wage & Benefit Increases**

To see if the Town of Hudson will vote to approve the cost items included in the collective bargaining agreement reached between the Hudson Board of Selectmen and Local 1801 AFSCME (Highway Union), which calls for the following increase in salaries and benefits:

Year	Estimated Amount
7/1/04 – 6/30/05	$51,049
7/1/05 – 6/30/06	$48,091
7/1/06 – 6/30/07	$44,439

And further to raise and appropriate the sum of $51,049 for the 2004-2005 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 21 **Wage and Benefit Increases for Non-Union Personnel**

To see if the Town will vote to raise and appropriate the sum of $16,570, which represents a 3% increase in wages and benefits for the following eight non-union positions: Police Chief, Town Administrator, Community Development Director, Road Agent, Finance Director, Recreation Director, Police Prosecutor and Executive Assistant. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 22 **Wage and Benefit Increase for Town Clerk/Tax Collector**

To see if the Town will vote to raise and appropriate the sum of $1,563, which represents a 3% increase in wages and benefits for the Town Clerk/Tax Collector. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 23 **Wage and Benefit Increases for Employees of Hills Memorial Library**

To see if the Town will vote to raise and appropriate the sum of $14,601 which represents a 3% increase in wages and benefits for employees of the Hills Memorial Library. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 24 **Wage and Benefit Increase for the Recreation Director**

To see if the Town will vote to raise and appropriate the sum of $3,974, which represents a salary comparability adjustment for the Recreation Director. This would increase the Recreation Director's salary from $37,580 to $41,080.(This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 25 **Wage and Benefit Increase for the Police Prosecutor**

To see if the Town will vote to raise and appropriate the sum of $5,678, which represents a salary comparability adjustment for the Police Prosecutor. This would increase the Police Prosecutor's salary from $48,378 to $53,378. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 26 **Operating Budget**

Shall the Town of Hudson raise and appropriate, as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling $23,703,341? Should this article be defeated, the operating budget shall be $22,847,664, which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 27 **Part Time Water Utility Clerk**

To see if the Town will vote to raise and appropriate the sum of $15,473, which represents the cost of wages and benefits necessary to hire a part time clerk for the Hudson Water Utility. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 28 **Replacement SCBA's**

To see if the Town will vote to authorize the Board of Selectmen to enter into a lease-purchase agreement for the purpose of purchasing 44 Self-Contained Breathing Apparatus (SCBA) units and to raise and appropriate $37,000 for the first year's payment of a five year lease-purchase for that purpose. The total cost of this lease purchase is $185,000. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 29 **Design/Reconstruction/Repair of Melendy Road Bridge at First Brook & Design of County Road Bridge at Second Brook**

To see if the Town will vote to raise and appropriate the sum of $315,000 for the design and reconstruction/repair of the Melendy Road Bridge and for the design of the County Road Bridge and furthermore to authorize the Town to apply for and accept any such grants, both federal and state, that may be used for this stated purpose. It is anticipated that grants will reimburse the Town $252,000 for this project, resulting in an approximate net cost of $63,000. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 30 **Revised Veterans' Tax Credit**

To see if the Town of Hudson will vote to readopt the provisions of RSA 72:28 (II) for an optional veterans' tax credit. The optional veterans' tax credit shall be $200 rather than $100. (If approved, this article will take effect for the 2004 property tax year.) (Recommended by the Selectmen)

Article 31 **Revised Service Connected Total Disability Veterans' Tax Credit**

To see if the Town of Hudson will vote to readopt the provisions of RSA 72:35 (I-a) for an optional tax credit on the taxes due on residential property for a service connected total disability. The optional disability tax credit shall be $2,000 rather than $1,400. (If approved, this article will take effect for the 2004 property tax year.) (Recommended by the Selectmen)

Article 32 **To Adopt the Surviving Spouse Veterans' Tax Credit**

To see if the Town of Hudson will vote to adopt the provisions of RSA 72:29-a, II to approve the surviving spouse tax credit for surviving spouses of veterans who died while on active duty in certain conflicts to $2,000. (If approved, this article will take effect for the 2004 property tax year.) (Recommended by the Selectmen)

Article 33 **Planning Board Expendable Trust**

To see if the Town will vote to create an expendable trust fund under the provisions of RSA 31:19-a to be known as the Planning Board Expendable Trust Fund and to raise and appropriate the sum of $115,066; of this amount, the full amount of $115,066 is authorized to be withdrawn from the Planning Board Residual Agency Fee Accounts. The Board of Selectmen shall be designated as the agents to expend and shall be authorized to make expenditures of principal and interest for the purpose of allocating all funds in accordance with, or as nearly as may be determined, the intention for which the funds in the Residual Agency Fee Accounts were originally collected, including, but not limited to, the hiring of non-legal consultants, engineers and experts and other expenditures as deemed appropriate by the Board of Selectmen. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 34 **Ratification of Agreement between the Board of Selectmen and Hudson United Soccer Club**

To see if the Town, pursuant to RSA 41:11-a, will vote to ratify an agreement between the Board of Selectmen and the Hudson United Soccer Club (HUSC) according to which the HUSC agreed to build the "Freedom Fields" soccer fields on Route 102 adjacent to the Hills-Garrison Elementary School in exchange for the HUSC's semi-exclusive right to use the fields during the regular soccer season, March 1st through November 30th, for a period of 15 years beginning September 1, 2003. Copies of the full text of the Agreement are available at the Town Clerk's office. (Recommended by the Selectmen)

Article 35 **Support for Veterans' Tax Credit**

To see if the Town of Hudson supports the granting of Veterans' Tax Credit to all residents who served not less than 90 days in the Armed Forces of the United States and were honorably discharged/separated from service or the spouse or surviving spouse of such resident, and the surviving spouse of any resident who suffered a service-connected death.

Present legislation limits eligibility for both service and service-connected death based on time periods as they relate to designated qualifying wars or armed conflicts. As such, a gross injustice is being imposed on those whose service to our nation or service-connected death did not occur during any of the arbitrary time periods currently noted in the applicable RSA's.

Approval of this resolution will serve to impress upon State-level representatives that the Hudson community finds such capricious and discriminatory legislation, as currently exists, to be an insult to the brave men and women who have and will continue to defend America's freedoms through service in the Armed Forces of the United States. (This resolution represents no fiscal impact.) (Recommended by the Selectmen)

Article 36 **Filling Vacancies on Library Board of Trustees**

To see if the Board of Trustees of Hills Memorial Library be authorized to fill vacancies on the Library Board of Trustees, pursuant to RSA 669:75. (Recommended by the Selectmen)

Article 37 **Amending Hudson Town Code, Chapter 154, Alarm Systems**

To see if the Town will vote to amend Chapter 154 of the Hudson Town Code, the Alarm Systems ordinance; to incorporate alarm fee changes and changes to permit language as well as alarm verification procedures. (Recommended by the Selectmen)

Article 38 **Amending Hudson Town Code, Chapter 164, Appliances, Wood and Coal-Burning**

To see if the Town will vote to amend Chapter 164 of the Hudson Town Code, the Appliances, Wood and Coal Burning Ordinance; to incorporate certain national fire codes that have been adopted as part of the State Fire Code; and to permit the Board of Selectmen to adopt future amendments to the Fire Prevention Code that are intended to incorporate revised national code provisions that have been adopted as part of the State Fire Code. (Recommended by the Selectmen)

Article 39 **Amending Hudson Town Code, Chapter 210, Fire Prevention**

To see if the Town will vote to amend Chapter 210 of the Hudson Town Code, the Fire Prevention Code; to incorporate certain national fire codes that have been adopted as part of the State Fire Code; to exempt one and two family dwellings not more than three stories in height with a separate means of egress from the fire protection signaling systems provisions; and to permit the Board of Selectmen to adopt future amendments to the Fire Prevention Code that are intended to incorporate revised national code provisions that have been adopted as part of the State Fire Code. (Recommended by the Selectmen)

Article 40 **Adoption of RSA 41:14-B**

To see if the Town will vote to adopt the provisions of RSA 41:14-b which allows establishment and amendment of Town ordinances and codes by the Selectmen after holding two public meetings. However, if a petition of 50 registered voters is presented before the Selectmen's vote, then the establishment or amendment must be inserted as an article in the warrant at Town Meeting. RSA 41:14-b does not apply to the establishment or amendment of zoning ordinances, historic district ordinances or building codes. Once adopted, RSA 41:14-b remains in effect until rescinded at Town Meeting. (Recommended by the Selectmen)

Petitioned Warrant Articles

Article 41 **Recreation Center**

To see if the Town will vote to raise and appropriate the sum of $350,000 which represents the cost to expand the Recreation Center with a 4,800 square foot multi-purpose room. (This appropriation is in addition to Article 26, the Operating Budget.) (Not recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 42 **Land Use Change Tax Monies to Conservation Fund**

To see if the Town will vote to deposit the total annual receipts collected from the Land Use Change Tax Fund into the Conservation Fund, in accordance with RSA 36-A:5 III, as authorized under the provisions of RSA 79-A:25 II, said fund to be used for the purpose to purchase easements, conservation land, open space, development rights and the costs associated therewith. (Not recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 43 **Unappropriated Balance from Land Use Change Tax Fund to Capital Reserve Fund**

To see if the Town will vote to deposit the unappropriated balance collected from the Land Use Change Tax Fund during the fiscal year 7/1/02 to 6/30/03 into the Open Space Capital Reserve Fund for the purpose to purchase easements, conservation land, open space, development rights and the costs associated therewith. (Recommended by the Selectmen) (Recommended by the Budget Committee)

Article 44 **Full-Time Adult Services Librarian**

To see if the Town will raise and appropriate the sum of $19,162, which represents the cost of wages and benefits necessary to combine one 30-hour part-time position and one 12-hour part-time position to create one 40-hour full-time Adult Services Librarian position. (This appropriation is in addition to Article 26, the Operating Budget.) (Recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 45 **Restore $0 to Full-Time Salary Line (101) of the Library Budget**

To see if the Town will raise and appropriate the sum of $0 to restore an amount cut by the Budget Committee which represents the cost of wages for 3 full-time library employees of the Hills Memorial Library. (This appropriation is in addition to Article 26, the Operating Budget.) (Not recommended by the Selectmen) (Not recommended by the Budget Committee)

Article 46 **Purchase of Protective Easement and Restrictive Provisions for Property known as the Nadeau Farm**

To see if the Town will vote to authorize the Selectmen to enter into a five (5) year installment purchase agreement not to exceed $700,000 for the purpose of acquiring a protective easement and restrictive provisions for property identified as Map 115, Lot 3, Old Derry Road, said easement shall restrict the development of said property consisting of approximately 116 acres and shall provide that said property will continue to be used for agricultural or open space purposes, and to raise and appropriate the sum of $300,000 for the first year's payment and to authorize the withdrawal of $300,000 from the Land Use Change Tax Fund for that purpose. The balance of up to $400,000 shall be paid in four equal annual payments of up to $100,000 without interest. Should the Town not make the required payments during the next four years, it would lose its rights under the protective easement agreement without further recourse by either the Town or the landowner. (This appropriation is in addition to Article 26, the Operating Budget.) (Not recommended by the Selectmen.) (Recommended by the Budget Committee)

Notes

Notes

HUDSON ORGANIZATIONS & LEADERS

Alvirne Chapel	Mary Ellen Reed	-888-7005
American Legion	Dick Marshall	-889-8031
American Legion Auxiliary	Sherie Hebert	-889-7262
Bafta Federation of the First Baptist Church	Jo Drown	-882-8639
Cub Scouts	Jeff Emanuelson	-889-0263
Boy Scouts, USA (Troop #21)	Traci Allard	-595-2381
Friends of Hills Memorial Library	Julie Twaddle	-886-6030
GFWC Hudson Community Club	Barbara Habina	-886-5074
GFWC Hudson Juniorettes	Aubrey Creeden	-882-4281
Girl Scouts of Swiftwater Council		1-800-654-1270
Green Meadows Golf Club	Brian Doyle	-889-1555
4-H Coordinator	Penelope Turner	-673-2510
Hudson Chamber of Commerce	Brenda Collins	-889-4731
Hudson Firefighters Relief Assoc.	Captain Brewer	-886-6021
Hudson Fish & Game Club	Mike Pelletier	-883-4908
Hudson Grange #11	Pat Bailey	-880-8615
Hudson Historical Society	David Alukonis	-882-0017
Hudson Junior Woman's Club	Sherri Woolsey	-880-8988
Hudson Kiwanis	Dan Zelonis	-883-0374
Hudson Nottingham West Lions Club	Celeste Ricupero	-880-7819
Hudson Lions Club	Ken Mason	-882-7152
Hudson Rotary Club	Maureen Lascelles	-424-9134
Hudson Senior Citizens Club	Lucille Boucher	-889-1803
Hudson VFW Post	-----	-598-4594
Hudson VFW Ladies Auxiliary	-----	-598-4594
Knights of Columbus	Thomas Thorp	-883-4638
Ladies Guild of St. John's	Rose Houseman	-883-1367
Wattanick Grange No. 327	Abbott Rice	-889-5575

HUDSON TOWN OFFICES
TELEPHONE NUMBERS

POLICE DEPARTMENT	EMERGENCIES ONLY	911
	BUSINESS NUMBR	886-6011
	FAX	886-0605
FIRE DEPARTMENT	EMERGENCIES ONLY	911
	BUSINESS NUMBER	886-6021
AMBULANCE	EMERGENCIES	911
SELECTMEN/TOWN ADMINISTRATOR'S OFFICE		886-6024
	FAX	598-6481
ALVIRNE HIGH SCHOOL		886-1260
ASSESSOR		886-6009
DR. H. O. SMITH SCHOOL		886-1248
ENGINEERING		886-6008
FINANCE		886-6000
HEALTH OFFICER		886-6005
HIGHWAY GARAGE/ROAD AGENT		886-6018
	FAX	594-1143
HILLS MEMORIAL LIBRARY		886-6030
LIBRARY STREET SCHOOL		886-1255
MEMORIAL SCHOOL		886-1240
NOTTINGHAM WEST ELEMENTARY SCHOOL		595-1570
COMMUNITY DEVELOPMENT		886-6005
	FAX	594-1142
RECREATION CENTER		880-1600
SEWER UTILITY		886-6029
SUPERINTENDENT OF SCHOOLS		883-7765
TOWN CLERK		886-6003
WATER UTILITY		886-6002

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